

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Tuesday March 29 1988

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Why Vancouver has  
a spring in  
its step, Page 24

Austria	3422	Denmark	1610	France	8430
Belgium	2948	Germany	1160	Italy	2770
Canada	5010	Japan	1480	Norway	3510
Dutch	3217	Korea	1160	Spain	1625
West Germany	1490	Switzerland	4110	Sweden	5070
Finland	1090	USA	1160		
Greece	1040				
Ireland	1040				
Portugal	1040				
UK	1040				

## World News

## Business Summary

### Fresh talks could lead to departure of Noriega

Panamanian military leader Manuel Antonio Noriega had agreed to send an emissary to a meeting with Central American leaders in Costa Rica that could pave the way for his departure, Reagan Administration officials said in Washington.

The meeting was called by Costa Rican President Oscar Arias and would include a representative of the Spanish Government which had offered to give Noriega safe haven if he stepped down. US considers tougher action, Page 6

### Gephardt drops out of presidential race

Congressman Richard Gephardt, who won early victories in his Democratic presidential bid, by voting to get tough with US trade partners, quit the contest yesterday.

The announcement followed his poor showing in the Michigan caucus on Saturday. Dukakis needs big win, Page 6; Reagan rebuke, Page 24

### Israel to aid Iran probe

After more than a year of negotiations, Israel and the US prosecutor investigating the Iran-Contra scandal announced they had signed an agreement covering Israel's co-operation in the probe.

### Honduras withdrawal

The US began withdrawing combat troops sent to Honduras earlier this month because of an alleged Nicaraguan invasion, a US embassy spokeswoman Tegucigalpa said.

### Floods hit W Germany

Non-stop rain and melting snow swelled rivers and flooded communities throughout West Germany, forcing the evacuation of thousands of people and killing at least three, Page 2

### Spy suspects held

West German security services detained six men on suspicion of spying for the KGB, the Soviet secret service, in the second series of arrests of suspected Eastern bloc spies within a week, Page 24

### South African raid

South African soldiers crossed into Botswana and killed four alleged ANC guerrillas in a house in Gaborone, military headquarters in Pretoria said, Page 4

### Belgian coalition talks

Flemish Christian Democrat politician Jean-Luc Dehaene, said formally by King Baudouin at the weekend to form a Belgian Government, was due to complete his first round of talks with leaders of the five parties he hoped to join in a coalition, Page 3

### Portuguese stoppage

Portuguese unions held the biggest general strike in the country's history in protest against government plans to liberalise right labour laws, Page 2

### France moves N-tests

France said it would move some of its nuclear tests from the South Pacific atoll of Mururoa to a nearby island, to guard against possible radioactive leaks.

### Gaddafi pledges pull-out

Libyan leader Muammar Gaddafi announced he would withdraw all Libyan forces from the Egyptian border and said he had no intention of using force against his neighbour.

### Vanunu appeals

Former nuclear technician Mordechai Vanunu appealed to Israel's Supreme Court against an 18-year prison sentence for treason and espionage, Page 4

### Modigliani sold for £4m

An anonymous telephone bidder paid more than £4m (\$7.4m) for a painting by Modigliani, a record price for the artist, at Christie's auction rooms in London.

### Trump pays \$400m for New York's Plaza Hotel

THE PLAZA HOTEL, one of New York's most famous landmarks, has been sold for nearly \$500,000,000 to Donald Trump, arguably the city's most brash developer. He is paying about \$400m, one of the highest prices ever for a US hotel, Page 25

BARCLAYS BANK SA, French subsidiary of the UK clearing bank, reported heavy losses for 1987 following its parent company's decision to increase provisions for sovereign debt risks, Page 28

### Nickel prices continued to set records on the London Metal Exchange

The rapid price rise is forcing stainless steel producers throughout Europe to impose emergency surcharges. The cash price closed at \$32,200 a tonne, up \$450 from the close on Friday, Page 26

### WALL STREET: At 1pm the Dow Jones Industrial average was down 8.32 at 1975.63, Page 46

TOKYO: Investors shrugged off the yen's record rise against the dollar and stepped up buying of large-capital stocks, sending prices soaring. The Nikkei average closed 301.86 points higher at 25,622.71, Page 48

LONDON: Preoccupation with Wall Street and concern over the dollar kept leading investment funds out of the London market. The FT-SE 100 index closed 23.48 lower at 1,748.5, Page 44

DOLLAR closed in London at DML6610 (DML6755); FF76.6275 (FF76.6850); SF71.5705 (SF71.5850); and Y194.15 (Y195.50), Page 57

STERLING closed in London at \$1.8590; DM3.0875 (DM3.0775); FF71.0455 (FF71.0400); SF72.5475 (SF72.5450); and Y230.75 (Y230.00), Page 57

NEWS CORPORATION, Rupert Murdoch's master company, has been refused a listing on the Tokyo Stock Exchange, Page 27

VOLKSWAGEN, West German motor group's issue of nearly \$m shares closed oversubscribed as the share price followed the market down to close barely above the offer price of DM285, Page 25

BCE, former Bell Canada Enterprises, struck a deal with Rockwell International, Ottawa entrepreneur, which will give his Kinbraun Corporation, management holding company, a C\$262m (US\$212m) cash injection and interests in two companies, Page 25

GULF CANADA Resources, large Canadian energy group, has sweetened its bid for Asmara, apparently winning control of the Calgery energy production and exploration concern, Page 25

CHICAGO Mercantile Exchange set permanent price limits on its Standard & Poor's 500 stock index futures contract as part of the continuing effort to calm volatility following October's stock market crash, Page 26

VARITY, Canadian farm equipment maker, reported highest operating earnings since 1976, Page 25

VALEO, French motor components group, returned to the black last year with net profits of FF360m (\$63.2m), after a loss of FF400m in 1986, Page 26

GLAVERBEL, Belgian glass maker, which recently took a 20 per cent stake in AFG Industries of the US, unveiled a near four-fold increase in net profits for 1987, Page 26

## Azerbaijan strikes hit wider Soviet economy

A WIDESPREAD strike in the disputed region of Nagorno-Karabakh, practically shut down industry and halted rail transport to other parts of the Soviet Union as the largely Armenian population pressed its demands for reunification with Soviet Armenia, writes Leslie Collitt in Moscow.

Pravda, the Soviet Communist Party newspaper, yesterday issued a rare report acknowledging the stoppage, which was the largest in memory in the Soviet Union. Pravda said "people's anger" had aggravated the economic situation in the region as well as in the entire Soviet Republic of Azerbaijan which has governed Nagorno-Karabakh since 1923.

The strike over political demands presented the Soviet authorities with a challenge unlike any in recent months which have seen limited strikes by Soviet workers over work-related demands.

In a plea to striking workers, Pravda said that in order for an emergency development programme for the region to succeed, machines were "not to stand idle, freight wagons had to be unloaded and field work resumed."

Pravda said freight cars with oil products and refrigerators bound for other parts of the Soviet Union stood unloads at the main station in Yerevan, the region's capital, which was the scene of mass demonstrations last month. Local government authorities in the region had voted to rejoin Armenia last month, but the demand was rejected by the Soviet leadership. The Soviet Government newspaper *Izvestia* reported that students boycotted classes in Nagorno-Karabakh and children were being kept away from kindergarten. The minority Azeri population said it would not work as long as the Armenians were striking. A massive presence of the local party organisation last weekend kept anger over the ban from erupting in protest. There were no reports, however, of troops being sent into Nagorno-Karabakh which indicated the authorities did not want to further exacerbate tensions in the area.

## Israel seals off Gaza and West Bank amid general strike fears

BY ANDREW WHITLEY IN JERUSALEM

ISRAELI last night sealed off the occupied West Bank and Gaza Strip for three days in an unprecedented move aimed at dampening widespread demonstrations expected to take place tomorrow. Security sources said daytime curfews would be enforced in certain areas, particularly in Gaza, along with other administrative measures designed to restrict internal movement by the 1.5m Palestinian population.

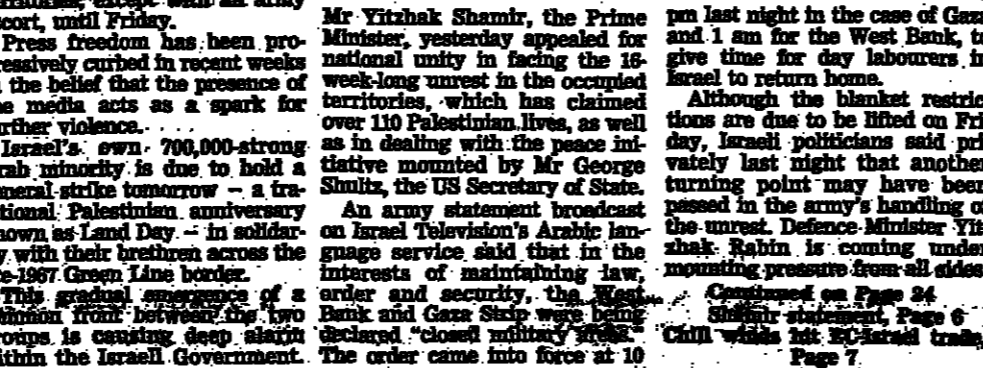
Travel across the Jordan river bridges into Jordan, an important economic lifeline for the occupied territories, will also be halted.

To prevent news of disturbances getting out, both the local and foreign media are being banned from entering the occupied territories, except with an army escort, until Friday.

Press freedom has been progressively curbed in recent weeks in the belief that the presence of the media acts as a spark for further violence.

Israel's own 700,000-strong Arab minority is due to hold a general strike tomorrow, a traditional Palestinian anniversary known as Land Day - in solidarity with their brethren across the pre-1967 Green Line border.

This annual observance of a day of mourning for the thousands who are missing or slain within the Israeli Government.



## China's old guard wakes up to voice of democracy

BY ROBERT THOMPSON IN PEKING

VOICES of dissent echoed around the Great Hall of the People yesterday as the Chinese Communist Party encouraged delegates to the country's parliament, the National People's Congress, to debate in democracy.

Unusually, they were heard: in the past, only the leaders on the Great Hall's stage had microphones, but yesterday they were placed around the hall for the delegates to have their say.

Earlier, Song Ping, a state councillor, told the congress that 14 ministries would be compressed into 10 as part of an attempt to trim the country's obese bureaucracy. About 10,000 central government staff will be relocated, retrained or retired and overlapping departments are to be merged.

In the most important of the changes, the State Economic Commission, which had a general economic brief, has been abolished, and some of its staff transferred to a new State Planning Commission, which has kept the old name but, to its fury, has lost the right to control short-term planning funds, and will concentrate on the medium and long term.

The dissent was not over the overhaul, which has long been expected, but came during the selection of members for congress committees. Before the congress began, a Hong Kong delegate, Miss Lisa Wang, a television celebrity when not a politician, had promised that she would not be "just an arm-raising wench."

When delegates appointed members to a committee responsible for science, culture, education and public health, instead of a "yes in unison, an agricultural scientist representing Taiwan province took Miss Wang's lead and objected to the re-election of an 89-year-old as chairman.

"He is too old and should be given more time to rest," argued Huang Shunxing, 65. "We should provide more opportunities for the younger generation to display their talents."

The congress's standing committee will apparently consider his objection, seven more negative votes, and 89 abstentions when selecting the committee.

## Taiwan to raise gold purchases

BY BOB KING IN TAPEI

TAIWAN seems set to become the largest buyer of gold in Asia, bullion dealers believe, after the lifting in November of long-standing government restrictions on private trading in the metal.

Total purchases this year could well reach more than 800 tonnes. It is estimated, given the amount of gold declared at customs in the five months since the restrictions went.

That compares with official imports of 245 tonnes by Japan, until now the region's biggest gold buyer, last year.

Neither the Taiwanese customs service nor the Finance Ministry have revealed the import figures, but incoming passengers through Taipei and Kaohsiung international airports are known to have declared 59.1 tonnes of gold, despite a 5 per cent duty, in the five months to February 29.

In addition, possibly far greater amounts of gold will have been smuggled into the country. The figure does not include either the 40,000 ounces of gold coins and the roughly 11 tonnes of bullion bought since last August by the Central Trust of China, the government-owned body responsible for handling large commodity purchases.

The Central Trust estimates that it has sold about 5,000 ounces of coins - mostly Australian Nuggets and Canadian Maple Leafs - a month since last August.

The Taipei branch of Hong Kong-based Hong-Foo-Gold Bullion Trading, one of the big three bullion dealers in Taiwan, said it had sold an additional 5,000 ounces of coins in the last four months.

According to Mr K K Ma of Hong Foo, Taiwan is now "one of the largest consumers of gold in Asia." He estimates that 60 per cent of his customers buy coins as an investment, another 20 to 30 per cent to do trading of their own, and the remainder as gifts and souvenirs.

The Taiwanese have tradition- Continued on Page 24

## Markets edge lower amid economic fears

BY SIMON HOLBERTON

FINANCIAL markets in Europe and North America edged lower yesterday as signs of a decline in the dollar reinforced fears over the health of the world economy and US financial markets.

The dollar, which has been sidelined over the past weeks, lost 1 1/2 pips and 1% in nervous and active trading in Europe. Sterling resumed its advance, after Friday's disappointing trade figures, to end the day higher by a pipping and 2 cents.

Concern over the outlook for the dollar and US financial markets depressed prices and turnover on most stock exchanges around the world, with the exception of Tokyo. In continental Europe, all major exchanges closed lower on the day.

In London share prices fell sharply for the third trading day in succession as primary dealers marked prices lower in an apparent attempt to stimulate investor interest. The FT-SE 100 Share Index closed 21.4 points lower at 1,746.5 and the FT Ordinary Share Index ended 23.9 down at 1,984.4.

On Wall Street, where share prices had opened sharply lower, there were signs that prices had stabilised by midsession. The Dow Jones Industrial Average was just 0.17 points down at 1,973.78 in the bond market, however, prices for the 30-year long bond were almost a point lower at 10 1/4 to yield 8.74%.

Some analysts hoped that the strong performance of the Tokyo market yesterday would give a lead to other markets and prove that last week's sharp falls in equity prices around the world was just a temporary correction and not the beginning of another bear phase for the market.

In Europe, however, investors seem less confident. Although many are prepared to concede

## UK Bank Governor testifies on sterling

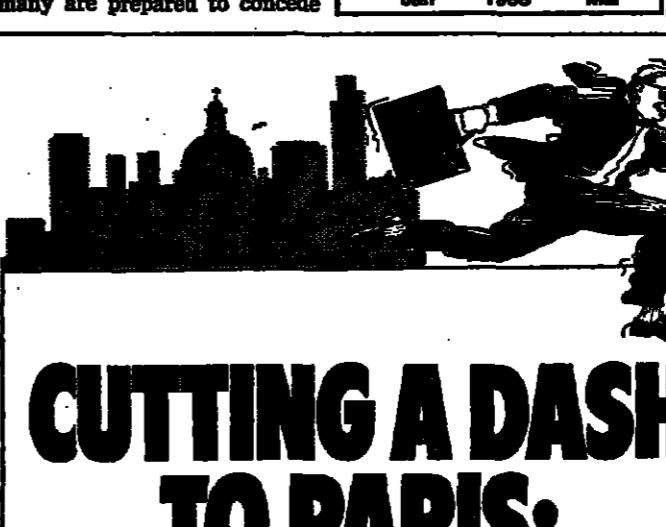
British central bank Governor Robin Leigh-Pemberton yesterday said that the British authorities' aim was to promote exchange-rate stability as long as it was compatible with efforts to hold down inflation. He was seeking to clarify policy towards sterling in testimony before a parliamentary committee, Page 24

That share prices are currently at reasonable values, few are willing to buy. The turnover of shares in London and other European stock markets is low and mostly stimulated by primary dealers.

Investors are still suffering from the shock of the events of October and November last year. Added to this there is generalised concern over the state of US fiscal and monetary policy.

Continued on Page 24  
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## Cutting a dash to Paris: from the heart of London

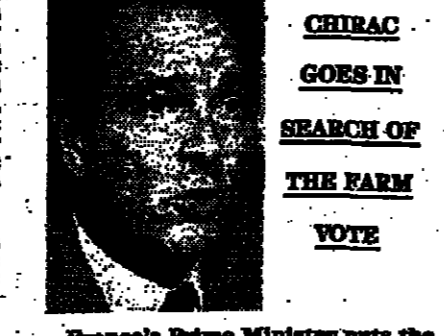


London City Airport provides the base for an exclusive partnership. Brymon Airways, an experienced operator of short take-off and landing De Havilland Dash 7 aircraft and Air France, offering the efficiency and convenience of Terminal 2 at Charles de Gaulle Airport where there's the shortest distance between aircraft and end of any major international airport.

The service is called Cityclass and we're now operating a new improved schedule to Paris.

Cityclass completes the picture for Air France, as we're now the only airline to operate out of all four London airports. Four different ways to cut a dash to Paris.

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France's Prime Minister puts the emphasis on agriculture in his quest for presidency, Page 3

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## Airbus managers face cost control shake-up

By Guy de Jonghweers, International Business Editor, in London

PROPOSALS for tighter and more effective management of the Airbus Industrie consortium are to be made in a report due to be submitted soon to the governments of the four countries involved in the project.

The report, by a panel of "wise men" is expected to recommend that the sales and manufacturing activities of the consortium be brought together under a single management team, which would exercise firmer control over costs than in the past.

It is expected to be discussed by ministers of the four European countries at a meeting early next month.

At present, the sales effort is handled by Airbus Industrie, while responsibility for manufacturing is split between the four partners in the project: Deutsche Airbus of West Germany, and Aerospatiale of France, each with 37.5 per cent of the consortium, British Aerospace with 20 per cent and CASA of Spain with 4.25 per cent.

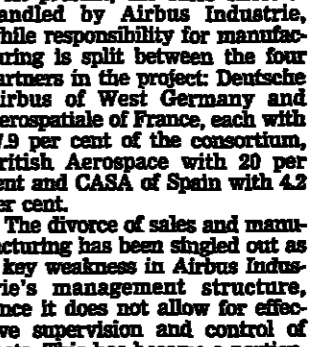
The divorce of sales and manufacturing has been singled out as a key weakness in Airbus Industrie's management structure, since it does not allow for effective supervision and control of costs. This has become a particularly high priority in view of the detailed analysis of costs and more sharing of information between the four partners. At present, none of them knows precisely the costs of the others.

One consequence of tighter cost disciplines could be to increase pressure for more of Airbus manufacturing to be put out to competitive tender by subcontractors who are not partners in the project.

That could prove controversial in France and West Germany, where Airbus is viewed as an important source of business for national aerospace industries. However, mounting losses on Airbus sales due to the decline of the dollar are also causing concern in all four governments, which want to avoid having to give further financial support to the project.

The report is believed to stop short of calling for the public disclosure of more information. Continued on Page 24

## Dollar and Sterling



City	London	Paris	London
Alphabet	Air	City	Air
0700 Mon-Fri	0800 Mon-Fri		
0900 Mon-Fri	1000 Mon-Fri		
1100 Mon-Fri	1200 Mon-Fri		
1300 Mon-Fri	1400 Mon-Fri		
1500 Mon-Fri	1600 Mon-Fri		
1700 Mon-Fri	1800 Mon-Fri		
1900 Mon-Fri	2000 Mon-Fri		
1540 Sun	1500 Sun		
1900 Sun	1820 Sun		

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EUROPEAN NEWS

# Roman muddling adds to costs of delayed N-plant

BY JOHN WYLES IN ROME

THE mounting cost of indecision in Rome about the future of the three quarters completed nuclear power station at Montalto Di Castro was increased by at least another L50bn (24m) yesterday.

With work on the plant to the north of the capital again halted by political disagreement, the outgoing Government of Mr Giovanni Gorla agreed yesterday to pay full wages to more than 3,000 workers involved in the construction.

Employees in some of the 70 sub-contracting companies involved will also benefit.

The main costs, about 80 per cent, will fall to the state in the form of full unemployment pay, while the balance will be paid by Enel, the state electricity authority.

This arrangement has been guaranteed to run until May 15 by which time it is hoped that a new government could take a final decision on whether to complete the plant or to convert it to another fuel.

# Europeans back more Third World aid

By William Dawkins

A GROWING number of Europeans think their governments should give more to help developing countries, according to a survey released by the European Commission yesterday.

Yet the study, the result of interviews of more than 11,500 people across the European Community, also shows that a significant majority of respondents in the three largest member states are worried about being submerged by the Third World's population growth.

Nearly two thirds of Frenchmen confessed to such anxieties, as did 60 per cent of the West German sample and 58 per cent of the British respondents. This the survey puts down to the high number of immigrant workers in those countries, though age and right-wing political persuasions were also factors, it said.

Overall, three quarters of the sample still thought EC aid for the Third World should be encouraged, 7 percentage points more than in a similar study three years ago. The survey makes no attempt to reconcile the apparent conflict between Europeans' wish to help the Third World and their anxieties about population growth, beyond pointing out that 61 per cent of them think aid should be concentrated more on encouraging self-sufficiency.

Only a fifth of the respondents could imagine Third World countries as fully fledged economic partners for the Community, while 60 per cent thought that the main reason for the developing world's relations with the West was its need for aid.

## Victims

The workers are only victims of the coalition parties' inability to agree on a future energy policy in the light of the referendum.

This was not a straightforward plebiscite on nuclear power but has been interpreted as such by the Socialists in alliance with the Greens and other left-wing parties.

In his attempt to devise a policy programme for the next coalition, Mr Ciriaco De Mita, the leader of the Christian Democrats and prime minister designate, is now proposing that the future of Montalto be decided in the framework of a new national energy plan.

This suggests that he is not inclined to confront Mr Bettino Craxi, the Socialist leader, on the nuclear issue and that the final outcome will be an expensive and time-consuming decision to convert Montalto to either gas firing or oil/coal/gas polycombustible system.

This would add up to L4,000bn to the L4,500bn already spent on the plant and delay its completion by three years or more until 1993-1994.

## Construction

This further delay adds to the estimated L55bn costs of the halt to construction first called last November following a referendum which produced a large majority against the nuclear power station construction programme.

Work was supposed to resume a fortnight ago but was stopped after a few days because the mayor of Montalto revoked the local authority's permit to build.

This provoked some very determined demonstrations by the construction workers for renewed wage guarantees which reached their climax last Friday with an unauthorised march by around 500 on the Prime Minister's offices in Rome at the Palazzo Chigi.

Huge numbers of police were deployed to defend the Government and the demonstration passed off without incident.

Nevertheless, it was sufficient to persuade the hapless Gorla Government to accede to the unions' demands.

# Haig Simonian marks a little-noticed East German motoring landmark

## Trabant coughs its way into a fourth decade

WHILE TEARS are being shed for the passing of the Citroen 2CV, the tortoise-shaped vehicle that has been the joy - or frustration - of French motorists for the past 50 years, an important German motoring landmark looks like going unnoticed.

Thirty years ago, a privileged few in the fledgling German Democratic Republic had their first chance to take to the roads in a Trabant, the angular little two-door runabout which remains a regular feature of driving in East Germany today.

Only the deaf, dumb or blind could miss the Trabant, which is made in Zwickau, a small industrial town in a former mining region near Karl Marx Stadt in the south-east.

Like the Wartburg, its slightly larger and marginally more modern four-door cousin produced in Eisenach, on the border with West Germany, the Trabant's two-stroke engine produces a small and acrid smell that is one of a kind.

Both cars emit a thick and unpleasant cloud of petrol and oil fumes which makes them more instantly recognisable from behind than any number of four-stroke vehicles.

But it is to the touch that the Trabant is probably most distinctive. While manufacturers throughout the West are jockeying to discover the best use for sophisticated new composite materials in the cars of tomorrow, in what now seems a revolutionary step - though one which was probably born of post-war necessity - the Trabant's body has always been made of plastic.

Indeed, the car has barely changed since the first early sketches in 1956, and unnecessary luxuries like an interior light or a petrol gauge remain absent.

True, putting along in the rust-free Trabant is not to be compared with cruising along the Autobahn in a high performance West German saloon, some of which are now designed to go so fast that they have to be fitted with special devices to limit their

**Like the Wartburg, its slightly larger and marginally more modern four-door cousin, the Trabant's two-stroke engine produces a unique sound and smell**

Excessive velocity is no danger in the Trabant. With its 26 horsepower motor, it hitches from 0 to 60 km/h in 28 seconds - five seconds longer than it takes for the latest 300 horsepower BMW V-12 saloon to cover a full kilometre.

Plans to replace the engine, which was originally developed in the 1930s, remain under wraps, although the East German authorities are fully aware of its environmental drawbacks. The two-stroke engine emits only one tenth of the nitric oxides of more

modern four-stroke counterparts, but they give off five to 10 times as much in more damaging hydrocarbons.

Moreover, the status of the engine plant being set up in East Germany in co-operation with Volkswagen remains slightly unclear. While 100,000 of the 300,000 engines it is destined to produce are scheduled to be exported to VW in the West, the use for the remainder is uncertain.

The East German authorities may be tempted to sell the lion's share to bigger Eastern bloc car manufacturers. However, according to some reports, the first prototype Wartburg with four-stroke engines have recently been spotted in East Germany itself.

Despite its age and lack of go there is no shortage of interest in the country for the Trabant. Waiting lists for the car, which costs some DM9,000-DM11,000 (£3,000-£3,500), against some DM23,000 for the Wartburg, are said to stretch up to 12 years - appreciably longer than the delay for the latest 15-cylinder BMW saloon, which has become many West German chief executives' dream.

The East German authorities are keen to step up vehicle production, which reached 228,000 units nationally in 1986.

The Trabant remains the country's most produced vehicle, with total output of 144,000 in 1986 against 74,000 Wartburgs, according to the West Berlin-based Informationsbüro West. Almost 3.5m cars were registered in East Germany in 1986, well up on the figure of just over 3m in 1984, but the number of car-owning households remains way below that in West Germany.

Indeed, wistfully far outside the country have had the chance to savour the Trabant. Unlike the Wartburg, which has been exported to the West, sales abroad have been limited. One agreement with Czechoslovakia, under which Trabants were exported against imports of Czech Skodas, did not last.

# Green 'fundis' lose ground

By David Goodhart in Bonn

THE PARTY machine of the West German Green party will continue to be dominated by the fundamentalist "fundis" wing after its three-day annual congress in Ludwigshafen. However, there is some evidence that the more pragmatic "realo" wing, which controls the parliamentary group, is gaining ground among activists.

The fundis comfortably retained control of the ruling executive committee, which they continue to dominate by eight seats to the realos three. But on most of the other important issues the realofundis division was either blurred or moving in the realos' favour.

In one important sign of a weakening of its anti-establishment instincts the party has, for example, voted to apply for the generous state funding available to set up a nominally independent research institute. Although the party has had enough electoral support to qualify for such an institute for several years it was only at the end of last year that it accepted the idea in principle.

The realos also came very close to winning a crucial vote on the economy and unemployment which centred on the recent comments of Mr Oskar Lafontaine, one of the two deputy chairmen of the Social Democratic party,

who suggested that shorter working time will only create jobs if pay is also cut. Realo speakers pointed out that this idea, with the emphasis on pay cuts only for better paid workers, had featured in the Green manifesto in the 1983 election.

The Greens - who still command over 8 per cent of the national vote - still provide slender evidence that they know where they are going. The so-called "neutral" faction talks grandly about combining pragmatism but at a national meeting just before the conference they attracted only 40 people. The Greens' "strategy conference" in June has its work cut out.

# Gloomy outlook for Finland's economy

By Olli Virtanen in Helsinki

FINLAND'S ECONOMY is heading for slower growth, a deeper balance of payments deficit and higher unemployment, according to a forecast by the ETLA research institute, which is financed by Finnish industry and other economic organisations.

The outlook for the next two years spells gloom for Finland. The country will remain on the 3 per cent growth track this year but only because last year's results were affected by crop failure, says ETLA. Without growth in farm products back to "normal levels" GDP would grow by only 2 per cent this year. In fact growth in industry and the service sector will slow by 1.5 per cent.

With 63 per cent of exports going to European Community and European Free Trade Area countries, Finland will be hit by weaker growth prospects in Western Europe. Exports to those countries, led by forest and metal industry products, are expected to increase by 4 per cent this year. Next year the figure will shrink to 2 per cent.

Following a small trade surplus in 1987 and equally small surplus this year, ETLA expects the trade balance to turn negative by the end of 1988.

Problems in trade with the

Soviet Union are likely to continue for slower growth, a deeper balance of payments deficit and higher unemployment, according to a forecast by the ETLA research institute, which is financed by Finnish industry and other economic organisations.

The institute says the balance of payments will take another turn for the worse as interest payments continue to grow. Finnish banks and companies have borrowed heavily abroad while interest rates are distinctly lower than in Finland. The current account deficit is expected to widen from FM9.2bn (£1.2bn) in 1987 to FM14bn in 1988.

Private consumption increased by 5 per cent last year but the growth is likely to shrink to 3 per cent this year and to 2.5 per cent in 1989. Investments follow the same pattern, coming down from 4.5 per cent last year to 2.5 per cent in 1988. The recent wage agreements, cautions ETLA, will boost the inflation level from 3.7 per cent in 1987 to 4.5 per cent this year. The average income level will be 8 per cent higher in 1988.

Meanwhile, the total labour force will decline by 10,000 both this year and next. Unemployment is expected to grow to 5.4 per cent. At the same time many industries face a shortage of trained workers.

# General strike hits Portugal

By Diana Smith in Lisbon

PORTUGUESE UNIONS yesterday held the biggest general strike in the country's history, in protest against government plans to liberalise rigid labour laws.

Estimates by Government and the unions of the number who stayed away from work varied wildly, but probably half the country's 3m labour force did not work.

While electricity, water, gas and telecommunications were unaffected, the strike hit public transport (including private bus companies) and key industries seriously.

Commerce, in which most people are self-employed, and small northern factories kept running. But chemical, metallurgical, cement, pulp, cement and cork plants, canneries and breweries reported heavy support for the strike - from 10 to 50 per cent in private factories to 90 to 100 per cent in state-run industry.

The strike, considered historic by the mainly Socialist UGT confederation, which led the action, and the Communist influenced CGTP which joined the protest, was seen as a slap in the face for Mr Anibal Cavaco Silva, the Prime Minister and leader of the Social Democrats who took 148 of the Parliament's 290 seats in a landslide election victory last July.

That result - the first landslide ever for a democratically-elected Portuguese party - gave Mr Cavaco Silva leeway to steer through tricky items on his modernisation agenda, including an end to labour laws that since the left-wing coup in 1974 made it hard to dismiss anyone even with just cause.

But Mr Cavaco Silva opted to clash with unions which were mellow and co-operative after two years of real wage gains and ordered public sector wage rises 3 or 4 points below private sector levels. In a jittery climate of wage-related strikes, the Cabinet approved its new labour law giving unions no chance to discuss amendments. The price was yesterday's showdown.

The labour reforms are deemed soft by management: the unions, bent on maximum resistance whether or not it has an impact on the final version of the law, describe them as a threat to all jobs, even though the proposed law bans arbitrary sacking.

# Floods in West Germany hit commercial shipping

RELENTLESS rain and melting snow swelled rivers and flooded communities across West Germany, forcing the evacuation of thousands of people and killing at least three, the authorities told Renter yesterday in Bonn.

Officials banned commercial shipping on most large waterways and river transport police said sustained rainfall was threatening to swell the Rhine to near record post-war levels.

Residents of the Bavarian village of Niederrachdorf evacuated their homes on Sunday night after flood water burst through a dam on the Danube, which reached its highest levels this century and was still rising.

In Cologne, shopkeepers, residents, volunteers and emergency workers built barricades to stop the Rhine from swamping the Altstadt, the city's "old town."

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EUROPEAN NEWS

Dehaene pursues chimera of Belgian coalition

BY DAVID BUCHAN IN BRUSSELS

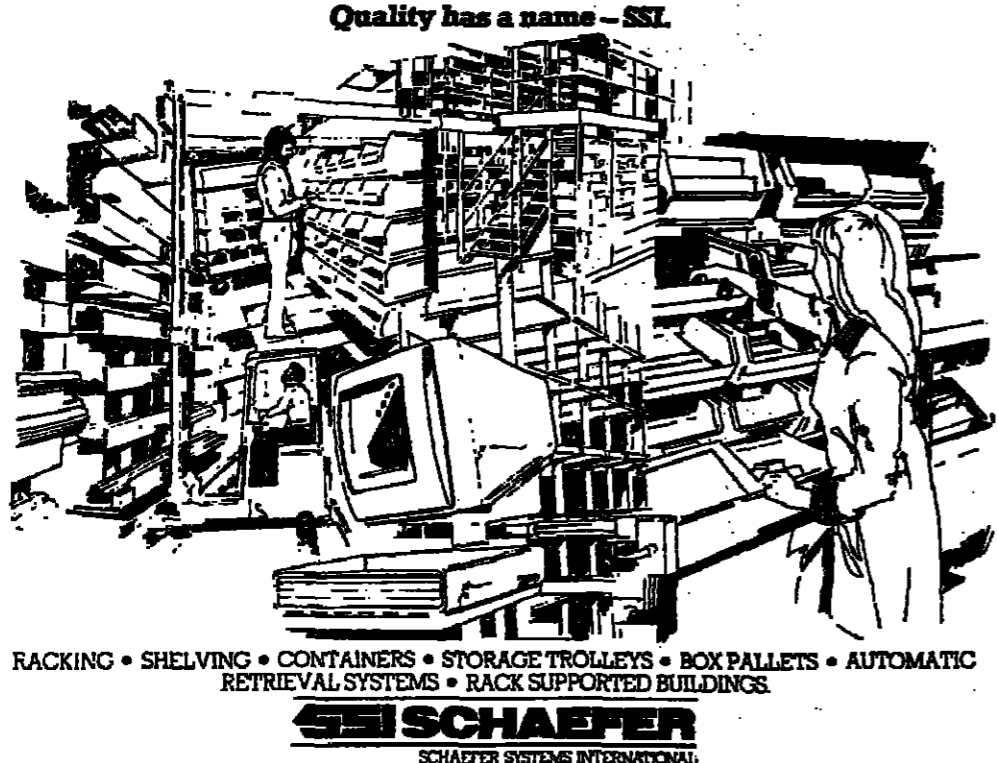
MR JEAN-LUC DEHAENE, the Flemish Christian Democrat politician asked formally by King Baudouin at the weekend to form a Belgian Government, will complete his first round of talks today with leaders of the five parties he hopes to join in a coalition. But even if he succeeds in negotiating a compromise solution to the key linguistic disputes between the country's Flemish and French-speakers, Mr Dehaene is not expected to be able to announce a Government before the second half of April. Mr Dehaene, the 47-year-old Social Affairs Minister in the outgoing Government of Mr Wilfried Martens, will seek to build on the past two months of discussions he has held with the five parties - his own Flemish Christian Democrats, the French-speaking Christian Democrats, the Socialist parties from the country's two linguistic regions and the Volksunie (VU) Flemish nationalists. In his role as informant to the King, Mr Dehaene was able to report basic accord among the five parties on economic policy, but not on current linguistic disputes nor on constitutional reform involving more power to Flanders, French-speaking Wallonia and the linguistically mixed capital of Brussels. But since all five parties wanted to continue their "pentapartite" negotiations with Mr Dehaene, the King has now given him the added authority of formateur.

Greece shrugs off US protests over bases

THE GREEK Government yesterday rejected American protests about a construction freeze at the four US military bases while talks on their future continue, AP reports from Athens. Mr Yiannis Roubatis, the government spokesman, said the Government stood firm behind last September's decision to ban new building and repair work on the bases for the duration of the negotiations. He said Mr Robert Keeley, the US ambassador, had renewed a request earlier this month that construction projects involving security and living quarters improvements should go ahead. Greek and US officials are currently negotiating a new bases agreement that will replace the 1953 accord after it expires at the end of this year. Mr Andreas Papandreu, the Prime Minister, has said a new agreement must be approved in a referendum before it is signed.

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Bridget Bloom on the French tendency towards representing farm policies as a national triumph Chirac goes for the agricultural vote

WITHIN DAYS of Mr Jacques Chirac, the French Prime Minister, agreeing last month to some of the toughest cuts in Europe's farm subsidies yet seen, the French ministry of agriculture published a splendidly glossy brochure extolling his government's contribution over the past two years to the well-being of French agriculture. It is, as everyone knows, election time in France, and M. Chirac is a principal conservative candidate for the Presidency. In addition, most European Community prime ministers and certainly all agriculture ministers, fight their farmers' corner in negotiations in Brussels, and extol their contribution afterwards. Yet the French tendency to present the reform of farm policies as a triumph is important to understanding France's attitude to the much disputed common agricultural policy. As a senior French official put it in Paris earlier this month, France has recognised for some time now that reform of the highly expensive Common Agricultural Policy (CAP) is vital. It has become a net contributor to the EC budget, and realises that its big arable producers, in particular, are competitive.

whittling it away, France has just over 7 per cent of its active working population, or 1.5m people in agriculture - against around 2 per cent for Germany and the UK. The French government has good reasons for wanting to present the consequences of farm reform in the best possible light. There are different views on how tough the specific measures agreed at last month's Brussels summit will be but it is now clear, if it was not in 1984 when the EC reform process began with the introduction of milk quotas, that the palmy days of very high subsidies are over and that in the short run all farmers face more difficult times. The longer term prospects however are even more worrying, for it is officially acknowledged, if not yet widely debated, that French agriculture could be on the edge of a revolution which, if not handled carefully, will result in the depopulation of very large areas of the French countryside within the next decade. There could be between 300,000 and 400,000 fewer farms than there are now, with possible only 300,000 farmers able to gain a living entirely from farming, by the year 2000. The precise effect of the measures agreed in Brussels last month are hard to quantify, partly because farm-gate prices for this coming season have not yet been fixed by Brussels and partly because the government has again tried

to soften the blow of reforms with an aid package, such as that which has helped successfully to restructure the dairy industry. This time, there is some \$200m to be spent, partly on ameliorating the lot of hill farmers and partly on easing credit terms for the hardest hit. The principal aim of the Brussels measures is to reduce spending on the CAP by lowering farm production, particularly of oil seeds and cereals. In France, there is some relief among farmers that the measures were not as tough as British, for example, wanted. But French officials still insist that they will prove "very tough and irreversible." Across the board they will mean real price reductions of between 12-14 per cent for French farmers over the next three or so years, one official said, a figure to be added to a similar decline in the past four years. (He added that German farmers will suffer cuts of between 20 and 25 per cent in the next three years largely because of the strong D-Mark: this "larger political sacrifice" was why in the end France supported Germany against Britain during the summit negotiations.) In Britain currently there is much talk of the farmers' need to diversify out of surplus crops, or set aside land from production but in France there is a somewhat different emphasis in the search for additional, medium-term solutions to over-production. French government and farming officials are lukewarm towards set-aside, with some seeing it as an Anglo-Saxon plot to prevent France remaining the EC's largest cereal exporter. They insist instead that new uses must be found for traditional crops, like producing bio-ethanol for fuel out of surplus cereals, while France wants imports of cereals or cereal substitutes from outside the EC curbed so that production of home produced crops can increase.

French officials are particularly worried that the failure to agree a tax on oils and fats production - which is anathema to Britain - will vitiate attempts to control the farm budget. They say that without the tax the EC is likely to find itself spending some Ecu 6bn (95bn) a year - or as much as it now spends on cereals - supporting Spanish olive oil. But it is the longer term outlook which is particularly worrying and on which - not surprisingly perhaps, given the election - public debate has hardly begun. The EC reforms will drive some farmers - particularly those who borrowed heavily in the early 1980s - off the land but many more will leave because they are already ageing; more than 50 per cent of French farmers are over 50 and of those more than half are thought to have no actual or willing successors. One of the more conservative recent studies of the problem estimates that some 5-6m hectares of France's 30m hectares of agricultural land could be in serious danger of "desertification" by the turn of the century as farmers leave it, while the numbers of full time farmers could fall to around 250,000 compared to today's 700,000. As one official put it, "that could mean the sort of restructuring of the countryside and rural life which goes far, beyond anything we have experienced in Europe this century."

Pressure on Polish peace group

By Christopher Sobinski in Warsaw

RENEWED POLICE pressure on Poland's independent pacifist movement Freedom and Peace (WIP) comes as the military establishment has signalled a liberalisation of the rules on conscientious objection to military service. On Saturday security men broke up a WIP meeting in a private Warsaw flat and confiscated 21 (11,300) they found there, while activists in other cities report increased surveillance by the authorities. But, on the same day, the Ministry of Defence's Military Council, chaired by General Wojciech Jarnalski, the country's leader, was reported to have approved "proposals for modifying the rules of alternative service" and discussed "proposed modernised texts" of the military oath. The communique comes after the Polish navy earlier this month cut national service for sailors from three years to two and the military lowered the age up to which young men can be called up from 25 to 24. Recently Zolniers Wolnosci, the Polish army newspaper, published an account of a meeting at the Defence Ministry during which General Tadeusz Szulc, head of the army's political wing, revealed that the right to object to the draft might be extended to those with "an ideological and political" motivation and not only religious objections.

Japanese loan likely to help Turkish debt financing

BY JIM SOGGERER IN ANKARA

JAPAN is expected to provide co-financing of about \$500m-600m with a \$400m World Bank loan to tide Turkey over a peak in external debt servicing in June, say Turkish officials. This year, Turkey faces a foreign debt servicing bill totalling around \$7.2bn. External debt rose by 22.6 per cent to total \$38.5bn during 1987, according to recent official figures. The Turkish Government had no intention of rescheduling, and would be able to meet its dues in

1988, Mr Rusdu Saracoglu, the central bank governor, said recently. Treasury officials pointed out yesterday that a total of about \$800m was raised between January 1 and March 5 this year, all medium-to-long term. About \$300m was raised by the central bank, and the remainder by the Treasury. The World Bank board was expected to approve the co-funding package provided it was used to restructure the financial sector in June, Treasury officials said.

The total package of around \$800m essentially would be balance of payments funding available for all but a restricted number of uses, provided the Government abided by pledges to reform the financial sector. Tokyo had already approved the co-funding as part of its promise to recycle much of its trade surplus, said the officials. No decision had been reached yet as to the form of co-funding, but it would be one of three options developed by the World Bank

from the obsolete B-loan concept. The three basic options were co-financing, joint-financing, and parallel financing. The Japanese funds might come in part through the Export-Import Bank of Japan (Eximbank), but would not be tied to any projects, such as the third Bosporus bridge, and the official. An exchange of notes with Japanese officials was still going on, they said. Mr Saracoglu recently unveiled a comprehensive, three-year debt servicing strategy until 1991. The level of servicing was not expected to ease until 1990, but credits tied to actual projects would form a much smaller proportion of fresh loans than hitherto. The Government's strategy was to start reducing the current account deficit to \$400m-\$500m by 1991, however, slowing the rate of increase in external debt, he said. In the longer term, the stock of debt would decline, particularly in relation to gross national product, and the current account.

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OVERSEAS NEWS

# Pretoria admits sending killers into Botswana

By ANTHONY ROBINSON IN JOHANNESBURG

THE South African Defence Force yesterday admitted sending a hit squad across the border into Botswana which killed four people in a house in the northern suburbs of Gaborone, the capital.

According to an SADF statement the four, believed to be three women and one man, were "ANC terrorists" using Botswana as a transit route from bases in Zambia and Zimbabwe. The raid was based on information gained last Friday when another three suspected ANC guerrillas were killed by a South African patrol on a farm close to the border, the SADF statement added.

Those killed on Friday were reportedly armed with Soviet-made weapons. The four murdered in yesterday's raid were killed in their beds and charred beyond recognition in a subsequent fire.

Yesterday's early morning raid, the latest in a long series of cross-border raids into Botswana and other neighbouring states by South African forces in recent years, follows an intensive police search for Mr Heinrich Groskopf, a young Afrikaner.

The security forces want to question him about the massive car bomb explosion outside a Krugersdorp magistrates court which killed three people earlier this month and several other unsolved bomb explosions attributed to the ANC. He is believed to be in hiding in Botswana which shares a long border with South Africa.

Gaborone denies giving any assistance to the ANC and is frequently humiliated by Pretoria's violation of its sovereignty.

Meanwhile, Mr Rocky Malebane-Metsing, leader of last month's abortive military coup in the neighbouring Bophuthatswana homeland has surfaced in Lusaka, the Zambian capital. In an interview with a South African newspaper he said he had escaped because he feared that the homeland authorities would kill him rather than put him on trial and claimed that he had saved President Lucas Mangope from being executed by the military mutineers.

At least 400 armed guerrillas have surrendered to the Mosambican authorities since an amnesty law was passed in December, the national news agency reported Monday, AP reports from Maputo.

# Manila lists demands over bases

By Richard Gourlay in Manila

THE Government of President Corason Aquino yesterday fired the first official salvo in talks with Washington to determine whether the US will keep its Philippine military bases, its largest abroad, after 1991 when the lease expires.

Mr Basil Manglapus, the Foreign Secretary, said the talks will also cover how the Philippines applies a provision in the constitution banning nuclear weapons from its territory. US officials have already said they will not change their global policy of neither confirming nor denying whether US ships carry nuclear arms.

In a policy speech to diplomats, Mr Manglapus said the US paid the Philippines only a fraction of what it pays for European bases. This was despite Washington's belief, shared by many in the region, that the Philippine bases are strategically vital to non-communist Asia from the South Pacific and Japan to the east coast of Africa.

He rejected the US argument that the bases, including the huge Subic naval and Clark air bases, were for their mutual defence, saying the country faced no external threats and that they served only American strategic interests.

The proposals include the withdrawal of Pretoria's troops from southern Angola, the implementation of the UN's 1978 plan for Namibian independence, the withdrawal of Cubans from southern Angola followed by their complete departure from the country, and an end to US and South African support for the Angolan rebel movement Unita.

Such a plan would be agreed to by South Africa, Angola, Cuba and Swaziland, the Namibian nationalist movement, and guaranteed by the UN or the major world powers. Unita would be excluded.

The US, in the form of Mr Chester Crocker, the Assistant Secretary of State for African Affairs, has long been mediating between South Africa and Angola.

"Finally," said Mr do Nascimento, "we are seeing light at the end of the tunnel and we hope that South Africa does not at the last minute once again hide the light we are glimpsing."

What some observers may have forgotten is that these proposals are almost identical to the ones put forward by Angola as long ago as 1984, with the exception that the Lusaka government at that time wanted to keep 5,000 Cubans in the north of the country.

Victor Mallet on the risks of success for a southern Africa peace plan

# Cynicism greets Namibian talks

SEASONED OBSERVERS of southern Africa can be forgiven for greeting the latest flurry of negotiations on Angola and Namibia with weary cynicism.

Diplomats and politicians, traditionally described in these circumstances as cautiously optimistic, are once again talking about a deal involving the withdrawal of an estimated 40,000 Cuban troops from Angola, an end to the 13-year-old Angolan civil war, and independence for the South African-ruled territory of Namibia (South West Africa).

"We think that for once it is possible to believe in a miracle," were the words attributed to Mr Lopo do Nascimento of the Angolan government last week. He was in Zimbabwe addressing an international meeting of former statesmen and explaining the Angolan government's latest peace plan.

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do Nascimento: 'end of tunnel'

Success, therefore, is only possible if South Africa has had a change of heart over the past four years and is now suddenly prepared both to ditch Unita and to hand over its backyard in Namibia to a leftist Swago government. Neither is likely.

South Africa, showing no sign of wanting to leave Angola, let alone Namibia, is heavily involved at the moment in fighting in support of Unita around the southern Angolan town of Cuito Cuanavale.

Always fearful of the domestic political threat from the extreme right, President P.W. Botha's National Party government also seems to have hardened its position on the Namibian settlement.

In the early 1980s Washington and Pretoria simply insisted on a Cuban pullout from Angola but this month General Magnus Malan, the South African Defence Minister, suggested to Angola's Soviet backers that there should be a neutral government in Luanda - in other words a share of power for Unita. Angola's Marxist rulers and the Soviet Union both reject this.

There is always a distant hope of peace. Angola, Cuba and the Soviet Union are probably all weary of the human and financial costs of the war. South Africa has been taking heavy casualties in Angola.

Unfortunately the evidence points to further fighting. Last week the leaders of the six frontline states in southern Africa gathered in Lusaka and declared their support for the Angolan peace plan. But the next day the President Kenneth Kaunda, the front-line chairman, admitted that he could not see the South Africans coming to the negotiating table.

Nor did Mr P.W. Botha, South Africa's Foreign Minister, give an encouraging response to the Angolan overtures, saying that progress had not been made on the vital issue of a timetable for Cuban withdrawal. "I do not say that an agreement is impossible. But at the moment we are still very far from such an agreement," he said.

# Shamir toughens stance on peace plan

By Andrew Whitely in Jerusalem

MR YITZHAK SHAMIR, the Israeli Prime Minister, yesterday fired another salvo at the US peace initiative for the Middle East, further reducing Secretary of State George Shultz's chances of a breakthrough when he returns to the region on Sunday.

Based on opinion polls showing that a large majority of Israelis favour tougher military action in the occupied territories, Mr Shamir told a special session of Israel's Parliament that he sought "a contract with Jordan and an arrangement with the Arabs of the Land of Israel". The right-wing leader, who refuses to speak of a Palestinian people, was presumably referring to some form of Palestinian autonomy under Israeli rule.

Before another wave of expected protests as Israeli Arabs and Palestinians mark a traditional anniversary, the Israeli authorities have taken unprecedented security precautions. Extra police are being drafted into mainly Arab districts of Israel and hundreds of suspected activists have been temporarily detained. The Israeli army has also imposed a virtual news blackout on the clampdown.

A senior Israeli official disclosed yesterday that Mr Shultz is expected to bring with him a draft invitation to Israel and its Arab neighbours to an international conference, to be held next month. While Mr Shamir will be pressed hard for an unequivocal reply, the tactics remain to defer judgment until the Arab states have spoken.

# Vanunu to appeal over espionage sentence

By John Follans

MR MORDECHAI VANUNU, the former nuclear technician, yesterday appealed to Israel's Supreme Court against an 18-year prison sentence for treason and espionage. Armed Forces Radio said, Reuters reports from Jerusalem.

The Justice ministry said no appeal had yet been received "but it could take up to 16 hours to go through the right channels before it is officially lodged."

Mr Avigdor Feldman, Mr Vanunu's lawyer, who would have lodged the appeal, was not available for comment. He had previously submitted a petition signed by 12 Nobel laureates that appealed to the court to recognise that Mr Vanunu was a "man of conscience."

Mr Vanunu, 34, worked at Israel's top-secret Dimona nuclear reactor in the Negev desert for nine years before telling London's Sunday Times in September 1986 that Israel had produced up to 200 atomic bombs in 24 years.

Before the Sunday Times article was published, Mr Vanunu disappeared from London, turning up in Israel as a prisoner.

After a seven-month secret trial, the Jerusalem District Court sentenced Mr Vanunu on Sunday to 18 years in prison, a lesser penalty than the maximum life sentence he could have received.

The court said Mr Vanunu aided Israel's enemies in wartime, and collected and passed on secret information with the intention of harming state security.

The Israeli news agency said Mr Vanunu's appeal would not be heard before early next year because of the number of cases pending before the Supreme Court.

# Fiji PM seeks new UK links

By John Follans

RATU Sir Kamisese Mara, Prime Minister of Fiji, will today meet Mrs Margaret Thatcher, his British counterpart, in a second attempt to renew links with Britain and the Queen severed after two army coups.

The links were cut and Fiji ceased to be a Commonwealth member when Col Sitiveni Rabuka overthrew the elected Government and declared a republic in October.

Ratu Mara, reinstated by Col Rabuka late last year, will see Sir William Heseltine, the Queen's Private Secretary, tomorrow. Whitehall officials say there are no grounds for believing he will be more successful than on his last visit shortly after the coups.

There is little Mrs Thatcher can do for Ratu Mara. Any renewal of ties with the Crown would be a matter for the Queen and she refused to see him on his last visit to London.

# NZ\$1bn cyclone bill

The effects of Cyclone Bola which devastated a large area of New Zealand's North Island three weeks ago could cost more than NZ\$1bn (£350m), Dai Hayward reports from Wellington. Mr David Lange, the Prime Minister, yesterday announced a special NZ\$50m relief package to compensate farmers for up to 60 per cent of their non-insurable losses. Some farms will be abandoned permanently. The main railway line to the city of Gisborne may never reopen.

# Party leaders unite to oppose Gandhi

By John Elliott in New Delhi

OPPOSITION leaders in India are forming a new middle-ground political party in an attempt to strengthen their stand against the Congress I Government of Mr Rajiv Gandhi, the Prime Minister, who has to face a general election by the end of next year.

The party would include a broad-based front headed by Mr Vishwanath Pratap Singh, former defence and finance minister under Mr Gandhi, and members of the Janata Government which ruled briefly in India between 1977 and 1979.

Both Mr Singh and Mr Ramakrishna Hegde, chief minister of the State of Karnataka and Janata leader, said over the weekend that they hoped the party would be formed within the next few days. They would seek electoral alliances with two Communist parties and the right-wing Bharatiya Janata Party, each of which have a national base.

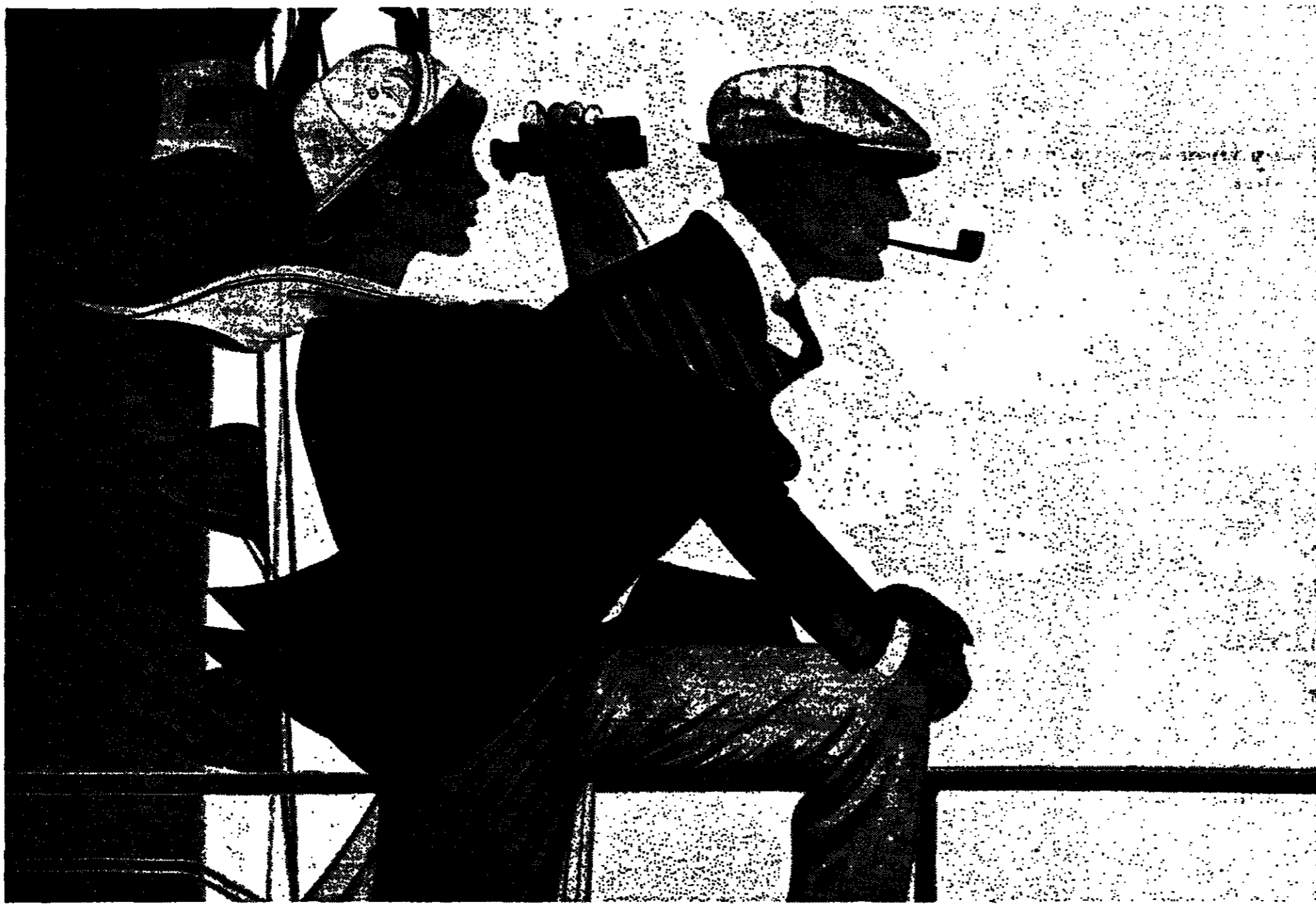
These political developments coincide with a concentrated opposition attack on a Constitutional Amendment Bill passed by Parliament last week to provide emergency powers for dealing with the Punjab Sikh crisis. Opposition leaders have asked Mr R. Venkataraman, president of India and senior Congress I politician, to take the unusual constitutional step of refusing to give the Bill his approval.

They allege that the bill contains unnecessarily draconian powers to curb basic civil liberties. They also claim that Mr Gandhi could also use it under India's constitution to delay next year's general election for up to one year. Government spokesmen, however, deny any such intention, and most observers believe a delay is unlikely.

The bill was hurried through Parliament last week because indirect parliamentary elections this week to the upper Rajya Sabha House will cost the Congress I its current two-thirds majority which it needs to make constitutional changes.

Parties which are linking up in what might be called the National Peoples Party are the Janata, the Congress S, which is a small independent group outside the Gandhi's Congress I, one or two branches of the Lok Dal, and Mr V.P. Singh's Jan Morcha movement. But personal political rivalries, which have bedevilled past attempts at opposition unity, are complicating the moves.

There are few policy differences between any of the parties. Mr Singh and Mr Hegde said over the weekend that their combined electoral stand would call for more concentration on agricultural and rural development, a curb on corruption and devolved government powers.



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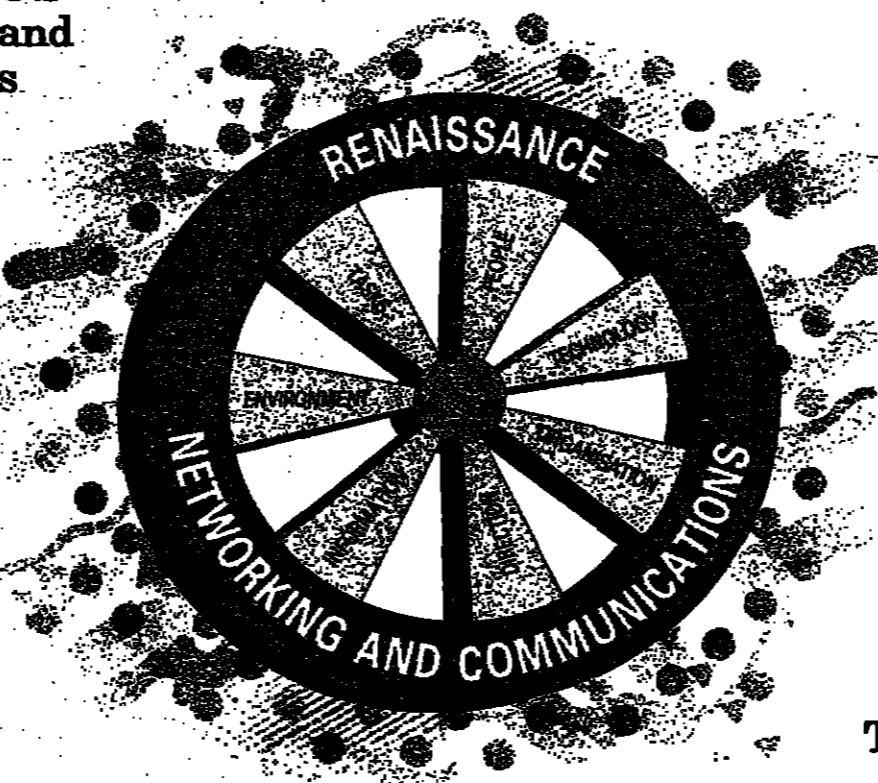
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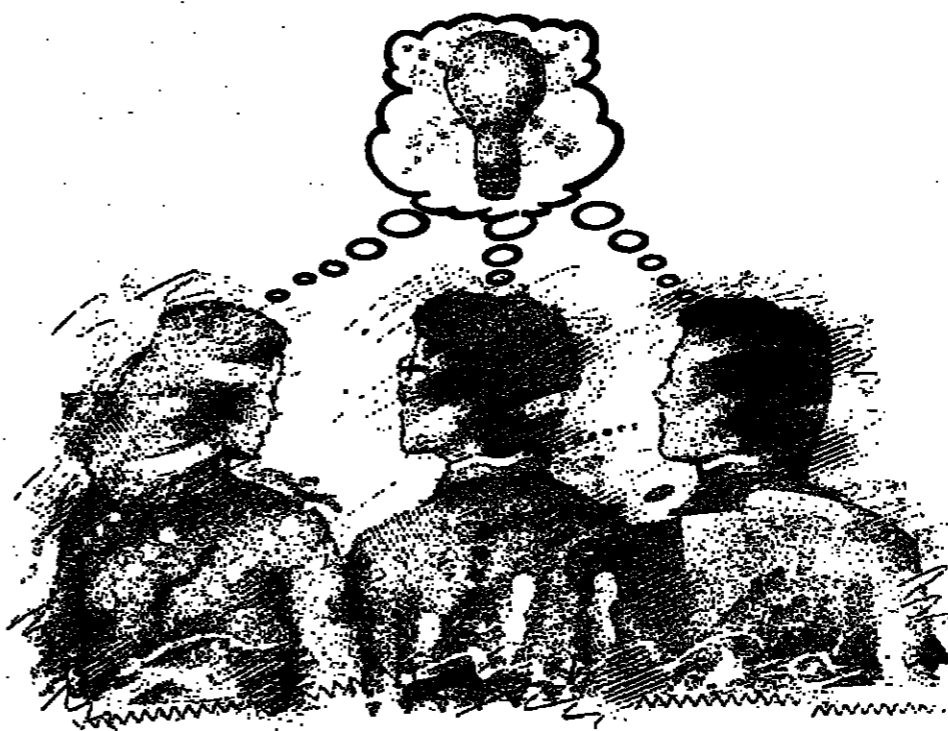
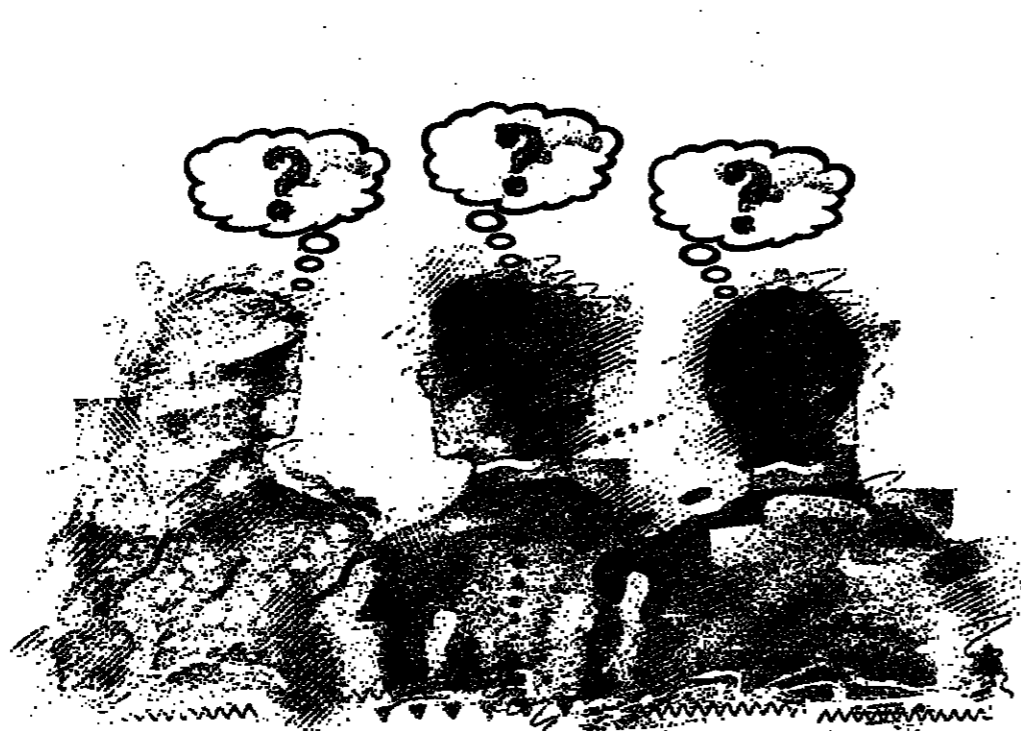
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AMERICAN NEWS

Worries on ozone threaten to can CFCs

MR Thomas Midgley, a General Motors chemist who died in 1944, was celebrated in his lifetime for two great discoveries. In 1916, he devised a cure for engine knock that used lead tetraethyl. His leaded gasoline spread all over the world. Fourteen years later, he was asked by GM's Frigidaire division to find a coolant for fridges safer than ammonia. In a couple of days, he came up with some chemicals known as chlorofluorocarbons. In a famous demonstration before a scientific audience, he inhaled the coolants - known as CFCs - and blew out a candle to prove they were neither toxic nor combustible. Cheap and easy to make in gas or liquid, CFCs caught on as coolants in fridges and air conditioners, as solvents in electronics manufacturing and in foam insulation. By last year, the US market for CFCs was worth at least \$750m a year out of a global market of three times that.

But recent history has not been kind to Mr Midgley. In the mid-1970s the US banned the use of leaded petrol in new cars because of pollution damage. And last week, Du Pont, which dominates the market for CFCs with its trade name Freon, said it was phasing out production because of new and disturbing evidence that they are rapidly stripping the earth of its protection against ultra-violet light. The Du Pont decision is expected to sound a slow death-knell for CFCs. It will force other companies to consider a phase-out and will intensify the search for less pernicious substitutes. And it could spur international interest in a treaty, signed last year in Montreal but only ratified by the US and Mexico, which calls for a 50 per cent cut in CFCs production by 1989. Since the 1970s, scientists have argued that CFCs, leaking out of air-conditioners or crushed foam packages, do not decompose on earth but rise into the upper atmosphere. There, up to 20 miles high, they are bombarded by

**James Buchan reports on Du Pont's decision to phase out production of chemicals said to damage the upper atmosphere**

ultra-violet radiation till their molecules break apart. The chlorine released then combines with ozone, a natural form of oxygen which shields life on earth from ultra-violet light. In the process, the ozone is destroyed. In 1978, the Environmental Protection Agency outlawed CFCs in aerosols and hair-sprays. The US market tumbled by nearly 50 per cent, but has since recovered because of the explosion of fast

food and fast-food packaging. Evidence continued to come in that the ozone layer was depleting all over the globe, most dramatically in Antarctica, where climatic conditions cause an "ozone hole" the size of the US each September. The big CFC producers - Du Pont and Allied Signal in the US and ICI in the UK - were all doing research into safer substitutes for CFCs. Commercial pressures on them were growing. Last August McDonald's gave its suppliers 18 months to switch to hamburger packages without CFCs. But as late as March 4, Mr Richard Heckert, chairman of Du Pont, wrote sharply to three US senators who had called for a production ban. "At the moment, scientific evidence does not point to the need for dramatic CFC emission reductions," he wrote. Eleven days later, Du Pont changed its mind. The catalyst was an exhaustive report by a top-flight scientific panel, assembled by the National Aeronautics

and Space Administration and including Mr Mack McFarland, Du Pont's own chief scientist. In its March 15 report, the panel said that ozone depletion could be up to three times more severe than science had feared - 3 per cent a year since 1988. It also made the strongest charge yet against CFCs. "The observed changes may be due wholly, or in part, to the increased atmospheric abundance of trace gases, primarily CFCs," the panel wrote. "It was the Nasa report that convinced us," Du Pont said last week. The challenge is now to find substitutes. Du Pont says it has already spent \$50m on research and will spend a further \$10m this year. Allied Signal says it hopes to have test batches of three potential substitutes by the end of the year. But both companies say that toxicity tests alone will take up to six years to complete. CFCs will be rising into the upper air for some time yet.

Contras in talks on weapons handover

THE Sandinista government and Contra rebels resumed talks yesterday, trying to make progress on their ceasefire accord, that led to the release on Sunday of 106 political prisoners in Nicaragua, AP reports from Managua. The negotiations in Sapoa were to focus on so-called "trace areas," where the Contras can gather and later turn in their weapons. The Sandinistas met last week with Contra leaders and agreed on a 60-day ceasefire beginning April 1. Further high-level negotiations are scheduled for April 6 in Managua to work on a permanent truce. Major General Joaquin Cuadra, Deputy Defence Minister and chief of staff of the Sandinista army, headed the government delegation participating in yesterday's talks. Deputy Foreign Minister Victor Hugo Tinoco and military intelligence chief Maj Ricardo Wheelock Roman planned to accompany Maj Gen Cuadra. The informal ceasefire, agreed on March 21, held on Sunday. An estimated 50,000 people have been killed or wounded since the civil war began in November 1981. The government fulfilled part of the ceasefire pact on Sunday by granting amnesty to 100 political prisoners, most of whom were accused of being Contra rebels. The Contras demanded the amnesty as a condition for further talks. A regional peace plan that President Daniel Ortega said four other Central American presidents signed last August also ordered general amnesties. Interior Minister Tomas Borge said the amnesty was "essentially the beginning of the end of the war." He called on the rebels to release prisoners he said they have kidnapped. The release on Sunday, ordered under an amnesty law the National Assembly approved by an 82-2 vote on Saturday night, could benefit 3,500 political prisoners jailed since the Sandinistas seized power in the 1979 revolution that overthrew President Anastasio Somoza.

Dukakis in need of big win to revive campaign

BY LIONEL BARBER IN WASHINGTON

GOVERNOR Michael Dukakis of Massachusetts, swept aside by the Rev Jesse Jackson in the presidential caucuses in Michigan, will today attempt a recovery in his neighbour state of Connecticut. Mr Dukakis, the clear favourite for the Democratic presidential nomination, desperately needs a big win to revive his stalled campaign and to halt Mr Jackson, who has become his chief rival. The Dukakis campaign said their man's fortunes would revive as soon as the Democrat field thinned out and the vote ceased to be dispersed among five candidates. Congressman Richard Gephardt of Missouri dropped his candidacy yesterday, after finishing a poor third in Michigan. Senator Paul Simon of Illinois, who blocked Mr Dukakis in the Illinois primary, is struggling to stay in the campaign. However, it is beginning to sink in among leading Democrats that Mr Jackson, for all his support with the most delegates at the party's national convention in Atlanta in July. His Michigan victory was stunning, not just because he beat Mr Dukakis almost two-to-one in a leading northern industrial state, but because he also won between 15 and 20 per cent of the white vote (in addition to over 90 per cent of the black vote). Commentators have often said that for Mr Jackson - a liberal, anti-corruptorist who preaches against drugs and privilege - to win more than 10 per cent of the white vote would amount to a breakthrough in his quest for the nomination. Because of the caucus-like system used in Michigan, only 200,000 of the state's 5.8m registered voters went to the polls. So Mr Jackson still has to pass the test of winning a northern primary election, where more people tend to go to the polls.



Jackson: appeal to the dispossessed

However, the sheer size of Mr Jackson's win has made it more difficult for senior Democrats to rally round Mr Dukakis. As Mr Gephardt said: "Dukakis is the candidate with the most money (\$20m) and the least to say." More intriguing is the position of Governor Mario Cuomo of New York who said of Mr Jackson's victory and his appeal to the poor and dispossessed in the US: "What he has going for him is that he speaks specifically about real problems in a way the other candidates do not. There has to be a why to his campaign." Governor Cuomo, often cited as a potential Democrat nominee in the event of a dead heat among the presidential candidates, is now considered unlikely to endorse Governor Dukakis before the key New York primary on April 19. The scramble among the Democrats has once again led to speculation that the party may have to turn to Mr Cuomo as a unifying force - unless Mr Dukakis can stage a clear comeback.

Tim Coone, recently in Rio Gallegos, reports on strengthening of armed forces in Tierra del Fuego

Argentina ponders Falklands military option

IT IS EARLY evening. An Argentine Air Force transport jet touches down on the long runway at Rio Gallegos airport. It is the same runway from where Douglas A4 Skyhawks and Mirage jets departed to harass the British Task Force in the 1982 war over the Falkland Islands. Eight soldiers in combat gear, with jauntily placed black berets on their heads, stand skinbo waiting on the tarmac as the steps are wheeled out to the Boeing 707. What descends are 150 youths of all shapes and sizes, some long-haired with Sting t-shirts, others skinhead fashion. They are ordered into rows of three. They grin, crack jokes. It is March 1988. The new intake of conscripts has just begun. Almost six years ago, similar youths to these were sent with barely a month's training, ill-equipped and badly-led, to fight against the legendary 3rd Para and the Gurkhas in the Falkland Islands just 350 miles from Rio Gallegos. The Fire Focus manoeuvres, however, taking place in the islands this month have fanned

nationalist sentiment in Argentina and the smouldering ashes of the 1982 defeat. Further south still along the main street of Ushuaia, a large hand-painted sign proclaims "Sign up for the anti-British brigades." On a nearby table there are a score of signatures on the list. A vice-admiral of the Ushuaia naval base courteously receives your correspondent in his office. (This is the town where two British correspondents were arrested as spies in 1982.) After an exchange of pleasantries, he regrets that he can discuss nothing with me. "You understand of course," he says. I understand, but the question pops out anyway - "Are the Falkland Islands defensible as Britain proposes, by a rapid air-lift reinforcement?" He talks obliquely of the Iran-Iraq missile war "conducted at a range similar to the distance of the islands from the mainland," he says. (Argentina has developed such a missile.) The conversation is brought rapidly to an end as delicate topics such as Argentina's new submarines,

Exocet missiles and anti-runway bombs are broached. Argentina's armed forces are now far better equipped than in 1982. The Mount Pleasant runway, the linchpin of the Falkland Islands defence plan and deemed essential for the rapid reinforcement of the garrison in an emergency (and what the Fire Focus manoeuvres are all about) could have its asphalt surface ripped apart in one rapid airstrike using French-made anti-runway bombs, now thought to be in possession of the Argentine air force. In the town's harbour, the weatherbeaten captain of an Argentine deep-sea trawler gives a clue to why the issue will not go away. Pointing to a map in the chart room of his ship he said: "The southern hake, which is one of the most valuable species in the region, can only be caught around Burdwood Bank." The area he points to lies within a red line marked on the chart which delineates the new British controlled fisheries zone around the islands. Another chart shows where most of the valuable squid species were caught last year - also within

the red line. "We go within a mile of the zone and British planes and fisheries protection vessels are there immediately," he says. "Most of the best fishing grounds in the South Atlantic are close to the (Falklands) archipelago," he says. "Those fishing grounds, through licence fees paid by foreign trawlers, are now bringing in a bounty to the inhabitants of the islands unprecedented in almost 150 years of British habitation of the islands. A few miles to the north of Ushuaia, also on Tierra del Fuego, hundreds of oil wells nod slowly, pumping 20 per cent of Argentina's annual oil needs to the surface. Last month, the first offshore field boosted the country's gas reserves by 25 per cent. The 200 mile Exclusive Economic Zone claimed by the UK around the Falkland Islands at the same time as the fisheries zone was announced in November 1988, includes a major part of the same sedimentary basin in which the gas discovery was made. Economic interests are becoming as important as the

emotive geo-political ones surrounding the conflict. Articles now appear weekly in the local press, criticising the policy of Mr Dante Caputo, the Foreign Minister, over the islands. One commentator: "The fishing licences talk more eloquently than a few votes in the United Nations." Pressure is mounting for a return to some form of military posture to force the UK to negotiating table. Even a prominent university professor and an erstwhile opponent of the military said recently, "The only mistake we made in 1982 was to lose the war." The opposition politicians are calling on the government to adopt "a hypothesis of war" - a contingency plan for the armed forces which would have the double benefit of appeasing nationalist sentiments at the same time as giving the armed forces something to take their minds off internal conflicts and human rights trials that have rent the military institutions over the past year and even threatened to topple the Government.

US considers tougher action against Panama

BY LIONEL BARBER

THE REAGAN Administration is considering tougher action aimed at ousting Panamanian military strongman General Manuel Noriega. Mr Elliott Abrams, the State Department official in charge of Latin American affairs, said one option would be for Congress to invoke the International Emer-

gency Economic Powers Act. This would give the Administration broad discretion to declare a national emergency in Panama. US officials admitted they had underestimated Gen Noriega's ability to resist economic sanctions, which helped remove President Ferdinand Marcos of the Philippines and President Jean-Claude Duvalier of Haiti.



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## Yugoslavian steel exporters face fresh assault from Eurofer

BY WILLIAM DAWKINS IN BRUSSELS

EUROFER, the "club" of big integrated steelmakers in the European Community, yesterday launched the latest in a series of formal complaints against alleged unfair underpricing of Yugoslavian steel.

The group told the European Commission that Yugoslavian cold rolled sheet is being dumped in the EC at between 24 per cent and 30 per cent below normal value. The dispute is sensitive because EC steelmakers' overcapacity is particularly heavy in cold rolled sheet, a basic raw material for the car and white goods industries.

If the Commission finds in Eurofer's favour, it can impose punitive levies to bridge the gap between the dumped EC price and a normal price.

Yugoslavia exported 40,000 tonnes of cold rolled sheet to the

Community in 1986, more than doubling sales to 90,000 tonnes last year.

Eurofer claims that imports from the Eastern European country were running at an annualised rate of 240,000 tonnes by the end of last year, representing just under 1 per cent of the EC's 18m tonnes per year consumption of that product.

Britain and Italy are the worst affected, said the group.

The Brussels authorities recently imposed anti-dumping levies on Yugoslavian imports of hot rolled sheet, the source material for cold rolled products, and heavy plate, used in the shipping and offshore industries.

They are also investigating another Eurofer complaint against allegedly under-priced steel beams from Yugoslavia.

## Japanese to cut South African iron ore imports

THE JAPANESE steel industry will generally reduce imports of iron ore and coking coals from South Africa, according to industry officials, Reuters reports from Tokyo.

"We are going to keep distancing ourselves from South Africa, as we have been," one industry official said. Steel mills had begun cutting South African imports before Tokyo had called for trade restraints, he said.

Mr Hajime Tanaka, Japan's Minister of Trade and Industry, has asked six major trading houses to restrain trade with South Africa.

The minister urged company presidents at a meeting to consider the growing international criticism of Japan, which became South Africa's biggest trading partner last year.

About 5 per cent of Japan's total iron ore imports come from South Africa, amounting to an estimated 5.5m tonnes in the year ending March 31, 1988.

Coking coal imports from South Africa in fiscal year 1987-88 are expected to reach more than 6m tonnes, around 7 per cent of total Japanese demand.

## Jerusalem's claim denying Palestinians access to ports is bogus, writes Andrew Whitley

# Chill winds strike EC-Israel trade relations

TRADE RELATIONS between Israel and the European Community have turned markedly chilly in the wake of the European Parliament rejecting a new trade agreement and package of loans for Israel in protest against its handling of the unrest in the occupied Arab territories.

In quick response, the Shamir government made clear to Arab farmers that their hopes of shipping their product directly to Western European markets were most unlikely to receive Israel's blessing. Mr Ariel Sharon, the hawkish Trade and Industry Minister, went further, warning that further retaliatory steps were under consideration.

"I don't believe Israel can just take this punishment," he thundered. "It must certainly respond, and we are now definitely thinking of a series of steps we can also take."

What measures the Israeli Government can take without breaching Gatt rules or existing undertakings to Brussels under the 1975 trade agreement giving Israel preferential access to the EC for its farm produce are not immediately obvious. The two sides are already in dispute over an import levy the Community says is illegal.

Moreover, Israeli exports to the EC - boosted by the strength of their currencies against the US dollar - have been the salvation of the country's manufactured goods exporters over the past two years. Measured in dollar terms,



Ariel Sharon warns of further retaliatory steps

last year they climbed by nearly a quarter over 1986 to reach a record \$2.4bn.

Exports to the Community traditionally represent about a third of Israel's total outward trade flow. On the league table, the US remains by far the largest single market, followed - an anomaly created by war - by the occupied West Bank and Gaza Strip. But, collectively, the major West European economies are the most important outlet for Israeli agricultural and industrial products, particularly the former.

Over the past decade Agrexco and the Citrus Marketing Board, the principal state marketing

organizations, have built up a powerful sales network with British and continental European fruit and vegetable wholesalers. Staying on top of changing tastes and promoting vigorously, the Israelis have virtually cornered the market for winter vegetables and cut flowers. The flower business alone is worth over \$100m a year.

Like other Mediterranean countries such as Morocco, the biggest threat Israel currently faces in the EC comes from the accession of Spain, a major competitor in traditional Israeli exports such as citrus. To help Israel adapt to the phased-in tariff cuts on Spanish and Portuguese produce, and provide those countries with comparable access to the fast growing Israeli market, an adaptation and harmonisation agreement - the Additional Protocol unceremoniously rejected last week in Strasbourg - was concluded by the Commission.

For the moment at least, Israeli cries of woe over the dire consequences for its farmers of the new treaty's rejection are unjustified. With the exception of cut flowers, an addition to the original regime, the tariff reductions envisaged for this year and next are modest. As the trade statistics show, more than compensating for the, probably temporary, delay in their introduction is the strength of European currencies against the shekel.



Set against the massive Israeli shipments to Western Europe by air and sea of everything from Chinese leaves to exotic hybrid fruits - all told worth about \$800m in 1987 - the potential threat from Palestinian farmers in the West Bank and Gaza Strip, given comparable access to the EC by Brussels under its October 1986 initiative, is pitifully small.

In almost every department - quality control, packaging and marketing - the Israeli product is vastly superior. The only possible grounds for competition abroad are on price, and even there the Israeli farmer has access to subsidised credit and other benefits not available to his Palestinian counterpart. The sales of such Palestinian produce as tomatoes and oranges to the EC are unlikely at first to exceed

\$50m, barely 2.5 per cent of the Israeli figure.

So why has Israel objected so strenuously to complying with a Community request to allow Palestinian farmers to ship their goods through Israeli ports independently of Agrexco and the Citrus Marketing Board? Since the directive was issued by Brussels not one commercial export licence has been issued for an EC destination. The Israeli claim that to allow the Palestinians free access to its ports would contravene its law is bogus.

Shipments of Gazan oranges to Eastern Europe, where Israeli penetration has not gone far, have always been permitted through Ashdod port. The answer is almost certainly political and not economic. There is a deeply entrenched resistance within the Israeli establishment, irrespective of political affiliation, to allowing the resurgence of an awareness among the western public of a Palestinian national identity, even in the mundane form of a crate of tomatoes stamped "produce of the West Bank."

By urging Palestinian farmers in the occupied territories to send their goods to Western Europe through Jordan or Egypt instead, Israeli officials are probably banking on the likelihood that the economics of such roundabout export routes, not to mention the spoils along the way, would effectively kill its chances of success.

## US report may bolster argument for more quotas

BY NANCY DUNNE IN WASHINGTON

THE ARGUMENT of US steelmakers for an extension of the "voluntary" quotas on steel imports is likely to be bolstered by a new congressional report, which attributes recent rises in steel prices to the lower dollar.

The report, prepared by the Congressional Research Service by the office of Senator John Heinz, a Pennsylvania Republican, concludes that US steel prices rose about 47 per cent last year but not as a result of the quotas.

The voluntary restraint agreements with 20 countries is due to expire in 1989. Although the US industry has undergone a major restructuring in the four years of protection and has struggled to get back to profitability, the major producers are seeking an extension of the quota programme.

Most countries subject to the quotas last year shipped substantially less steel to the US than allowed under their VRA's. Together their shipments accounted for 13.6 per cent of the

US market, well below the 16.5 per cent allowed.

The report found evidence that the price of imported steel has increased along with domestic prices. "This rise in imported prices suggests that the depreciation of the dollar explains to a large extent the rise in prices and the decline in imports," it said.

The US steel quotas are not global. About 40 countries are not subject to limitations, and they increased their share of the US steel market from about 17.1 per cent in 1984 to about 20.4 per cent in the first 10 months of last year.

The largest beneficiary of the market's gain for the non-restricted countries was Canada. In 1984 its steel exports to the US represented 12.1 per cent of total imports.

In the first 10 months of 1987, its share rose to 18.2 percent. Others without VRA's also increased their market shares - notably Turkey, Indonesia, Singapore, Taiwan and Argentina.

## Thyssen agrees \$916m Indonesian chemical deal

BY JOHN MURRAY BROWN IN JAKARTA

Thyssen Rhein Stahl Technik, part of West German's Thyssen group, has agreed a \$916m joint venture, petrochemical investment in Indonesia, the country's largest foreign investment in over a year.

The venture will provide a welcome boost for Indonesia at a time of balance of payments constraints and growing debt problems. It is also further evidence of Indonesia's move into downstream activities to boost oil and gas income without breaching quotas agreed with the Organisation of Petroleum Exporting Countries.

The project, which was earlier repudiated as part of government cost-cutting measures, will be financed by \$716m worth of foreign loans, largely suppliers' export credits, Thyssen said yesterday in Jakarta.

The balance is joint venture equity, of which PT Himpus Aronmatika, the Indonesian partner - a company owned by President Suharto's youngest son - will provide 30 per cent, with Thyssen covering the remainder.

The plant is expected to be on stream by 1991, producing 13 plastics products, with a capacity of 217,000 tonnes of terephthalene and 405,000 tonnes of benzene a year, all of it for export. Industry officials say the project will consume around 30,000 barrels per day of naphtha.

In a deal last year Pertamina, the state oil company, agreed non-recourse terms with Mitsui of Japan to finance a \$400m paraxylene plant in central Java. The plant is designed to produce 270,000 tonnes.

## BA under fire from Singapore Airlines

BY ROGER MATTHEWS IN SINGAPORE

PRESSURE IS mounting on British Airways to allow an increase in the number of flights between London and Singapore in order to meet steadily increasing demand which is forcing passengers to book several months in advance during peak periods.

There has been no increase in capacity by British Airways or Singapore Airlines on the Heathrow-Singapore route since 1976, despite the considerable increase in air traffic to the region.

Each airline operates a daily flight in either direction. Singapore Airlines was allowed two flights a week to Manchester two years ago but these are also heavily booked.

Six British MPs, three each from the two main parties, recently visited Singapore to investigate the problems.

Mr Lim Chin Beng, deputy chairman of Singapore Airlines, lays the blame squarely on British Airways, accusing it of adopting a dog-in-the-manger attitude and failing to seize the obvious opportunities for increasing its profits on the route.

"It seems as if the only way they think they can compete with us is by restricting our capacity," he said. "Perhaps we will have to wait until there is a riot at an airport before they act."

and Singapore. Mr Lim said Air India, KLM, Yugoslav Airlines and even Aeroflot were benefiting from the lack of capacity.

Tourists from Britain increased by more than 10 per cent last year, a trend which has continued into the first quarter of 1988. Mr Lim said tourism from southern Europe was showing a far more dramatic rise with the result that Singapore hotels were operating at above 70 per cent occupancy. Business travel was also expanding rapidly.

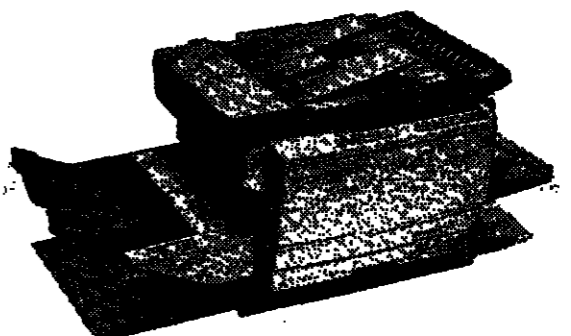
Singapore Airlines' load factors have been rising by an average of 8 per cent annually on the London-Singapore route and are running into the high 70s, which the airline says, means having to turn customers away regularly.

"It is a lost profit opportunity for us and for British Airways. We are willing to increase the number of flights almost immediately," said Mr Lim.

Singapore Airlines has proposed introducing a trigger mechanism which would allow an automatic increase in the number of flights once a load factor had reached a certain level over an agreed period. However, the suggestion has not been taken up.

Mr Lim urged British Airways to look at what Qantas was doing by using Singapore as a hub for flights from different parts of Australia. He added consideration would be given to the British airline if it wished to adopt a similar system for onward flights to other parts of Asia.

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\*Nihon Keizai Shinbun (Japan Economic Daily)

# RICOH

UK NEWS

# Film, TV unions to face restrictive practice inquiry

BY JOHN GAPPER, LABOUR STAFF

An INQUIRY into labour practices within the film and television industries was announced yesterday by the Government under a previously dormant section of the 1973 Fair Trading Act, which may be used in future against other industries.

National agreements covering the 15 independent television companies, the British Broadcasting Corporation, and film production companies are to be referred to the Monopolies and Mergers Commission under Section 79 of the Act.

The Government believes an inquiry will show that the staffing costs of the ITV companies in particular are inflated by trade union closed shops, unnecessary grading distinctions and over-manning in technical areas.

Mr Norman Fowler, Employment Secretary, said a start was being made with film and television because there was "clear evidence" of restrictive practices, but investigations of labour agreements in other industries might follow.

The move is one of the first interventions by the Government into working practices within a particular industry. Its labour legislation since 1979 has concentrated on limiting industrial action and trade union power.

The reference has been made jointly by Mr Fowler, Lord Young, the Secretary of State for

Time Tees Television yesterday announced a new agreement with the ACTT technicians' union allowing flexible rostering and crewing which is described as a breakthrough for independent TV companies, writes John Gapper.

The deal follows a similar one reached with members of the BPTU electricians' union at Time Tees in November after the company dismissed all 36 of its electricians until the union agreed to changes.

Time Tees said the deal allowed it total flexibility in all technical and operational areas, and gave it future freedom to introduce new equipment without protected talks.

The company has agreed to relate 10 per cent of the basic pay of its 249 ACTT members to future profit rises, and will cut the workforce through natural wastage rather than compulsory redundancies.

Trade and Industry, and Mr Douglas Hurd, the Home Secretary, and the Government expects the inquiry to be finished by the end of the year.

Mr Fowler said that when it was completed, the Government would have a choice of allowing general legislation to bring about change themselves, or acting to enforce it through legislation. He said: "There is no ques-

tion that restrictive practices exist. The Government is concerned with reducing restrictive practices not only in this area, but in others as well, and this seems a logical starting point."

If the inquiry went smoothly, it was possible that the Government would then look at other industries. "We could have other references of this kind and I think people should take note of that," Mr Fowler said.

The announcement dismayed both employers and trade unions in the film and television industries. The ITV Association, the joint employers body for independent television, said it had advised the Government that an inquiry was unnecessary.

The BBC said it would co-operate with the inquiry in any way that it could, but insisted that it "remained scrupulous" in ensuring that excess staffing costs did not lead to the wasting of the viewers' licence fee.

Several ITV companies have recently published proposals for changes in working agreements intended to cut their staffing costs and prepare them for increased competition within British broadcasting from satellite and cable stations.

Mr Roy Lockett, ACTT deputy general secretary, described the move as "an unprecedented attack on free collective bargaining."

# Rulebook of life insurers under fire for 'lack of disclosure'

By Clive Wolman

SIR Gordon Borrie, the Director General of Fair Trading, yesterday stepped up his attack on the way in which the life insurance industry has, he says, been exploring the new self-regulatory investor protection framework to protect its own interests.

His hard-hitting critique of the second part of the rulebook of the Life Assurance and Unit Trust Regulatory Organisation, published yesterday, increases the pressure on Lord Young, the Trade and Industry Secretary, to insist on fundamental changes before Lantoro can be recognised as one of the five self-regulating organisations.

Sir Gordon is required to report to Lord Young on the anti-competitive aspects of the new self-regulating organisation rulebooks.

In both his reports on the Lantoro rulebook, the first of which was published four weeks ago, Sir Gordon has criticised the lack of information given to the customer about how much of his investment in his policies is disappearing in selling costs. In the second report, Sir Gordon states that the Lantoro rules permitting the non-disclosure of brokers' commissions, amount "to a price-fixing agreement and deprive the intending investor of information vital to a market transaction already marked by its lack of transparency."

The focus of his criticisms in the second report, however, is on the lack of disclosure of the expenses charged on with-profits life assurance policies. The limited degree of disclosure of expenses required by Lantoro, and the assumptions about expenses used in long-term projections of returns made by salesmen, are "more likely to mislead than inform the investor."

A standardised technique should be developed, Sir Gordon says, to allow the expenses charged by each company to be disclosed in a simple, standardised form. He notes that the accountancy firm Peat Marwick McLintock has concluded a study, which shows a method by which expenses could be compared. But he rejects the Peat Marwick suggestion that such information should be available only on request. It "should, I believe, be given to the investor as of right."

Sir Gordon says he hopes that new provisions, possibly based on the Peat Marwick technique, should be in place later this year. Although the absence of such a technique, while the details are still being worked out, does not yet make the Lantoro rule significantly anti-competitive, "any lack of vigour in bringing it forward could well make it so," Sir Gordon says.



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# Nurses to keep no-strike policy

BY CHARLES LEADBEATER, LABOUR CORRESPONDENT

MEMBERS of the Royal College of Nursing, the nurses' union which is not affiliated to the Trades Union Congress umbrella body, have voted by about four to one to reaffirm the college's no-strike policy.

In a consultative ballot on whether the college should continue to oppose strikes and other forms of industrial action which could harm patients, 107,492 members or 79 per cent of those polling voted to uphold the policy, with 27,236 against.

The turnout of 51 per cent of the college's 268,000 members was the highest of the four bal-

lots held in recent years on the college's no-strike policy. About 1,000 members spotted their ballot papers, some in protest at the wording of the ballot paper.

Some members criticised the college's leaders for phrasing the ballot paper to encourage a strong vote against changing the policy by implying that all industrial action inevitably harmed patients.

The proportion in favour of keeping the college's no-strike policy was higher than in three previous ballots, but significantly down on a ballot in 1990 in which members voted eight to one

against changing the policy.

Mr Trevor Clay, general secretary of the college, said the ballot conclusively demonstrated that RCN members did not want to join strikes in the wake of protests over the funding of the National Health Service. Members of both the TUC-affiliated Naps and Colnse unions have staged one-day stoppages during recent protests.

Mr Clay said the vote would strengthen the college's hand in its campaign to press the Government for increased funding on the NHS.

# Lex steps into US car retailing

BY JOHN GRIFFITHS

LEX Service, which claims to be the UK's largest vehicle distributor, yesterday announced the first substantive step by a British public company to penetrate car retailing in the US.

It plans to invest \$13.5m in a joint venture with a California-based company, Campbell Automotive Group, which has seven retail dealerships and two body

repair shops with combined sales of \$140m.

The agreement follows a 15-month study by Lex into the US car retailing market. It is subject to the approval of the seven car makers whose franchises Campbell holds.

Their reaction, particularly that of Ford, is expected to be closely watched by the US retail

car trade. North American manufacturers have traditionally resisted all attempts by indigenous dealers to go public. There are now no publicly-quoted companies retailing cars in the US.

Under the agreement, the \$13.5m Lex will invest in Campbell will provide Lex with a 50 per cent stake in the company.

# Citroën accelerates its UK sales drive

BY KEVIN DONE, MOTOR INDUSTRY CORRESPONDENT

CITROËN, the French car maker and part of the Peugeot group, aims to increase its sales in the UK new car market by at least 25 per cent this year.

Citroën has achieved the fastest rate of growth of any significant UK motor manufacturer or importer in the past three years, and has doubled its share of the market since 1985.

Mr Bernard Peloux, managing director of Citroën UK, the group's wholly-owned UK importer, said the company was aiming to capture more than 3 per cent of UK new car sales this year, compared with a share of 1.5 per cent in 1985 and 2.3 per cent in 1987.

Higher sales volumes have helped boost Citroën UK profitability and the company achieved pre-tax profits of £2.1m in 1987 on a turnover of £228m, compared with barely breaking even in 1986 and accumulating losses in the two previous years.

Under the agreement, the \$13.5m Lex will invest in Campbell will provide Lex with a 50 per cent stake in the company.

Since last July, Citroën has broadened its attack on the UK market with its entry into the supermini sector with its AX model. Citroën has sold more than 10,000 AX models in the first eight months since its launch, and hopes to achieve sales of around 20,000 units in 1988, helped by the launch of a five-door version next month.

Mr Peloux said that Citroën was beginning to make inroads into the all-important UK fleet market. Fleet purchases are believed to account for 40-45 per cent of new car sales in the UK and other company purchases for an additional 20-25 per cent. He said that Citroën was seeking to increase its penetration of the UK fleet market in preparation for the launch of a replacement CX executive car in 1989/90.

To increase its sales volumes, Citroën is seeking to expand its UK dealer network to around 280 outlets and to increase the size of individual dealerships.

Under the agreement, the \$13.5m Lex will invest in Campbell will provide Lex with a 50 per cent stake in the company.

New Issue March 29, 1988

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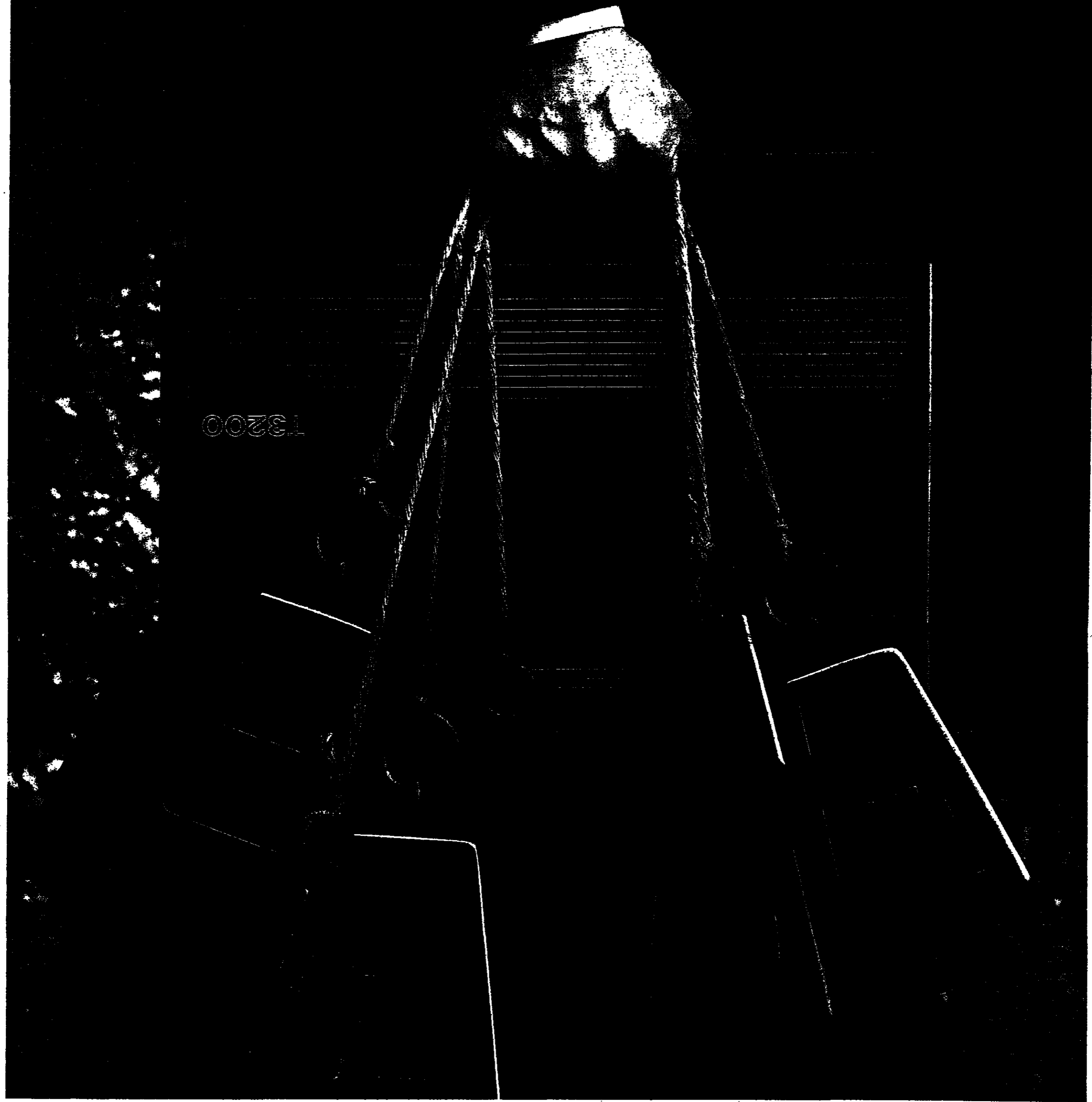
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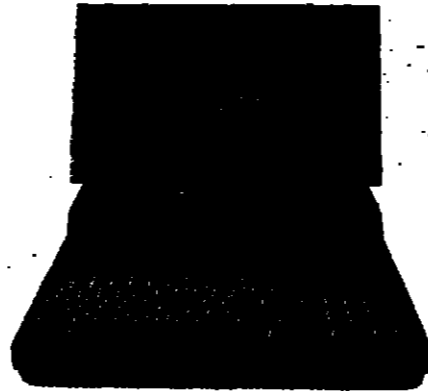
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UK NEWS

Criticism mounts as new twists sour run-up to A-Day

THE SECURITIES and Investments Board, overseer of the City of London's self-regulating organisations (SROs), has had to bear the brunt of criticisms against the complexity and bureaucracy of the new investor protection regime scheduled to come into force on April 29, A-Day.

The mounting criticisms, led by some of the heads of merchant and clearing banks, culminated in the last month's decision to replace Sir Kenneth Berrill, the SIB chairman, with Mr David Walker, a Bank of England director, at the end of May. Most of the SIB staff continue to believe that Sir Kenneth has been made the scapegoat for failings whose origins lie elsewhere and which, in any case, have been greatly exaggerated. But Mr Walker has already met the staff and reassured them that there will be no downgrading of the SIB's status.

However, the latest level of complexity to be added to the rulebooks, support the argument that the primary cause of the twists of the new regime has been the need to strike a compromise between firms' existing practices and the purest regulatory principles.

Although the bulk of the new rules will take effect on April 29, an increasing number have been subjected to transitional arrangements which will apply until July 1, August, October or even as late as January of next year. Consequently, both investors and practitioners scoring the rulebooks of the relevant SROs for enlightenment on some disputed practice, will also have to check whether the relevant rule is subject to any transitional provisions and, if so, what they are.

One of the most contentious outstanding issues which has to be resolved by August is the investor compensation scheme, provision for which was inserted in the Financial Services Act in the final stages of its passage through Parliament 18 months ago. The SIB is currently going through a process of formal consultation with the five SROs, as legally required, on how the scheme will be structured and financed. Underlying it is the critical question of the extent to which one group of practitioners, in particular the large invest-

Britain's controversial new investor protection system takes effect on April 29. Clive Wolman examines the role of the SIB



Change of face: Sir Kenneth Berrill (left) and David Walker

ment banks and securities firms will have to bail out the clients of those insurance and commodity brokers which become insolvent.

The Stock Exchange, which has a long-established compensation fund, has led the opposition against any form of liability of one SRO for the failings of a member of another SRO. The hostility of its members to bailing out other firms is likely to be increased as a result of the SIB decision not to require SROs to build up compensation funds.

Instead, whenever an insolvency occurs, a levy will be imposed on all the members of the relevant SRO. The SIB will set a scale of maximum levies and once that ceiling has been reached, other SROs will have to pay up to make good any shortfall.

In other areas, the SIB has defused some of the hostility to the new framework by its transitional arrangements. The SROs have been told that the SIB will consider a temporary relaxation if they find that a whole class of investment firms is unable to comply with some particular rules.

The main area in which the SIB has been forced to make concessions has been the capital adequacy rules designed to ensure that all firms have a minimum level of capital to cushion them against risks. Those securities firms which are unable to maintain sufficient capital to meet the requirements are being allowed to provide a guarantee from their bank or parent company, at least until the end of the year.

Meanwhile, the process of authorising investment firms has been continuing with fewer hiccups than the SROs expected and without any major lacunae in the SIB or SRO rulebooks being uncovered. However, the Securities Association, which can draw on the experience of Stock Exchange staff in vetting firms, looks like being the only SRO to complete the authorisation of all firms except the most difficult cases, by April 29. The other SROs do not expect to finish until the late summer or autumn.

Although the SROs are carrying out nearly all the authorisation work themselves, the SIB has itself received direct applications for authorisation from 108 firms. Just under half of these are building societies, which have no SRO, and most of the remainder are described as refugees from Fimbra, the Financial Intermediaries, Managers and Brokers Regulatory Association, the SRO which covers insurance brokers and small financial advisers. A few firms have applied to the SIB, as well as an SRO, fearing that they may be rejected by the SRO.

The SIB itself is gradually increasing its staff from 125 now to what is expected to be 170 by next year. A staff of about 20 will be needed to take over responsibility in July for monitoring unit trusts from the Trade and Industry Department. More staff will also be needed to liaise with regulators overseas, particularly in the US and the European Community.

In Brief  
Texaco announces gas find in North Sea

Texaco yesterday announced a promising gas discovery in the Erskine Prospect of the North Sea, about 145 miles east of Aberdeen, writes Steven Emler.

An appraisal well flowed at a combined rate of 46.8m cubic feet per day of gas and 9,870 barrels per day of condensate from two tests. Texaco operates the well and has a 49 per cent interest in it, with the balance held by British Petroleum subsidiary, Stock broker Wood Mackenzie estimates the field could hold 500m cubic feet of gas and 30m barrels of condensate. This would include reserves of a neighbouring license for a block where BP has been conducting test drilling.

Soft drinks in the can

British Corona, the soft drinks company, has announced a \$30m joint development project with Continental Can of the US at Britvic's Rugby plant in the English Midlands. Continental will build a can making plant which will increase Britvic's national canning capacity by 25 per cent.

Britvic Corona, owned by Bass, Whitbread and Allied Lyons, was formed in January 1987 as a result of rationalisation in the soft drinks industry.

Premier expands again

Premier Brands, the company set up after a \$27m management buyout from Cadbury Schweppes in 1986, has bought the London Herb and Spice Company, a manufacturer of herbal teas, for an undisclosed amount.

The acquisition is Premier's eighth since the buyout and expands its tea portfolio which includes Typhoo and Ridgways. The herbal tea market is the fastest growing sector of the beverage market.

Lack of rented housing

A shortage of rented and low cost housing is aggravating the health divide in Britain, according to the housing charity, Shelter.

Shelter said there was now a great shortage of houses to rent at a price people could afford. Shelter said the situation was worst in the south east of England where a supply of affordable houses was not coming onto the market.

MANDARIN ORIENTAL HONG KONG

Since opening its doors almost twenty five years ago, Mandarin Oriental Hong Kong has become a legend, consistently earning the accolade of "The Best Hotel in the World". Just recently, this honour was again bestowed by the readers of Business Traveller magazine. Exactly what has made this hotel a legend is difficult to say. Perhaps it is the unobtrusive attention to individual service. Perhaps it is its prime location in the centre of Hong Kong with immediate access to major business houses and luxury goods shops. Perhaps it is the superlative accommodation with balconied rooms and harbour views. But one thing is certain, it's again been nominated as the best. And that says it all.

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The man says 'Yes' to heat pumps



Heat pumps have provided benefits for both the tenant and developer of a four-storey office building in Staines. Not only do they ensure air conditioned comfort for the people who work in the building but they have made more space available for rental.

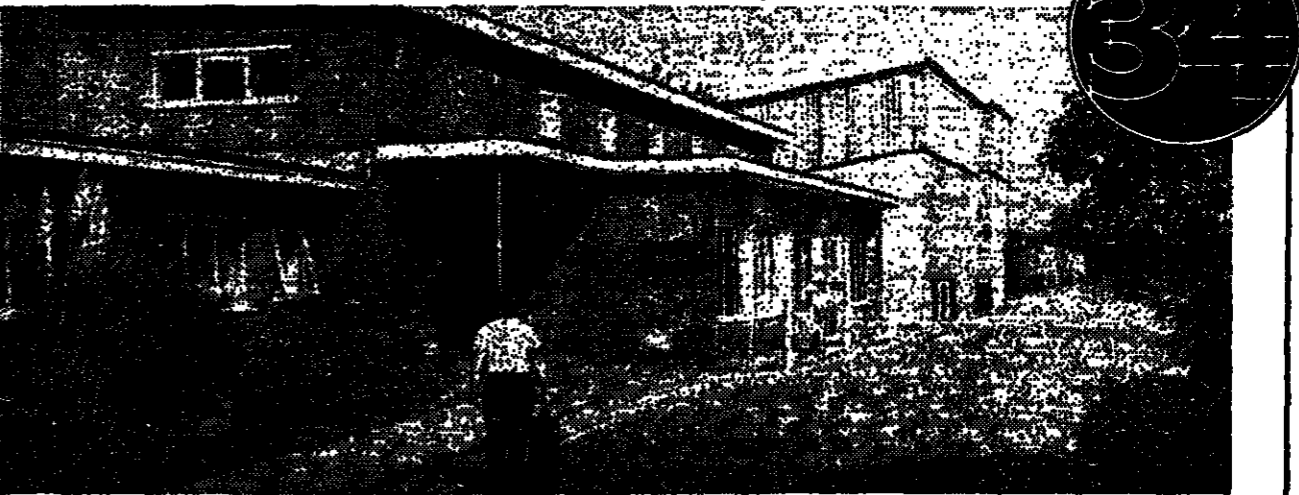
The average coefficient of performance is as high as 2.5 during the heating season and this means that the electric heat pumps can produce 2.5 kW of heat for every 1 kW of energy used.

They take up less space than conventional air conditioning systems, as boilers and cooling towers are not needed. Operating costs are competitive too.

The Staines building, leased by Del Monte International UK, is fully double glazed with a steel frame construction.

Two air source multi-mode heat pumps are situated close to the building at ground level. Each has a full heat recovery facility, enabling surplus heat from cooling one part of the building to be recycled to warm other parts. Simultaneous heating and cooling is needed frequently in the spring and autumn.

For more information tick coupon box 1.



Cool take-off for BA squash

As anyone who plays squash knows, it is a tough, hot and sticky game. In cold weather, condensation on floors and walls can be dangerous and courts may have to be closed, while unequal ball bounce spoils it for top-level players.

The problem is how to maintain the ideal winter temperature of a cool 10-13°C without causing condensation or requiring high, energy wasting ventilation rates.

British Airways Squash Club, with around 840 members and active in league and national events, managed it with electricity.

Two self-contained heat pump/dehumidifiers were mounted externally, with conditioned air entering each court via a grille within the 'in' non-playing area.

Moisture-laden air from the courts passes through a cooling coil in the dehumidifier, where a proportion of the moisture condenses and drains away. The drier air is then reheated by being passed through a heat-rejecting coil, which uses heat extracted during the cooling process. Simultaneously the unit extracts additional heat, by the heat pump method, from the ambient air. This is then mixed with the dehumidified air and recirculated in the courts.

The two units proved so efficient that the club has now installed another four.

For more information tick coupon box 3.

Storage heating teaches value for money



Electric storage heating is proving the value of a switch away from oil and liquid petroleum gas at a number of schools in rural areas of Shropshire.

A case in point is High Ercall Primary

School near Shrewsbury, where an Electricair warm air heating system was installed by Shropshire County Council on the recommendation of Midlands Electricity Board.

The system is easy to control, uses night-rate electricity to ensure economic running and is cleaner, more comfortable, more reliable and safer than the previous oil-fired system.

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UK NEWS

# Tonight's big match

Edward Woodward v the KGB.



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Edward Woodward plays the Chief of MI6 and Ian Charleson a KGB officer on the run in this tense 2-part Cold War spy-thriller. **TONIGHT AND TOMORROW 9.00 pm.**



## EC funds sought for UK's 'celtic fringe'

By David Buchan in Brussels

THE UK is to press for the poorer and more remote parts of Scotland, Wales and the West Country to be added to a list published by the EC Commission of regions which are to be prime beneficiaries of substantially higher European Community aid.

Community leaders agreed at last month's Brussels summit that the regional, social and agricultural guidance funds, known as structural aid, should be nearly doubled to 13bn (£10.6) in 1992 from 8bn (£6.5) in 1987, with an actual doubling aid sums going to so-called objective one backward regions.

Last week, as part of its job of turning the broad summit conclusions into detailed legal regulations, the European Commission published which it considered such backward areas.

The list comprises the whole of Greece, Ireland, Portugal, 10 Spanish and eight Italian regions, France's overseas departments and Corsica. No UK regions were included, apart from Northern Ireland.

Britain has been pushing for several months for the inclusion on the list of the Scottish highlands and islands, rural Wales and Devon and Cornwall, areas loosely known as the Celtic fringe, as being among the most backward regions and therefore these most eligible for higher aid.

The problem is that the main yardstick for inclusion in this category is that regions have a gross domestic product per head less than 75 per cent of the community average.

All mainland UK areas have a per capita GNP higher than this, around 80 per cent in the case of the Scottish highlands and islands.

UK diplomats are hopeful, however, that in forthcoming ministerial negotiations, they can exploit a formula agreed at the summit which allows regions which approach the 75 per cent income measure to qualify for special reasons.

In the case of the Scottish and Wales, the British Government will argue that areas on Europe's periphery need special help both to promote jobs in the areas and to offset extra costs there, such as transport.

The general increase in the funds may lessen the temptation for member states to try and knock each other's regions off the priority list.

With the near doubling of total funds by 1992, each beneficiary is likely to see the absolute level of its receipts rise, even if its relative share declines.

• A £2.5m shopping development in the Northern Ireland resort of Bangor, County Down, will create 250 jobs it was announced yesterday.

Anthony Moreton looks at a film campaign for south east Wales

## Moving to put Cardiff on the financial services map

A DRIVE to develop south east Wales, and in particular Cardiff, as a centre for the financial services industry was launched in London yesterday by Mr Peter Walker, the Welsh Secretary.

A consortium - comprising the counties of South Glamorgan and Gwent, two district councils in Newport and Cardiff and the Welsh Development Agency together with the Cardiff Bay Development Corporation - is to spend £1m over the next two years in a campaign to attract insurance, banking and other financial concerns to the area.

Mr Walker said there had been "enormous changes" in the region's economy over the past 40 years. Coal and steel accounted for no more than 5 per cent of gross domestic product compared with 47 per cent just after the Second World War and in its place had come newer industries, especially from abroad.

"Last year, Wales won 20 per cent of all the inward investment coming to the UK," he said, "much of it from Japan, the US and West Germany, and there is more to come." South-east Wales had much to offer, not least lower costs. The cost of running a financial services operation in this part of Wales was about 75 per cent below London, he said.

Mr Stephen White, investment director of the WDA, who will spearhead the campaign, said the benefits of moving some of financial services in the region, a total about to be enlarged with the arrival of the Trustee Savings Bank insurance unit in Newport and the Patent Office in Cardiff.

The message about south-east Wales was spelt out in rather more detail last night at a gathering of 150 of the great and the good in the City of London. Every leading institution and firm in the Square Mile, from the Bank of England to the commercial property world and including



Time of change for Cardiff

south east of England, staff shortages, high labour turnover and the introduction of new technology to financial dealing.

The strategy behind the campaign is to build south-east Wales into a second Edinburgh and to challenge the pre-eminence that Bristol and Birmingham have in western Britain.

To take on Bristol and Birmingham is a difficult task. Birmingham has been established as a major financial centre for a long time and Bristol has recently emerged as an important player in this market. It has attracted the head offices of four large insurance companies, is represented by all major insurance companies and has a host of allied financial institutions.

This challenge does not deter Mr White. "Cardiff is an important centre of government and we have the invaluable backing of a senior cabinet minister like Mr Walker when it comes to presenting our case. All the major accountancy firms are here and other professionals, such as the solicitors, are able to undertake work that previously could only be done in London.

On top of these attractions Cardiff is undergoing a metamorphosis as its decaying docklands is being transformed, through an urban development corporation, into what Mr Walker described as one of the most important development projects in Europe.

The launch of the campaign presages a switch in investment interest from manufacturing towards financial services. "Manufacturing investment will always be welcome," Mr White says, "and will continue to play an important role in the Welsh economy. But we intend to see that in future this is one of the most important financial service sectors in Britain. That is the importance of what we shall be doing over the next two years."

## Irish Labour party in IRA talks

BY KIERAN COOKE IN DUBLIN

NORTHERN Ireland's mainly Catholic Social Democratic and Labour Party has had a series of talks with Sinn Fein, the political wing of the Irish Republican Army, to try to bring about a ceasefire in the province.

News of a meeting last Wednesday between Mr John Hume, leader of the SDLP, and Mr Gerry Adams, Sinn Fein president, became known yesterday in Belfast.

The SDLP said that at the meeting Sinn Fein had been urged to tell the IRA to call off its campaign of violence. The SDLP

said that while it was not hopeful that the IRA would stop its violence, the situation was not entirely hopeless.

This was the third round of talks Mr Hume has had with Mr Adams. At last week's meeting several other senior SDLP and Sinn Fein figures were present. At the weekend Mr Hume would endorse his discussions with Mr Adams. The meetings between the SDLP and Sinn Fein leaders have been bitterly criticised by Unionist politicians.

Mr Hume is due to meet Mr

Tom King, the British Government's Northern Ireland Secretary, today for talks aimed at bringing together all constitutional parties in the province and to try to break the present political deadlock. Mr Hume is expected to brief Mr King on aspects of his talks with Mr Adams.

The Unionists have said that they will not co-operate in any direct talks on the political future of Northern Ireland until the Anglo-Irish agreement, set up to give Dublin limited say in the running of Ulster, is put aside.

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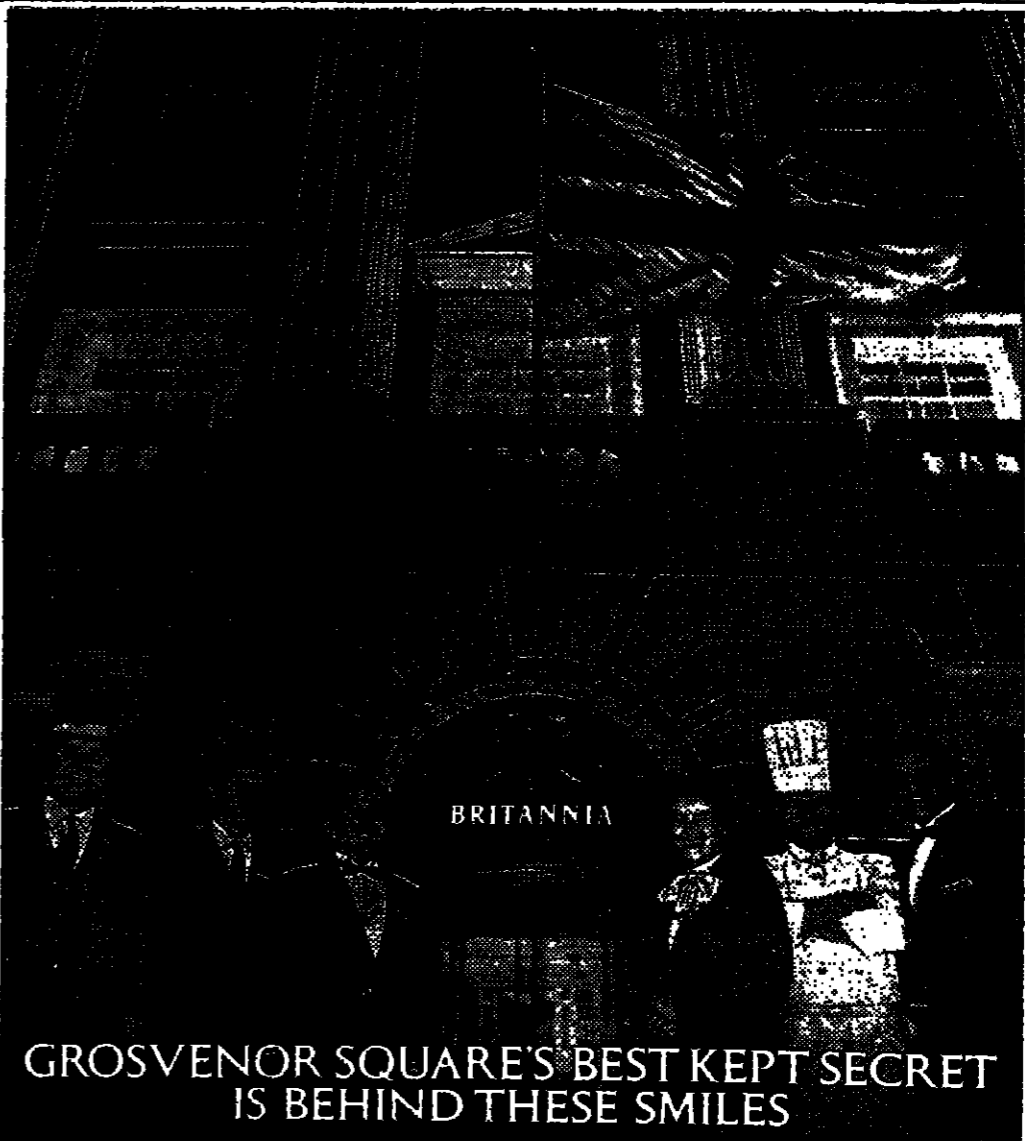
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MANAGEMENT: Small Business

A neglected discipline comes into its own

Quality is becoming an increasingly important competitive weapon. Charles Batchelor explains why

IT WAS NOT unknown, says John Krouse, founder and managing director of a small Oxfordshire engineering company, for a part to be made up for a customer using the wrong engineering drawing. This could happen if original specifications were improved on but the upgrading was not recorded on the company's files.

Less dramatic but no less costly in the long run was the recurrent problem Krouse's workforce had in finding the tools needed for special jobs. "You could spend three hours looking for a drill jig or a milling or turning fixture and it would turn up under someone's bench," he says.

The problems faced by J.D. Krouse Engineering, which has 35 employees and turnover of £1m, are typical of the everyday irritations faced by small manufacturing companies. But just over a year ago it introduced a system which not only resolved many of its basic inefficiencies but, it says, has had a fundamental impact on product quality.

After 18 months of preparation the company qualified for British Standard 5750, which lays down rules on how a company can improve its quality control. J.D. Krouse now has a formal procedure for checking incoming orders to make sure the part required is the same one for which the company quoted; that the issue numbers on the drawings tally; and that the customer has not doubted the work involved by redesigning the part.

To overcome the problem of mislaid equipment, all tools and production aids are numbered and catalogued. Quality management has long been a neglected management discipline, largely because it is difficult to establish its impact on profit margins. But with customers increasingly demanding better quality many companies in Europe are rethinking their attitudes. This renaissance has prompted not only a greater general awareness of the need for improvement but also a move by consultants and more progressive

companies towards the concept of quality assurance rather than just quality control.

The former means designing the production process to prevent faults occurring in the first place while quality control involves checking goods for faults at the end of the production line - the most expensive and difficult time to put them right.

The Government has confirmed its interest in the subject by including quality management in the Enterprise Initiative unveiled by Lord Young, Trade and Industry Secretary, in January.

Aided urgency was given to the quality issue in February when Britain adopted a European Community directive which lays down for stricter product liability legislation. Under the 1987 Consumer Protection Act customers no longer have to prove negligence to stand a chance of successfully suing a company.

All this has meant that the need for quality management no longer seems as the preserve of the larger company but is spreading out to the smaller business. However, for the smaller company to introduce such a system can be a major task.

"When a company introduces BS 5750 it is probably the first time - apart from standard financial systems - that it has set down a formal control system by which to operate," says Chris Reddall, a consultant with accountants Coopers & Lybrand. "It is therefore a significant cultural step for an organisation."

Introducing quality assessment places a heavy burden on the management of the smaller company. It took John Krouse 18 months to adapt his procedures and write the quality assurance manual that BS 5750 requires. "We are running a busy shop," he comments. "We had to fit in with the normal run of work."

Quality management has long been a neglected management discipline, largely because it is difficult to establish its impact on profit margins. But with customers increasingly demanding better quality many companies in Europe are rethinking their attitudes. This renaissance has prompted not only a greater general awareness of the need for improvement but also a move by consultants and more progressive

panies have been taking it up. There are currently 3,000 companies certified to BS 5750 and, says Dooce, a further 1,000 are being registered each year. Many of the new ones are very small.

Introducing quality assurance means a company has to take a hard look at every aspect of its business - from before its raw materials come in through the delivery bay until after the finished order leaves the factory.

An important part of quality assurance is keeping records of the way things are done and of the progress of products through the factory. This way any errors can be picked up quickly and put right.

Companies assessed to BS 5750 can expect at least two inspections a year to see they are keeping up standards.

"They usually come for a day and pick out a segment such as our goods inward procedure or our stores and do an in-depth study of that," says Tom Cullen, operations director of HTEC, a Southampton computer and communications equipment company with 130 employees. "They have picked us up on minor things."

Companies which do let quality slip will be given a second chance but if they fail to respond they will become one of the five or six to be delisted each year by the BSI.

Ironically, the main problem faced by many companies is that they set themselves too high standards. JR & E Russell, a Wednesbury-based jointery company with turnover of £2m and employing 80 people, provides a graphic example of what can go wrong.

Six months after obtaining its BS 5750 certificate Gordon Bates, the managing director, wondered whether the company still had a future. Production fell catastrophically because the workforce was so thorough in checking quality.

"We introduced a system in which the man on the shop floor had to sign off an item. This meant you could pinpoint someone if anything went wrong. The men didn't like being pinpointed so they made sure it was correct," Bates recalls.

The impact on Russell's performance was dramatic. From a profit of £85,000 in 1985 it plunged



Gordon Bates of JR & E Russell: production fell catastrophically because the workforce was so thorough in checking quality

to a loss of £120,000 in the 18 months to February 1987. The company is now back in the black but it had been a close thing.

"The problem solved itself as the workforce got used to the system," says Bates. "I really don't know how we could have done it differently."

Why do companies undergo the pain and costs - sometimes running into tens of thousands of pounds - of introducing quality assessment and what do they get in return?

The most common reason is pressure from customers. FHS Automotive Parts, a manufacturer of foam car seats based in Tregaron, South Wales, decided it needed to improve its quality management when it had problems making seats of the correct firmness for Peugeot Talbot.

FHS adopted what is known as the Taguchi method - named after a Japanese engineer - to simplify the process of determining just how to make seats of the correct firmness. The company, which employs 80 people and expects 1986 turnover of £2m, is currently working towards a BS 5750 certificate.

More companies, too, are starting to appreciate the cost of production bottlenecks, high scrap rates and the need to rework unsatisfactory products.

"There are many examples of quality costs - waste, inspection, testing and taking corrective action - reaching 20 per cent of sales," says Reddall. "This could be reduced to 5 or 6 per cent by introducing a quality assurance system."

FHS says it has cut its reject rate from 9 per cent to below 3 per cent over the past three years. Smaller companies in particular see a BS 5750 certificate as giving them additional status with potential customers. "A large company may not have heard of us but if they know we have a BS 5750 certificate they can feel reasonably confident," says Alan Cobb, commercial director of HTEC.

But the benefits of quality assurance can sometimes appear elusive. John Krouse says it is impossible to assess the impact on profits because so many other economic factors have changed in recent years. He is pleased to have just about maintained profit and turnover levels despite the engineering recession. Gordon Bates at Russell says that in the past no records on scrap rates were kept so comparisons are difficult.

Quality assessment can revolutionise the way a company works but like most revolutions it has its casualties.

More help for the helpers

Charles Batchelor on a study which aims to improve agencies' cost-effectiveness

AN EXTENSIVE network of organisations providing advice to the small businessperson has grown up in Britain in recent years. Best known are the local enterprise agencies, now numbering more than 300 and backed by private enterprise and government funds.

Alongside these sources of general advice have come a number of more specialised agencies providing help in fields such as technology and marketing - both problem areas for smaller companies. Now a government study has been made of 12 of these specialist organisations with the declared aim of helping both existing and new initiatives become more effective and provide greater value for money.

On the technology side, the organisations reviewed range from Aston Science Parks, Birmingham, through the Hull Innovation Centre to the Sandwell Industrial Resource Centre in the West Midlands which specialises in advice on computer-aided design and manufacture. Marketing initiatives include the Nottingham Fashion Centre and the Small Firms' Marketing Centre in Bristol.

A key question for the agencies is funding. Most depend on a mixture of government, local authority and private sector finance.

Private sponsorship not only provides additional resources but it also gives projects added appeal in the eyes of clients and other potential sponsors, the study notes. Both the Hull and Sandwell initiatives have been imaginative in raising funds, the former by replacing Community Programme finance with support from the European Social Fund, the latter by tapping Manpower Services Commission training

programmes. Some of the agencies, such as Aston Science Park, target companies which can pay a commercial rate for the service they receive. Those initiatives which aim to help very small businesses are likely to require continuing levels of subsidy and should not expect to become self-financing for several years.

When initiatives or their sponsors decide to become more "commercial" they should realise this may change the nature of the project significantly from its original objectives. The potential for job creation, the original aim of many of the agencies, may be diminished, the study says.

Making a charge to clients can allow projects to become more independent or improve their services but opportunities to do so may be limited; and the costs of target companies with fewer than 10 employees it is now shifting its emphasis to companies employing between 20 and 300 staff with turnover of £100,000 to £5m.

This is partly because six enterprise agencies are now established in its area, so fewer small firms come to the centre directly, and partly because the ending of government funding means it must target clients able to pay.

Charging membership fees is one option. The Nottingham Fashion Centre tried this but found it difficult to sustain numbers because the benefits of membership were not exclusively available to members. Royalty earnings is another

possibility for organisations such as innovation centres. The Hull Centre, for example, seeks agreements giving it 0.5 per cent of turnover as a royalty in a product's first seven years in the market. A long time-scale is involved, however, and there are doubts about how effectively such agreements can be enforced.

To succeed, local initiatives must set themselves clear objectives and monitor their performance against them, the study says. The Bristol marketing centre, for example, stopped running joint exhibitions (involving a dozen or so firms in the same sector) because they were time-consuming to organise, not well-attended and faced growing competition from commercial organisations.

Choosing a suitable organisational structure is also important. Most of the agencies in the study have been set up at "arm's length" from local authorities.

This gives greater autonomy and scope to be entrepreneurial, creates a better image in the eyes of potential clients and private sector sponsors and carries legal advantages including the scope to charge for services.

The study's remarks on the funding and the future of small firms' advice agencies may be of particular interest to the local enterprise agencies, which are sector sponsors and their own position, but it is aimed at a wide range of readers including those with local authorities, development corporations, colleges and private sector companies involved in community projects. "Developing Business Good Practice in Urban Regeneration. Prepared for the Department of the Environment by Derrick Johnson and others. HMSO Books, 124 pages, £11.95.

Cross-border venture capitalists needed

A SCHEME to increase the number of venture capital managers skilled in attracting cross-border deals has been launched by the European Venture Capital Association with the help of European Community funding.

The rapid growth of venture capital throughout Europe has led to a shortage of experienced executives, particularly those capable of putting together deals which require funds to be raised in more than one country.

The association is keen to promote cross-border financing as a way of reducing barriers in the community. Companies not only receive funds from more than

one source; they also gain access to local market information.

Cross border deals worth £2.157m (£108.5m) were completed in 1985. They accounted for 11 per cent of funds invested by venture capitalists in Europe compared with 7 per cent in 1985.

The association hopes to provide 24 managers a year with a combination of a three-day training session, probably in Brussels, and a two to three month secondment with a venture capital company based in another community.

This will give the managers first-hand experience of another European market and will also

provide the host company with information and experience of the manager's home market. It may lead to co-operation between the two companies involved.

The European Commission is to help finance the scheme as part of its programme to boost co-operation between small firms in the community. The EC will pay the cost of the training seminar and up to £2m in compensation to venture capital companies which second managers. The EVCA programme is similar to an exchange scheme operated by the National Association of Small Business Investment Companies in the US.

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APPOINTMENTS

TSB Private Bank posts

Mr Jean-Marie Lachenbacher and Mr Bertil Spöstrand have been appointed directors of TSB PRIVATE BANK INTERNATIONAL, Luxembourg, which opened in January. Mr Lachenbacher is head of private banking at Banque Transatlantique, Paris, which has a 5 per cent holding in the TSB private bank. Mr Spöstrand is joint president of Förenade Sparbanken, Sweden, which has a collaborative agreement with the new bank. Three associate directors have been appointed by TSB Private Bank International: Mr John D.K. Lawrence, who will be based in the bank's London representative office - he was a senior manager in the international banking division of Lloyds Bank; Mr Albert A. Beraheld, who will be responsible for capital markets - he was manager in the private banking department of Maryland Bank International in Luxembourg; and Mr Ole Brun, who will be responsible for dealing room activities - he was head of the private banking department of London Substrate Bank. Mr Robert Deed has been appointed company secretary - he was department head, correspondent banking at TSB England & Wales. Mr Beraheld, Mr Brun and Mr Deed are based in Luxembourg.

Mr Colin S. Charles has been appointed managing director of LAND & MARINE ENGINEERING, Merseyside, offshore engineering and construction arm of Costain Group. He was managing director of Costain (Africa) in Zimbabwe, and succeeds Mr Mike Reynolds who has retired.

CHELSEA ARTISANS has appointed Mr Graham Davies as works director and Mr Andrew Leach as sales director.

GILBERT GILKES & GORDON, Kendal, has appointed Mr John Figg as director of sales and marketing. He joins from Akron Brass, where he was in charge of European sales.

DUNLOP OIL & MARINE, Grimsby, part of Dunlop Offshore, has appointed Mr Michael Newton as director and general manager. He was managing director of Scapaflex.

RICKSON MATTHEWS APPELEYARD, Hull insurance brokers, has appointed Mr Rod S. Johnson and Miss C. Barbara Johnson as directors, and Mr Gordon E. Cook as an associate director. Mr John W. Marshall and Mr Ivan G. Logan become directors of Matthews Appleyard (LPI), and

Mr Alison Coomb is made an associate director.

Mr Owen Bass has joined SECURITY PACIFIC NATIONAL BANK's project finance division as a vice president. He was with Lloyds Merchant Bank.

ZONAL RETAIL DATA SYSTEMS has appointed Mr John Lowe as director of marketing.

Mr Martin Butler has been appointed director of NATIONAL TELEPHONES (UK) services division.

Mr D. Owen has been appointed to the board of Hawker Siddeley subsidiary CROMPTON LIGHTING as sales director.

Mr Michael Andrews has joined the board of INDUSTRIAL FINANCE AND INVESTMENT CORPORATION as a non-executive director. Mr Barry Whistler becomes group chief accountant, and Mr Christopher Dickward is made group financial accountant.

Mr Robert A.D. Frey, deputy managing director of Lloyds Bank Stockbrokers, has been appointed a director of LLOYDS MERCHANT BANK.

Mr W.A. Mulock Howter has been appointed director of the THROUGH TRANSPORT MUTUAL INSURANCE ASSOCIATION. He is a director of the Neilloyd Group.

THE REALLY USEFUL GROUP has appointed Mr Douglas Wilson as group financial controller. He joins from Marshall Cavendish where he held a similar post.

Mr John Hewins has been appointed managing director of DAVY McKEE (SHEFFIELD) from April 1. He succeeds Mr Peter Newman, who is now chief executive of the group's companies in Poole, Worthington, Sheffield and Pittsburgh, Pennsylvania. At Sheffield Mr Brian Pevsner becomes director of sales and marketing; Mr Maurice Brooks director, process engineering; Mr Ewan Hewitt director, technical marketing; and Mr Kenneth Lawson director, research and development. Joining the company as director, engineering and operations is Dr William Stockdale, who was director of engineering at Foster Wheeler Power Products.

Mr Michael Richardson has been appointed chairman of DERBY TRUST in succession to Mr David Morgan, who has resigned due to other commitments. Mr M.L. Brennanmeyer and Mr C.L. Brennanmeyer join the board, and Mr N.L. Brennanmeyer has resigned as a director.

Wellman group chief executive

Mr Leslie Brown has been appointed managing director of MIDWAY (CHATHAM) DOCK COMPANY from April 1 on the retirement of Mr James Dixon. Mr Brown will continue as deputy chief executive of Midway Ports Authority.

Mr Peter G. Martin has been appointed joint managing director of CROWNING, Ripley. He is deputy managing director of Grovesnor Developments.

FRAT MARWICK McINTOCK has admitted as partners from April 1: Mr Douglas Flint (London); Mr Peter Robins (Brighton); and Mr Peter Grey (Cardiff). Mr Pinal Reed (Cambridge) becomes a partner on July 1.

Mr C. Conrad Blakey has been appointed chairman of CAMBRIDGE APPLIED NUTRITION TOXICOLOGY AND BIOSCIENCES, Huntingdon. He succeeds Professor Alastair Wootton, a founder, who died last year.

VARTA INDUSTRIAL BATTERIES has appointed Mr Bob Marley as sales director. He was Midlands regional manager.

Mr Jim Coats is the new financial director at RUSSELL HOBBS TOWER, Wolverhampton. He joins from London International, a branch of Royal Worcester Spode, where he was financial controller.

Mr Robert A.D. Frey, deputy managing director of Lloyds Bank Stockbrokers, has been appointed a director of LLOYDS MERCHANT BANK.

SHEPPARDS MONEYBROKERS has appointed Mr Simon Edward Hogan as a director.

Mr David Wallis has been appointed director, business planning and special studies, VAUXHALL MOTORS. He was director, financial and business planning, at Bedford Commercial Vehicles. He has been with General Motors since 1986.

Mr Michael Humphreys has been appointed group chief executive of WELLMAN. He succeeds Mr N.H. Conch, who has resigned but is moving to the US to take over direct management of a subsidiary, Wellman Thermal Systems Corporation, Shelbyville, Indiana. Mr D.G. Leak, chief executive of the US company, is returning to the UK. Mr T.N. Barber has resigned as a director, and has relinquished day-to-day management of Wellman Furnaces. He will continue as a part-time adviser.

Mr Simon Collings has been appointed finance director at HEALTH CARE SERVICES. He was formerly with Touche Ross. Mr Lawrence Purchase, managing director of Health Care Management, and Mr Vivian Walton, managing director of Medic International, also join the board.

NORGINE, Oxford, has appointed Mr W.M. Lawther as director of finance and administration.

Mr John Saunders has been appointed director of corporate planning of the BECHAM GROUP. He was director of strategic planning with The Plessey Company.

Mr Robert A.D. Frey, deputy managing director of Lloyds Bank Stockbrokers, has been appointed a director of LLOYDS MERCHANT BANK.

SHEPPARDS MONEYBROKERS has appointed Mr Simon Edward Hogan as a director.

Mr David Wallis has been appointed director, business planning and special studies, VAUXHALL MOTORS. He was director, financial and business planning, at Bedford Commercial Vehicles. He has been with General Motors since 1986.

Reviews by the Chairmen of the Transvaal Gold Mining Companies administered by Anglo American Corporation.

"Rising costs against a low gold price narrow profit margins"

The following are extracts from the annual reviews for 1987 of:

Mr E.P. Gosh, chairman of Vaal Reef, Southwold, Western Deep Levels and Eldorado.  
Mr T.L. Pretorius, chairman of Adendor Lome and S.A. Lome.

Results  
Production was adversely affected by an extensive strike and profit margins were narrowed as the gold working costs increased at a much higher rate than the rand gold price which appreciated by only 7 per cent.

Minerals

The average gold price of the London fixings for 1987 maintained an upward trend, improving by 21 per cent to \$447 from \$368 per ounce in 1986. While investor interest was maintained during the year, the determining influence in the market was the continuing decline in the value of the US dollar, which fell by 18 and 22 per cent respectively against the German and Japanese currencies. Against this background, the rand strengthened from \$0.46 to a high of \$0.62 during the year, reducing the benefit of the improved dollar gold price. Accordingly the average gold price received by the companies was only slightly higher of R28,888 per kilogram.

Considering the pressures on the market, the performance of gold in dollar terms has not been unsatisfactory, and physical demand for gold remained strong into 1988. However, with newly-mined gold forecast to continue to increase in coming years, the role of the investor remains crucial to the absorption of surplus bullion on the market. The price for 1988 will be influenced heavily by the state of the OECD economies, and by the views taken by investors in those countries.

Industrial relations

The past year saw the industrial relations system in the gold mining industry severely tested. For the first time this decade the Council of Mining Unions - representing mostly white miners and officials - called a strike ballot but, together with the officials' associations, they eventually settled on a 15 per cent wage increase and a strike was averted. However, the National Union of Mineworkers (NUM) - representing black mineworkers - elected to take its workers out on a three-week wage-related strike after refusing an offer on increases of between 17 and 23 per cent, together with an improvement in the holiday leave allowance and a reduction in the hours of work for underground employees. Despite this refusal, the improved conditions and wage package were implemented in July 1987.

With 85 per cent of the NUM's membership employed on Anglo American Corporation-administered mines - a result of the company's conscious policy of encouraging unionisation - the impact of the strike was most evident on these mines.

Disturbing features of the strike were the many cases of misconduct involving violence and intimidation. Union members prevented workers from freely exercising a choice as to whether to work or to strike. Over the past two years a pattern of violence, intimidation and work stoppages has been evident on the mines, putting a strain on worker/management relationships and negatively influencing the industrial relations climate.

In order to defend their economic interests, and when it became increasingly clear that those workers who wished to return to work were being threatened or physically prevented from doing so, the companies were obliged to issue a series of ultimatums to workers to return to work, and finally, to effect the dismissal of those who refused to do so.

Anglo American Corporation maintains its belief in the need for and role of responsible unions but is increasingly concerned about the pattern of violence, intimidation and work stoppages. The Corporation has attempted for some time to engage the NUM in talks to agree on a Code of Conduct which will safeguard individual workers' freedom of association and choice in the workplace and ensure that the violence and intimidation on the mines can be properly dealt with.

Government procrastination in implementing the amendment of the Mines and Works Act to remove the 'scheduled persons' provisions is of great concern and is preventing the essential advancement of black workers into higher skills grades. The relevant provisions contained in the latest Draft are unacceptable to the industry but it now appears that the government intends to make certain modifications to them. We hope this will lead to an early and acceptable amendment of this outdated law.

The Anglo American Corporation Group Employee Shareownership Scheme was launched in November 1987. Shareholders have approved the recommendation of the Boards that the scheme be implemented on the mine and in March 1988 employees with two years' service will be offered five Corporation shares at no cost to themselves.

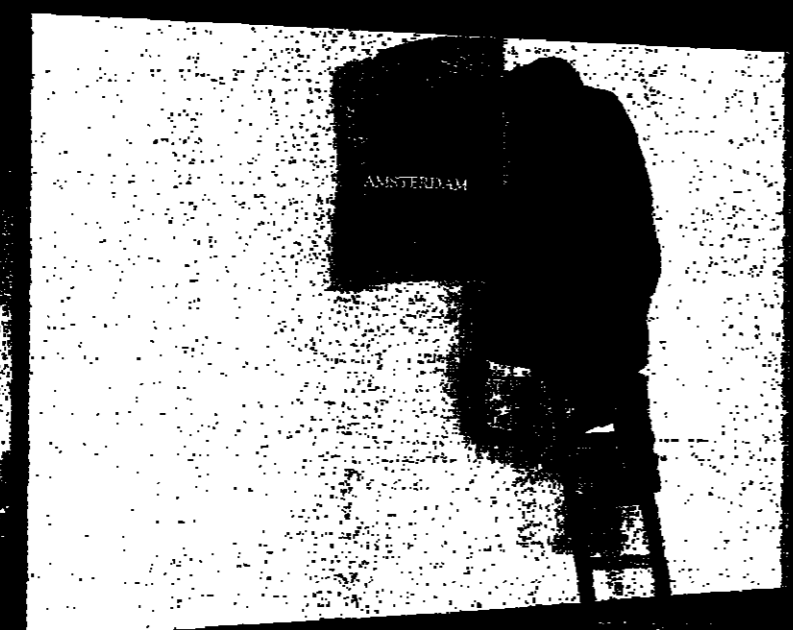
SUMMARY OF RESULTS

	Vaal Reef**	Southwold	Adendor Lome**	Western Deep Levels	Eldorado	S.A. Lome	
<b>Gold</b>							
Yield - 000	1987 1986	1987 1986	1987 1986	1987 1986	1987 1986	1987 1986	
Yield - 000	10 999 11 523	4 427 4 426	467 467	5 226 5 527	1 670 1 695	2 867 2 549	
Yield - grammes	6.65 7.07	7.36 8.75	1.36 1.66	6.86 6.75	6.54 6.25	6.85 6.70	
Production - kilograms	22 716 81 501	24 443 28 369	664	34 228 37 200	10 918 11 636	1 666 1 767	
Cost - Rand/kg	66.01 76.50	102.01 81.36	41.34 32.51	65.89 76.56	103.28 73.96	10.82 8.02	
Cost - Rand/kg produced	14 680 11 151	13 111 9 367	30 318 18 613	18 306 11 725	15 841 11 545	23 443 20 781	
Price received - Rand/kg	28 636 27 050	28 828 27 030	28 828 27 030	28 948 27 040	28 000 27 053	28 088 28 824	
Gold profit (Zwag) - R000	1 682 388 1 313 100	847 408 704 480	(888)	8 033 441 280	574 600 148 342	180 982 8 478	11 152
Capital expenditure - R000	244 869 208 800	184 314 90 358	129	2204 288 659	251 600 77 713	73 917 243	11 626
<b>FINANCIAL</b>							
Revenues received - R000		341 628 404 173	628 3288				
Yield - R000	482 408 594 700	724 326 203 590	302 1 610	1 533 380 207 100	3 288 7 632	4 718 7 851	
Dividends - cents per share	1 900 2 100	670 620	8 16	880 610	85 130	60 75	

London office of the companies: 40 Holborn Viaduct, EC1P 1AJ

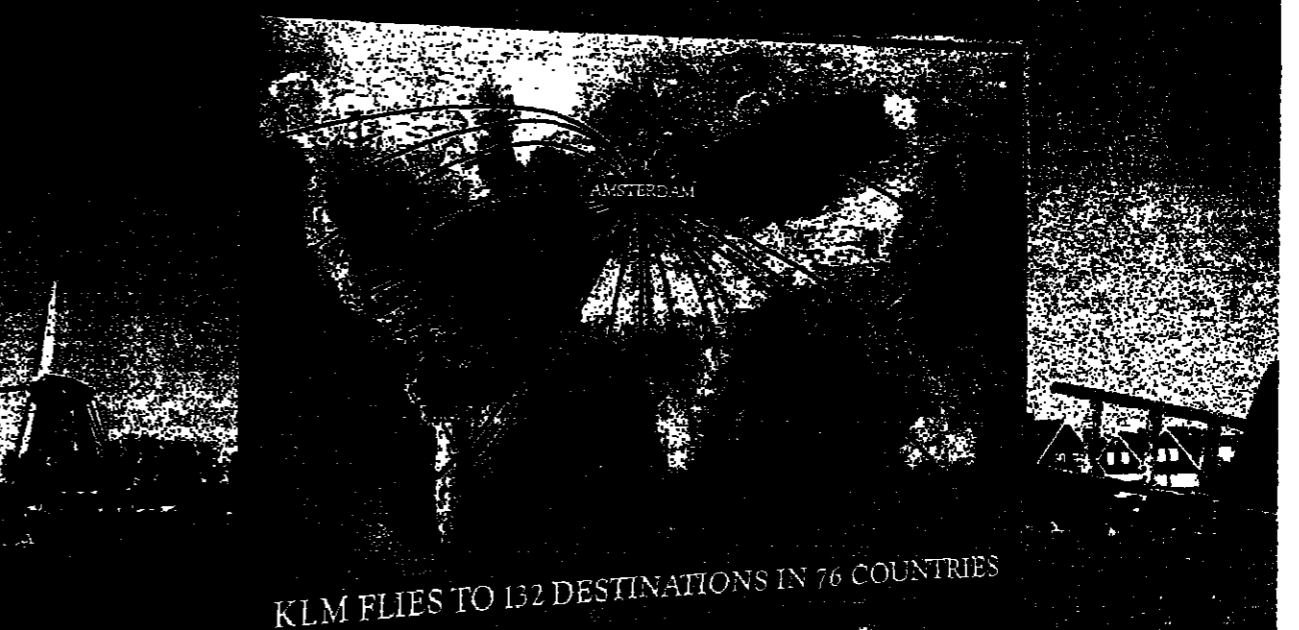
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of KLM's proven expertise for training staff. KLM is one of the founders of Galileo, a world-wide computerised service system which is being developed to offer tailor-made solutions for any travel plan. KLM's international network keeps growing. In 1987 Leningrad, Stansted, Hanover, Lyon and Izmir were added and in April 1988 a service to Faro in Portugal will start. But then, when you've made the world your home, you become accustomed to serving the world. Test us, try us, fly us.



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The joint turnover to 30th June, 1987, of these companies amounted to in excess of £2.17m with a gross profit margin of 20 per cent being achieved.

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Using reference Sale/7060 at the following address:  
**Trevian House, 422-426, Ley Street, Ilford, Essex IG2 7BS**

BY ORDER OF THE JOINT ADMINISTRATIVE RECEIVERS  
**PHILIP MONJACK FCA** and **STEPHEN D SWADEN FCA**  
in the matter of

### ASCONTI LIMITED

Offers are invited for the goodwill and business of the above company with its existing plant, machinery and stock. The company manufactures sofa beds and upholstered furniture from leasehold premises in Waltham Abbey.

Enquiries to be addressed to

**LEONARD CURTIS**

Chartered Accountants  
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London W2 6LE Ref 2/RS.

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The joint administrative receivers offer for sale the business and assets of Cumbria Control Equipment Limited.

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- \* Annual turnover - approx £1.3 million
- \* Quality Assurance approved by CEGB, BNFL and other major companies

For further details, please contact **A. J. Katz** or **J. D. Newell** on 061-2000298  
**Arthur Andersen & Co.,**  
Bank House, 9 Charlotte St., Manchester M1 4EU.

### FOR SALE RESTAURANT IN SOUTH LONDON

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Assets include Freehold property, professionally valued at £240,000 in March, 1984. Net assets value adjusted for valuations in region of £250,000. Excellent cash flow. No financial problems. Owner wishes to retire. Price in region of £400,000. Located in South of England.  
Please reply giving full details of principle.  
Write Box H3285, Financial Times, 10 Cannon Street, London EC4P 4BY

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**AGRICULTURAL MANAGEMENT COMPANY** with significant contractual interests in the Middle East. Qualified personnel in position. Room for expansion.  
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New may 86 only 300 hrs. use. todays price £1.2 mil for identical boat. Would accept £740,000. Finance available.  
Principals only please. Phone Deane on 0532 501450

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£20,000 to £150,000 for active equity participation in any realistic proposition with potential for growth.  
Preliminary details to:  
**WEST CENTRAL HOLDINGS LIMITED**  
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2 small businesses involved in roasting and selling coffee, based in London and Cardiff. Both wholesale and retail sales. Considerable potential. Principals only.  
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Fully developed water aerator for fish and leisure. 3 prototypes and 2 production models. Ready for purchaser's own manufacture and marketing. Unique product.  
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Tel: 0272 733840

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### Manufacturer of Power Supplies for Military Applications

As a result of receivership the opportunity arises to acquire the undertaking and assets of a hi-tech manufacturer of high reliability power supplies for military and other applications.

- Projected turnover approximately £500,000
- Approved to BS7750 part 1
- Modern leasehold premises near Portsmouth
- 11 employees

For further information please contact the administrative receiver:  
**A. J. Stoney FCA**  
**Cork Gully**  
Scottish Life House  
14 New Road  
Southampton  
SO8 1ZG  
Tel: 0703 92772  
Teltec: 477755  
Fax: 0703 330493

### FOR SALE

Mechanical Engineering Company. £5m sales, £1.7m net assets. 197 employees. Good growth potential. Experienced Management. Broad range of complementary products, established and well respected marketing operation. Recently consolidated manufacturing on to attractive 6 acre freehold site. In need of capital injection. West Midlands. Managing Director will continue if required. Principals only.  
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### FOR SALE

Plant Hire and Company privately owned with good quality turnover of £1.8M. Situated South West England. Principals only write Box H3294, Financial Times, 10 Cannon Street, London EC4P 4BY

### Manufacturer Flat-pack Domestic Furniture

Adjusted Pre-tax profits £300,000+  
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### Shell Company For Sale

With approx £1.5m in grants available to purchaser. Self expanding advertising, PR, market research, training or management consultancy. Price £150K negotiable.  
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### MENORCA - SPAIN.

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**JAMES PASCALL**  
01-248 8000 extension 3524

### Public Notices

**SCOTTISH EQUITABLE LIFE ASSURANCE SOCIETY**

Notice is hereby given that the ANNUAL GENERAL MEETING of the Society will be held in the SOCIETY'S HEAD OFFICE No. 28 ST. ANDREW SQUARE, EDINBURGH on Thursday, 27th April 1988 at 12.30 p.m. to consider an ordinary business agenda and to elect Directors and the election of Directors, the remuneration to be paid to the Directors and the appointment of the Auditor and to consider an special business the amendment of Regulations 28 and 43 of the Society's Regulations to increase the permissible number of Directors to eleven and to increase the number of Directors who vacate office each year to a minimum of three. A copy of the proposed amendments to the Regulations can be inspected by any member at the Head Office of the Society during normal business hours up to the date of the meeting.

A member of the Society entitled to attend and vote at any Annual General Meeting is entitled to appoint another person to attend and vote in his stead. Proxies must be lodged at the Society's Head Office not less than forty-eight hours before the time for holding the meeting.

28 St. Andrew Square  
By Order of the Board  
**D.A. SPINDLER**  
Chief Executive

### ÉISC TEORANTA T/A IRISH SEAFRESH (In Receivership) FOR SALE AS AN OPERATIONAL UNIT

Fish processing plant at Rossville, Co. Galway, Ireland comprising:  
● 50,000 sq. ft. (4,645 m<sup>2</sup>) of modern purpose-built industrial buildings including administration offices on a site of 3.5 acres (1.42 hectares).  
● Automated fish intake, filleting, skinning, conveying and freezing machines.  
FEOGA grant approval available for substantial development of project. Other incentives include 10% tax rate. Skilled and trained workforce available locally.  
Interested parties should contact:  
**Deloitte Haskins & Sells**  
John Donnelly, Deloitte Haskins & Sells, Receiver and Manager, Éisc Teoranta, Suite 3, Fitzwilliam House, Wilton Place, Dublin 2, Ireland. Tel: (01) 765153/601166. Telex: 229256. Fax: (01) 709464.  
Brochure available.

### Indica Joinery Limited Metalix Limited In Receivership

The business and assets of the above companies, based in Bath, are available for sale as going concerns. Both companies are subsidiaries of Indica Construction Limited, in receivership, and manufacture quality shop fittings.

The businesses of Indica Joinery and Metalix are complementary:  
- combined turnover approximately £1.5m  
- 3 leasehold factory sites in Bath  
- 50 employees  
- good customer base

All enquiries should be addressed urgently to the Joint Administrative Receiver:  
**Cork Gully**  
R.W. Birchall, FCA  
Cork Gully  
65 Clavon Square  
Bristol BS1 4JP  
Tel: 0272 277105  
Teltec: 449962  
Fax: 0272 307008

### Specialist Computer Software House

An established company with a proven product and quality customer base seeks collaboration with larger company in order to realise existing market opportunities better. The company is offered for sale with such key factors as:  
► A leading market share in its business sector  
► High gross margins  
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For further information, please contact:  
**Sir Vivian M. Robinson, FCA, Arthur Young,**  
Kings Court, 285 Kings Road, Reading,  
Berkshire RG1 4EX. Tel: 0734 58871.  
Telex: 846663 AVYR. Teletex: 074 503305.

**Arthur Young**  
A MEMBER OF ARTHUR YOUNG INTERNATIONAL.

### COAL MINE FOR SALE

Private licensed coal mine for sale in anthracite area of South Wales. Disposal based on sale of assets, no sale of shares involved.  
Write to Box no: H3313, FINANCIAL TIMES 10 CANNON STREET, LONDON EC4P 4BY

### Company Notices

**Crédit Foncier de France**

ECU-denominated Floating Rate Notes due 1995 resulting from the exercise of Warrants attached to US\$ 200,000,000 Floating Rate Notes due 1995

In accordance with the provisions of the Notes, notice is hereby given that for the interest period from March 29, 1988 to June 29, 1988 the Notes will carry an interest rate of % per annum.

The interest payable on the relevant interest payment date, June 29, 1988 will be ECU per ECU 1,000 principal amount.

The Agent Bank  
**KREDIETBANK**  
S.A. LUXEMBOURGEOISE

### CARRP'S LIMITED

US\$88,000,000 SECURED FLOATING RATE NOTES DUE 1992  
CORRECTION TO NOTICE OF MEETING OF NOTEHOLDERS DATED 25TH MARCH 1988

In the Notice of Meeting of Noteholders published in the Financial Times on 28th March 1988 in connection with a hearing of the holders of the US\$88,000,000 Secured Floating Rate Notes Due 1992 listed by CARP's Limited to be held on 28th April 1988, the Resolutions contained in that Notice were inaccurately stated, and is hereby corrected as follows:  
In line 7 of paragraph (1) of the Resolution, replace the words "may only be given" with "shall only apply".

Dated 28th March 1988  
**CARRP'S Limited**  
Registered Office:  
Carrp's International Trust Building  
P.O. Box 910  
Grand Cayman  
Cayman Islands  
British West India

### TAXATION

The Financial Times proposes to publish this survey on:  
**16th May**

For a full editorial synopsis and details of available advertisement positions, please contact:  
**Clare Broadbent**  
on 01-248 2131  
or write to her at:  
**Bancks House**  
10 Cannon Street  
London  
EC4P 4BY

## FT LAW REPORTS

# No restraint on Illinois proceedings

**EL DU PONT DE NEMOURS & CO v AGNEW AND OTHERS**  
Court of Appeal (Lord Justice Dillon, Lord Justice Neill and Lord Justice Stocker); March 23 1988

WHERE THE English court and a foreign court each claim to be the natural forum to resolve a dispute, the English court will not, on that ground alone, arrogate power to itself by restraining a defendant from proceeding in the foreign court; and a claim that the future foreign judgment should not operate as an estoppel in the English proceedings will fail, in that any estoppel cannot be ascertained until after judgment is given.

The Court of Appeal so held when dismissing an appeal by **El Du Pont de Nemours & Co**, the insured, from **Mr Justice Evans's** refusal to grant injunctions and declarations to restrain insurers, **I.C. Agnew and others**, from proceeding against it in Illinois, and to curb the effect of a final Illinois judgment on English proceedings by **Du Pont** against the insurers.

**LORD JUSTICE DILLON** said that English proceedings were brought by **Du Pont** against the insurers, and converse proceedings were brought in Illinois by the insurers against **Du Pont**. On July 21 1987 **1987 FTLR 487** the Court of Appeal affirmed **Mr Justice Steyn's** dismissal of applications by the insurers to set aside or stay the English proceedings on the ground of *forum non conveniens*.

**Lord Justice Bingham's** judgment established that the proper law of all the insurance contracts was English law, that England was a natural and appropriate forum for trial of the dispute, and that there was no other available forum which was clearly or distinctly more appropriate.

The dominant consideration was that the leading policy was a **Lloyd's** policy issued in London on behalf of **Lloyd's** underwriters, and the other policies were on the same terms.

The factors weighing heavily in favour of the English forum was that as the policies were governed by English law and **Du Pont** was entitled to such indemnity as English law afforded it on the policies' proper construction, the English court was better placed to rule on whether it should be denied indemnity because of Illinois public policy.

Since that decision the insurers had accepted service of the English proceedings and submitted to the jurisdiction of the English court.

On August 20 1987 Judge **O'Brien** in the Illinois court, in an interlocutory decision, dismissed cross-applications by the insurers and by **Du Pont**, for summary judgment. He had earlier dismissed a motion by the insurers to restrain **Du Pont** from proceeding with the English action, and a motion by **Du Pont** to stay the Illinois proceedings pending the outcome of the English action.

In a footnote to his judgment he stated that he believed construction of the policies was governed by Illinois law.

By English law the proper law of a contract, which governed its construction, was fixed when the contract was made, and could not change from one system of law to another.

In the body of his judgment he held that on the construction of the policies the intention was to provide coverage for punitive damages; that the law of Illinois had the most significant relationship with the issue of punitive damages; and that even if the law of another state (English law) applied, Illinois public policy would bar indemnification.

It was common ground that since those rulings were interlocutory they did not give rise to any estoppel against **Du Pont**.

The Illinois proceedings were likely to come on for trial next month, well in advance of the English proceedings.

**Du Pont** was very concerned that a final Illinois decision in favour of the insurers might be relied on in the English proceedings as giving rise to cause of action estoppel or issue estoppel; and that the Illinois court might accede to the insurers' claim for a permanent injunction to restrain **Du Pont** from continuing the English proceedings.

**Du Pont** applied in the Commercial Court for certain injunctions and declarations. **Mr Justice Evans** refused the main relief sought.

**Du Pont** appealed. It sought either of two forms of injunction, and/or one of two forms of declaration.

The injunctions sought were: (1) an injunction to restrain the insurers from further proceeding in Illinois until the hearing of the English proceedings; or (2) an injunction to restrain the insurers from relying on the final Illinois judgment as an estoppel *per judicatum* in the English proceedings.

The declarations were: (3) a declaration that **Du Pont** would not be estopped by the Illinois judgment from contending that

the proper law was English law and that **Du Pont** was entitled to be indemnified; or (4) a declaration in the terms of (3) with the addition "insofar as any such judgment is based on a finding that the proper law is Illinois law and/or upon an application of Illinois public policy".

Injunction (1) would put an end to the Illinois proceedings before they came on for trial. Injunction (2) and the declarations were only concerned with limiting or defining the effect of a final Illinois judgment.

In *Aerospaciale v Lee Kui Jak* [1987] AC 871, 895 Lord Goff said that where there was simply a difference of view between the English court and the foreign court as to what was the natural forum, it would not be right for the English court to "arrogate to itself, by the grant of an injunction, the power to resolve that dispute".

He said to do so would be inconsistent with comity, and would disregard the fundamental requirement that an injunction would only be granted where the ends of justice so required.

He also commented that generally speaking the English court would only restrain a plaintiff from pursuing proceedings in a foreign court if such pursuit would be vexatious or oppressive. In the present case the only reason urged for granting injunction (1) was that the English court had decided it was the *forum conveniens*, and so it should restrain the Illinois proceedings as *non conveniens*.

But that would be to do precisely what Lord Goff said was not right. The English court would be arrogating to itself the power to resolve the dispute as to which was the natural forum.

Therefore injunction (1) could not be granted.

Injunction (2) was designed to neutralise the Illinois judgment if it could be delivered first.

But if it was not vexatious or oppressive for the insurers to continue the Illinois proceedings, it was hard to see why it should be vexatious or oppressive for them to make such use as English law permitted of the Illinois judgment.

The purpose of injunction (2) was to prevent the insurers from putting forward arguments in the English proceedings, though they might be valid and might carry the day.

It would not be right, nor did the ends of justice require, that the court should grant such an injunction.

The declarations sought to reflect what **Du Pont** submitted would be the effect by English law of whatever judgment the insurers might obtain in Illinois.

Application for a declaration that the insurers would not be able to rely on a final Illinois judgment as an estoppel was premature.

To decide any such issue an analysis was necessary of what the judgment decided, and on what grounds.

That was not possible until after the decision had been made and its grounds were known. Until the Illinois judgment was available and the insurers had formulated their plea of estoppel in the English proceedings, it could not really be known what estoppel was being sought.

To make either of the declarations now would be premature.

The appeal was dismissed.

**LORD JUSTICE NEILL** agreeing, said that the High Court's jurisdiction to grant a final declaration in interlocutory proceedings was exercised infrequently and sparingly. In the present case it would be wholly inappropriate to make a declaration on the lines sought for two principal reasons:

(1) Judge **O'Brien** reached a final decision to the effect that **Du Pont** could not be indemnified in respect of punitive damages, that would be a judgment on the merits and *prima facie* the insurers would be entitled to rely on it elsewhere as having the effect of creating cause of action estoppel.

It was impossible to make a declaration before the decision was made that it would not have that effect.

(2) Furthermore, even if it could be known that some aspect of English public policy could be invoked to prevent enforcement or application of Judge **O'Brien's** final decision in the US, it was premature to attempt to obtain a declaration to that effect until (a) the facts on which his decision was based had been determined by him; and (b) he had formulated the legal basis for his decision and had finally articulated any principle of Illinois public policy which he regarded as relevant.

Lord Justice Stocker also agreed.

For the insurers: **Andrew Longmore QC** and **Jeremy Cooke (Baron Lyde & Gilbert)**  
For **El Du Pont**: **Christopher Clarke QC** and **Bruce Speller (McKenna & Co)**

**Rachel Davies**  
Barrister



# FINANCIAL TIMES SURVEY

County Durham, like much of industrial Britain, is in the throes of change. New industries are

springing up to replace the megaliths of coal, steel and the railways. Introducing this three-page survey, Ian Hamilton Fazey says that now interventionism is dead, private sector development is needed.

## The test of market forces

FIRST, THE good news. Demand for factory space in County Durham is now so great that there is an acute shortage. The bad news is that inward investment and jobs are being turned away as a result, despite nearly 35,000 unemployed, a rate of 15 per cent.

The problem is a wide one in the North, and County Durham typifies it. Why the county deserves special study, however, is its role as a harbinger of deep and real change in old industrial Britain.

It is not just a new-found response to Thatcherism or the recession of the 1980s, though both are playing their part dramatically. What is happening is the culmination of three decades of transition, and three philosophically distinct - though chronologically overlapping - phases of adjustment.

Durham is in the throes of the third phase now. To explain it requires a brief review of what has happened in those three decades.

Mr James Wilson, the county's chief planning officer, says: "When I first came here 30 years ago, four out of every five jobs

were in steel, the railways or coal. There were 110 pits and 72,000 coal-miners. There are only four pits now and 6,000 miners.

"Most of the coal jobs were lost in the 1960s as the workable coal deposits narrowed down to those on the North Sea coast. By 1979 we had replaced those jobs. Then came the national manufacturing shake-out, when steel and the railways followed."

The first phase of Durham's restructuring was the steady, measured response to the gradual loss of those tens of thousands of coalmining jobs. The second was the very different formula applied after the shock of closure of the Consett steelworks - in an area of the county that had already lost 80 coalmines.

Between these two phases lies a big difference in philosophy. This is in itself a commentary on wider changes in Britain during the same period. The former revolves round the calculated response of governmental planners at national and local level, and particularly in the local authority.

Strategic planning, coupled with public spending on infra-



Durham Cathedral: looking down towards the River Wear

# County Durham

structure, incentives and subsidies, is used to pull in new industries and jobs. New towns - in County Durham's case, Aycliffe and Peterlee - provide green fields for a fresh start.

In marketing terms it is a "push" strategy. The supplier of the land, factories and labour which industry needs pushes them in the marketplace through heavy promotion and low prices, and also spends much on getting the environment into shape for modern industry.

It is a long, slow process which initially tended to attract branch factories that did not help the local development of an interdependent, business-to-business

trading economy. But, over time, a better balanced industrial structure has emerged.

Mr Wilson says that by 1988 the structure had become similar to that of the rest of Britain. The county's own efforts to help this had seen more than 1,000 incentives to industry totalling £3.8m in grants and £3.3m in loans. New jobs, mostly in manufacturing, stood at over 8,500.

County Durham's second, but parallel phase is of the rougher, action-centred kind that has developed in Britain in the last eight years. It revolves around projects, task forces, leaders and "enablers" - the fixers of deals.

There is less concern with infrastructure and land management than getting commercial activity under way that will create local demand, followed by suppliers to fill it. The assumption is that industry develops stronger foundations through opportunities for growth, rather than through subsidies and aid.

Dr John Bridge is chief executive of the Northern Development Company, the body formed last year by the region's private sector and local authorities with Government support to spearhead future industrial development in the North-East and Cumbria.

He says: "When Durham's coalfield jobs started shifting to the

east there was worry about the villages left behind. In the 1960s the belief was that they would be abandoned. The policy to develop them in place came later."

Consett is being developed in place. One of its success stories, Derwent Valley Foods, is featured in the Department of Trade and Industry's national television advertising of the Government's enterprise initiative. It makes the Phileas Fogg brand of cocktail nibbles.

Another, Blue Ridge Care, is one of Britain's leading manufacturers of disposable nappies and an outstanding example of how to finance a well-managed project with venture capital alone. Gov-

ernment approval came when Lord Young, the Trade and Industry Secretary, opened Blue Ridge's factory extension last November.

Lord Young quotes Consett whenever challenged on Northern unemployment and prospects. He says it is evidence of the Northern economy beginning to take off. When he opened the new Blue Ridge Care building he said he hoped that regional aid and subsidies could be soon be stopped.

Within months, he had abolished the regional development grants that had helped persuade businesses such as Derwent Valley Foods and Blue Ridge Care to set up there in the first place.

However, this fits with the way industrial development is beginning to work. Mr Laurie Haveron is regional manager for BSC Industry - the funding and enabling organisation set up by British Steel to help create jobs in its closure areas.

He is based in Consett and in his early days he was known as "Laurie Have-a-loan." He says: "We wanted activity that people could see and be encouraged by. We backed anyone we thought had a chance. Once momentum got going we turned some people away."

"I believe Consett will never go back down again now. There is so much goodwill and demand. The foundations are based on rock. The companies that have set up are well thought-out and well-based. We are building to a critical mass which will enable the local economy to be largely self-sustaining."

However, the local economy is not quite over the shock of 1981, when 3,700 jobs disappeared overnight. There are 5,800 unemployed people in Derwentdale, where Consett lies. Mr Haveron says that regional recovery is still fragile.

It is against this background that County Durham is entering the third phase of its metamorphosis - industrial development driven by market forces. The market's reaction to the shortage of new factory space will be the crucial test of whether the county - or indeed any other part of the North-East - is ready to make this leap.

The test has come unplanned and, possibly, prematurely because two things shortened the timescale.

The first was the wind-up of the new towns of Aycliffe and Peterlee, which provided the county with 300,000 sq ft of new space each year - 60 per cent of requirements. The second has been an unforeseen upsurge of demand in the wake of national economic upturn.

English Estates, the Government's advance factory builder and developer, has not got the funding to fill the breach and Mr Tony Funder, its chief executive, does not believe it should.

He says: "We will be getting more money from the Government. If the private sector is going to come in, now is the time. Lord Young was a property man and he once sat on the English Estates board. He understands the problem."

Part of the problem is the old marketing "push" strategy of heavy promotion and low prices, in this case low rentals for factories and cheap labour to fill them. The low rentals depressed the market so that returns were too low to attract private sector builders and developers.

Rentals are now rising, but will the private sector come in? Given Durham County Council's 60 years of continuous Labour rule and its strongly interventionist role in industrial development since then, it is no wonder there are doubters.

There was support for interventionism from governments of both political persuasions. For example, the Durham County Council Land Act, 1958-63, allowed the council to buy derelict land and disused industrial sites and assist any operations which benefited the county.

Without it, County Durham would be attractive to very few people indeed. The Act created much of Durham's excellent infrastructure, for coalmines, as holes in the ground, usually have no infrastructure to speak of on the surface. It also enabled the county to tackle the awful legacy of mining - hundreds of spoil tips.

Indeed, strangers driving into and across County Durham now from any direction would see nothing to show that this was once one of Britain's most labour-intensive coalfields.

If they are in search of the spirit of Tommy Armstrong, County Durham's "pitman poet" and singer, who chronicled life, strikes and death in the mines between 1870 and 1916 to become part of the folklore of British socialism, they will not find it.

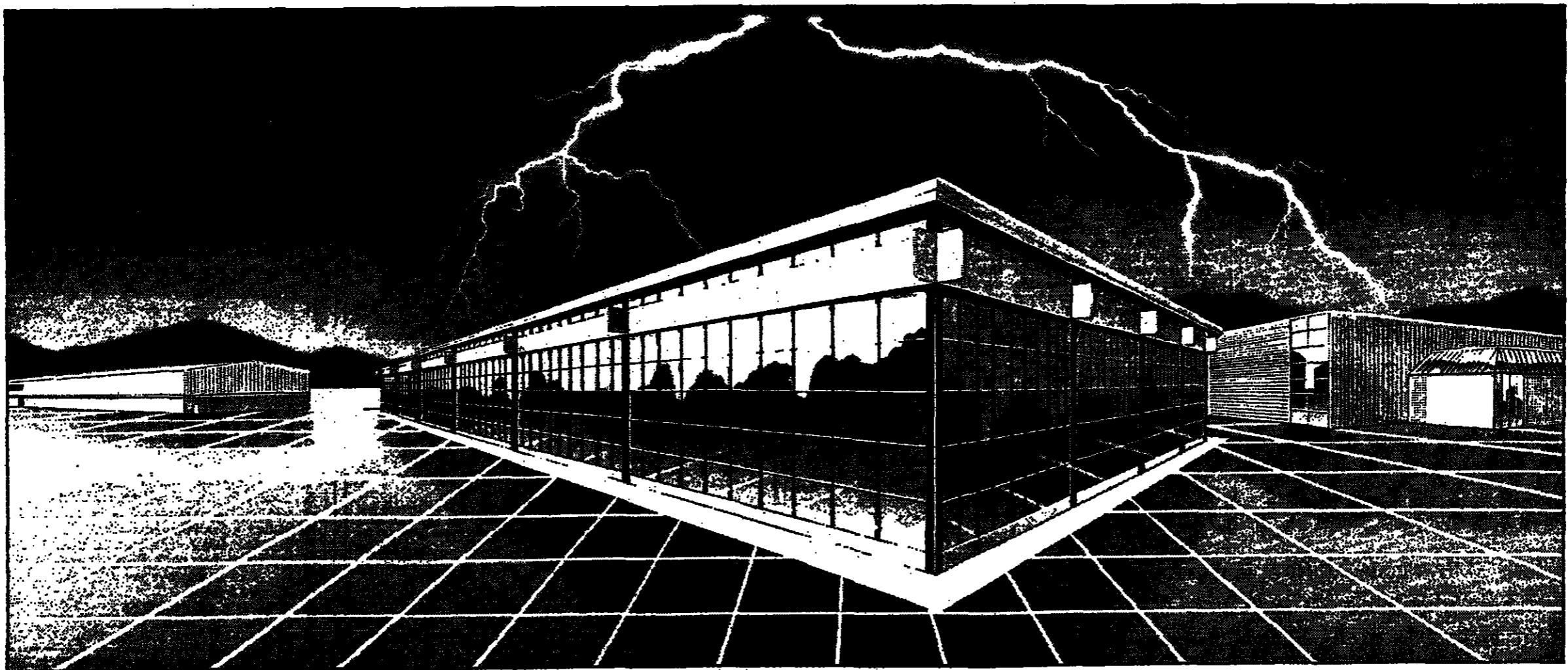
What they will find, however, is pragmatism and changing attitudes. The emergent County Durham Development Company - formed this year by the county council as a flexible arm and "enabler" for industrial development - is part of it.

So is the partnership which one district council is setting up with English Estates and Habitat 67, the property company which has bought the assets of the new towns. Others are looking for similar deals.

Dr Bridge, who returned to the North-East recently after three years in Yorkshire, says: "Restructuring is now apparent where it wasn't three years ago. There has been a big change in attitude and a greater determination among people to help themselves."

Is this the signal that private sector developers will be looking for?

## COUNTY DURHAM A FRESH GENERATION OF BUSINESS



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- \* Inexpensive housing and living costs, plus beautiful countryside and historic towns - the Land of the Prince Bishops.

In short, whether you're looking to open up new markets in the north and Scotland, or are a young fledgling business, looking for a more economic base - Durham, the land of opportunity, has a great deal to offer.

Contact the Industrial Bureau, Durham County Council, County Hall, Durham DH1 5UF. Tel. 091 366 4411 ext. 2365.

COUNTY DURHAM 2

Industrial development and growth

# Success stories, but still some way to go



The Electrolux plant making Flymo lawn-mowers in Aycliffe

SIR RON DEARING, the former head of the Post Office, has a new part-time job for his retirement. He is chairman of the County Durham Development Company (CDDC), a body expected to play a crucial role in industrial development and growth.

The CDDC was created when it looked as though the Government was going to crack down on local authorities spending money in areas it thought outside their remit. Though aimed mainly at some inner London boroughs it seemed as if Durham's industrial development efforts might be affected.

The idea was that the CDDC could provide a flexible way of responding to the private sector and bridging any gaps with public sector and other agencies in the industrial development field. As a limited company it could also trade, which local authorities cannot.

In any event, the threat from central government receded but the CDDC is still in place because, the council believes, such a bridge is needed anyway. The company was agreed upon last October and started up in January. Mr Les Henson is chief executive.

County Durham is wedged between two conurbations - Teesside and Tyne and Wear - each of which has an urban development corporation that will be funded by the Government to the tune of £150m over five or six years.

Such sums are of the order that used to flow to the region's new towns - Washington and Aycliffe-Peterlee - which are being wound up. They also help explain why the county needs a development company to fight its case in the region and nationally. However, its start-up budget is only £1m, with annual funding of £500,000 the best that can be hoped for later. Sir Ron and Mr Henson have the task of deciding how to use this most effectively.

There will be close links with the Northern Development Company (NDC), the regional body set up last year by the public and private sectors for overseas promotion and strategic industrial development in the region. Generally, the aim will be to get the best value for money by targeting all operations.

Mr Henson says: "We shall be promoting the county as a place for investment, though we won't of course be operating on the scale of the Aycliffe and Peterlee new towns, which had a promotional budget of £400,000. The NDC will do our international promotion and we will do the local and national."

He will also be working on developing a team effort through-

out the county. "We shall be the focal point for inward investment inquiries," he says. "Ours will be a gateway role into the county so that people need only come to one place for answers and introductions."

The CDDC's co-ordinating role will involve Mr Henson building close links with County Durham's six enterprise agencies, its eight district councils, the university and its research centre, the local small business clubs, and people responsible for government and other regional initiatives, such as BSC Industry and British Coal Enterprise.

He says: "We shall be working to try and develop projects that

can be seen to have a beneficial effect on the community. We shall pump-prime projects where we can measure results, such as the Derwent Valley Alpine Skiing Centre.

"We want to see existing services marketed better. We see ourselves having an enabling role in the network, cutting through any bureaucracy there may be."

He would prefer English Estates to intervene to help meet the area's factory shortage while bridges are built to attract the private sector developers.

However, English Estates is committed to use new money only in the worst-hit areas where demand is lagging, though it will use its capital receipts to build on

prime sites if an investor and end-users are available in advance to take over on completion.

Mr Henson came from the county council's planning department, where his old boss, county planning chief Mr James Wilson, has strong interventionist views that have been very helpful to inward investors for three decades.

Mr Wilson says: "Assisting change is what we see as local government's main job. At the moment there is a window of opportunity to maximise the current upturn and I'm sorry that we have not got the resources to capitalise on it."

The CDDC's role as an "enabler" will therefore be a key one in keeping up County Durham's momentum in industrial development. Inward investment is only part of that.

As Dr John Bridge, chief executive of the NDC, puts it: "If you have a fair following wind and are good at attracting inward investment, you get between 15 and 20 per cent of new jobs from it. The rest have to come locally from start-ups and expansions of existing companies."

"Mind you, the nature of inward investment has changed lately. Incoming businesses are less of the branch factory type. They want local suppliers and services, so there is a multiplier effect, with many spin-off jobs for other, smaller businesses."

Sir Ron was asked to chair the CDDC because of his local origins and connections. One thing that strikes anyone returning to Durham after only a few years away

is the scale of change for the better, with dereliction largely eliminated.

A "Come Home to County Durham Week" is planned for the autumn to open emigrants' eyes and persuade them, if they have the power, to invest.

The change they will find - and which the CDDC is committed to help continue - goes way beyond improvement to the landscape. County Durham was once dominated by coalmining, steel-making and the manufacture of railway engines and rolling stock, industries which employed tens of thousands of people.

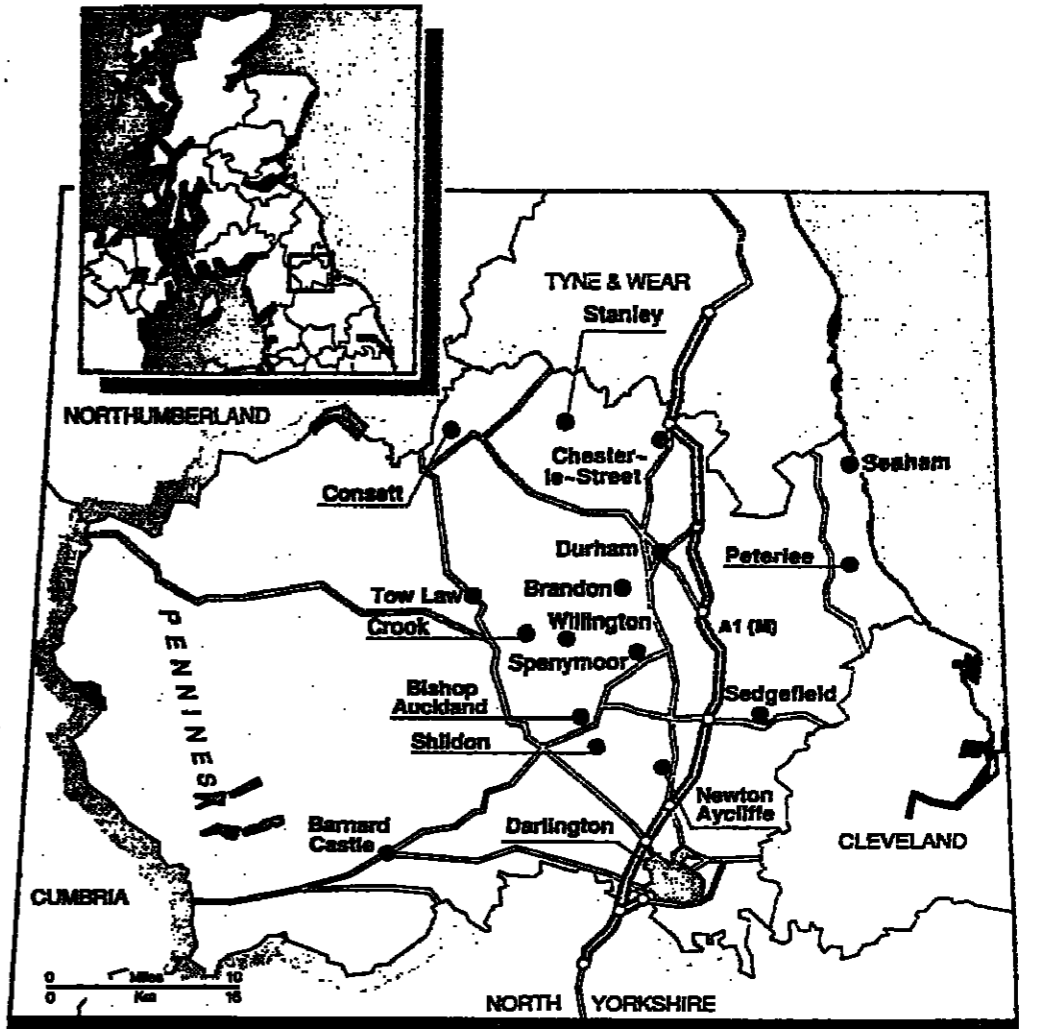
Mr Wilson believes that what has happened since their decline has been a triumph for interventionism, planning and aid. He says: "Our major employers are now in the 1,000-1,500 jobs range. We don't have all our eggs in three baskets any more. There are only 71 companies with more than 200 employees."

The council's directory of companies lists 1,360. The bulk are small or medium-sized. The total network may still be fragile as the economy recovers more slowly in the North than in the South, but the greater breadth of base promises better stability than in the past.

There have also been important developments among some of the inward investors and other new companies in the county. For example, Black and Decker want to Spennymoor, between Durham and Bishop Auckland, to start a branch factory making power tools but has now joined by another operation - packaging, storage and distribution of

the vast steelmaking site - but also the commercial renaissance which springs from two other key elements in Derwent- over, and there is barely a trace

Continued on Page 3



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Over 200 companies have moved in since the steelworks closed

## Strategy that saved Consett

THE CONSETT story need contain only one dismal note, and that can be disposed of in a couple of sentences.

In 1981, there were 17,000 miners in the district; now there are none. In 1976, there were 5,500 steelworkers; now there are none. The lamentations over these and other losses in Derwentdale were loud and went on for a long time - and quite understandably too. But while the outside world shared voyeuristically in the agony that followed closure of

the British Steel works in 1980, the town was already laying the foundations of a truly amazing civic, business and manufacturing revival.

(Having attended most of the industrial funerals which took place so regularly in this part of the North-East a decade ago, I choose the word 'amazing' with due care.) Until the late 1970s, Derwentdale Council, like most local authorities, was almost wholly concerned with the management of traditional services. The imminent shutdown of the iron and steel works - a Leviathan that literally kept the town of Consett alive - galvanised the council into becoming an agency of far-sighted and fruitful change.

With the county authority, the Department of Trade and Industry and English Estates, it took stock. At that time, the worst scenario considered by consultants Coopers & Lybrand was a partial closure of the steelworks. When the worst really did happen, Derwentdale Council had a strategy in place.

The first part of that strategy was improvement of communications. What was once a mess of potholed and bottlenecked roads to and through the surrounding towns and pit villages is now a fast, first-rate network bringing commercial and business traffic to and from Consett.

Next on the list was environmental rehabilitation. By the time they stopped making steel and mining, Derwentdale was ravaged: there had never been any impetus to do much more than keep those industries going as they had for 150 years. Consett was an unlovely place, with no civic or commercial aspirations beyond the servicing of those polluting sources of its livelihood, and when they did go, the town was drab and derelict in every respect.

Today, it is thriving, with a new shopping centre and supermarket, newscasts that sell the FT, the New Scientist and Cosmopolitan alongside the Consett & Stanley Trader, the Northern Echo and the Newcastle Journal - and grocers who stock Brie

and Beaujolais on their shelves. These changes reflect a cleaned environment - the colliery tips are all but gone and greened over, and there is barely a trace

of the vast steelmaking site - but also the commercial renaissance which springs from two other key elements in Derwent- over, and there is barely a trace

Continued on Page 3

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Electrolux makes Flymo lawn-mowers in Aycliffe. It now has the biggest single concentration of industrial robots outside the car industry.

The first Japanese company to invest in the North-East was NSK Bearings in 1976. It makes ball bearings at Peterlee. Last year it expanded by 250 employees to move into the 500-plus range.

Fallent Engineering also employs about 500 people, despite having the largest capital investment in robots in the North-East. It is a car industry supplier - to Ford, Rover and Jaguar - and was one of the first local companies to make parts for Nissan in Sunderland.

It has grown from £1.5m sales and 190 employees in 1981 to £14m sales this year, and also produces gas fires, castings for microwave ovens and IBM computers, and components for Black and Decker.

The plastic pipe industry is also well represented with Wavin

Industrial Products - turning over £10m and employing 450 in Durham - and Uponor in Newton Aycliffe.

At the smaller end of the scale the story of the Kohlengaz Fire Company is, to say the least, warming. It makes coal-effect gas fires in Darlington and in 1984 employed only 12 people. Now there are six factories and 170 employees spread between Darlington and Newton Aycliffe.

Despite such success stories, none of this is yet enough. In 1974, County Durham's unemployment rate was 4 per cent. At the end of last year the rate was 18.8 per cent among men, the major contributors to an overall figure of 15.1 per cent.

The county hopes that developing its tourism industry will create about 2,000 jobs, but that would improve things by only 1 percentage point. Sir Ron and Mr Henson are going to have a very busy time.

Ian Hamilton Fozzy  
Northern Correspondent

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COUNTY DURHAM 3

A look at some of the exciting work now being carried out in the university

# Business school with a mission

NINETY-SEVEN per cent of graduates from the University of Durham have a job within three months of leaving - any of the pressures that now afflict the university, by far the greatest is the incessant and growing demand for more and more qualified young men and women who bear the Durham stamp. Industry, the City, the professions of law and accountancy, and the information-technology sector are all clamouring for them. And the cachet of a degree in the arts, social, or earth sciences from Durham is no less.

It makes nonsense of the tendency, largely propagated by television programmes, to depict the university as a place for "young fogies" - students who have come up the AI cheerily clutching rejected applications to Oxbridge and bent on a life of scuffling on the River Wear and savouring the comforts of a Norman collegiate campus.

This image infuriates Professor Fred Holliday, the Vice-Chancellor. "To be sure, we positively want our graduates to have better than average social skills and poise and know one end of a wine bottle from the other - but that's on top of everything else, not instead of it."

If Durham already has an enviable record of turning out people who are widely courted by manufacturing, commerce, research, media and government, its goals for the future are no less impressive. Every graduate in the 1990s, from whatever faculty or discipline in the university, will be computer-literate and will also be conversationally fluent in a major foreign language.

Even seven years ago, that would have been an unthinkable

ambitious objective, but behind it lies the same robust planning that has made Durham University Business School (Dubs) one of the finest centres of its kind in Europe.

Four years ago, Dubs was part of the Social Sciences faculty. Its links with regional and national industry were limited and patchy. Its horizons were modest. In the space of a year, it was transformed. "The university's message to us was clear," says Prof John Machin, Dubs director: "If you're a business school, then go and earn some money."

## An honours degree course which ranges from keyboard skills to a year in China

In 1985-86, Dubs income rose to £500,000; the following year, the figure had grown to £1.6m; the 1987-88 total should reach £2m, with only 22 per cent of costs provided by the University Grants Committee.

Dubs has developed a simple "mission statement" - a three-point plan which aims to help individual students to improve performance, enhance potential and expand horizons. The research and teaching staff are geared to those criteria. In addition, Dubs is run as a business but in symbiosis with all the other university departments. It is also a natural and significant arm of the region's industrial and commercial life.

Prof Machin is on the North Eastern Electricity Board and an associate director of the Durham Development Company. Dubs

staff are directly involved with dozens of enterprises across the county - and the North-East. Equally, Dubs's own board now includes representatives of trade unions and major companies in the North-East.

Evidence of the inter-disciplinary strength is abundant but perhaps most excitingly highlighted by the first-year honours degree course in Chinese and management studies, which will include the acquisition of keyboard skills and a year's living and learning in China.

Durham was already a prominent centre for Chinese studies, together with Newcastle University's strength in Japanese. It now has a vital Oriental focus, not just for the existing and burgeoning Asian companies in the North-East such as Nissan, NSK, Komatsu, Itoha and Sanyo - but also the arrival next year of students and staff from Teikyo University, which is transplanting a large part of its campus to Durham.

Dubs is establishing a powerful name for itself among major private and nationalised industries for its projected courses. There is particular pride about the one run regularly for British Gas and in the performance-proving exercises run for groups from several industries or companies in a cert. Typically, one of these involved participants from the Washington SaveCentre, British Telecom, Kari's House children's hospital, the Prison Service and Vaux Brewery (the others apparently found them had a general interest in real management from the hospital team).

But activity like this does not obscure the valuable work done



Prof. Allen Gibb: valuable work with small businesses

can make decisions for themselves - and stay in business." His courses reach out not only to those, but to the youth market at school and graduate level.

As well as giving training in starting and running businesses, and organising programmes for the Graduate Into Enterprise scheme, Prof Gibb and his colleagues run a highly regarded Export Unit for local firms, a large number of which had never considered the development of markets abroad but which, with Dubs assistance, are increasingly selling overseas.

Mr Bill Ferguson, who runs the unit, ticked off seven recent examples - ranging from medical diagnostic equipment to swimming pool apparatus, surface treatment plant and children's wear. Among companies like these, he says, "foreign trade was a hazy or non-existent two or three years ago; now there's an annual growth of between 15 and 30 per cent in exports."

The philosophy here, it seems - as with all that happens in Dubs, is summed up by Prof Gibb. "Our programmes are doing programmes - for people who worry about their prospects, about what's happening back at the firm, or about whether they get value for money on the course."

The evidence is that Durham University Business School has little to worry about on that score.

# Applied science, not academic islands

DURHAM UNIVERSITY'S School of Engineering and Applied Science has just completed a collaborative project to develop electrical power systems control software.

Used by ICL, the project is now licensed in the Middle East and Australia - and the school has been asked to set up a power systems research centre which would have global influence.

Japanese medical engineers came to the school to see the work done by Dr Tony Insworth on hip joint replacements. Through his knowledge and experience in tribology, he has produced a cartilage substitute which will be the first major advance in two decades of this branch of bio-engineering.

Similar international interest has been shown in the hybrid vehicle under development - a car designed to run on batteries or internal combustion engine, with onboard computing to optimise between the two.

Successes like these go hand-in-hand with the joint R&D ventures set up four years ago with the universities of Durham and Newcastle and the polytechnics of Newcastle, Sunderland, and Teesside.

Known as Hesin (Higher Education Serving Industry in the North), it not only matches the supply and demand of specialist skills and services in the region, but networks its expertise through offices in London, Hong Kong, Chicago and Tokyo.

If advantages to industry are apparent in this, then so they are to Durham. Of a total research grant to the Engineering School of £5m last year, more than half came from 35 of Britain's leading technology-based companies and institutions.

In the past, British industry tended to get its university-based research and development on the cheap; for their part, teaching staff were restricted in their contact with manufacturing personnel. Now there seems to be an approaching compromise between the British and American way of doing these things.



David Bellamy: ecology consultancy in Durham

Unlike the much-vaunted science parks, first introduced at Cambridge and Heriot-Watt, the Mountjoy Centre houses enterprises as varied as the University Industrial Research and Development Laboratories, property developers who specialise in conservation schemes, David Bellamy's ecology consultancy, forensic scientists, secretarial services and conference facilities - all knowledge-based enterprises in close formal or informal contact with each other.

Generations Ltd, the focus for World Heritage, will operate from here and be linked into the geography, archaeology, library and other university departments. Opened two years ago and run in partnership with English Estates, the first wing of offices and laboratories - some 40,000 sq ft - is 75 per cent let, and there are a further 28 acres of land that could be developed for similar use.

The Mountjoy has direct links with all the colleges (only five minutes' walk away) and is already an offshore site for outside and larger companies who need a "shop window" research facility away from their own premises but near to the university's business and science centres.

Electrolux has taken space for R&D on advanced domestic appliances; there is contract work going on for Glaxo, ICI, Unilever, and water authorities.

As far as the regeneration of industry and the emergence of new technology-based companies in the North is concerned, the Mountjoy and its adjoining science and engineering departments, Hesin, and Dubs between them seem to be fulfilling the outlook of Prof Fred Holliday, Durham's Vice-Chancellor. "The only way we can serve County Durham and its region is by being a first-class national and international university which is not a collection of academic islands but a centre of integrated excellence."

There is also a strong and developing link between the applied science facilities and the rest of the university in some areas. For instance, artificial intelligence calls on a research group comprising computer scientists, psychologists, engineers and philosophers. One multi-disciplinary project involves the use of advanced system design for teaching English criminal law.

Close by the engineering school is the logical extension of much that Durham University has been striving for through all its faculties: the Mountjoy Research Centre. Here, in new buildings on a parkland site, many branches of business, industry and information technology are coming together.

## CONTACTS

University of Durham - Keith Seacroft, Information Officer, (051) 374 2946/7.  
Derwentdale Council - John Pearson, Industrial Development Officer, (0207) 585211.  
Derwentdale Industrial Development Agency Ltd - John Carney, (0207) 580124.

Ian Breach

# Strategy that saved Consett

Continued from Page 2

side's recovery plan - the provision of space and premises (notably on land developed with English Estates North) for new business; and support in the form of grants and soft loans.

Mr John Pearson, Derwentdale's industrial development officer, came straight from university to the council as the first transferring steps were being

taken. "The council was positive from Day One. They knew they had to spend money, and even though they were not a rich authority - the income from rates is relatively low - they appointed people quickly and set up a new section to rebuild the local economy."

The prime goal was to generate replacement jobs, but not any kind of job. The council was looking to a long-term recovery

in which the district would not be so vulnerable to national economic and political oscillations as in the past. Absorption of above-average youth unemployment remains a problem beyond the resources of the authority on its own, but in the other two areas - replacement and indigenous new business - the efforts have been a dramatic success.

Everyone talks, almost ad nauseam, of Derwent Valley Foods, makers of savoury snacks and crisps, under the Piffles Fogg label and for own-brand clients including Sainsbury and Marks & Spencer. The firm has gone from nothing to 60 employees in less than eight years. And Blue Ridge Care, manufacturer of disposable nappies, has built its considerable sales and marketing success within the Derwentdale strategy.

Yet these are not individual efforts - they are a large and illustrious crown. More than 200 companies have established themselves in and around Consett, creating 3,500 jobs and generating a completely fresh sub-regional economy.

In the financial year 1987-88, direct council investment assisted firms will have been around £200,000. The rate income from these same companies will show a £20,000 profit on that figure - a situation that continues to improve each year. And the net yield from overall investment in Derwentdale's recovery is even more impressive.

Mr John Carney, director of Derwentdale Industrial Development Agency (Dida), notes that the top 20 local firms - most of which did not exist in 1980 - have a combined annual turnover of £11m, which is 50 per cent greater than the steelworks at its peak. The next 20 smallest companies, all of which are new, have a total turnover of £15m.

Though Dida has been a prime instrument in bringing this about, particularly through ven-

ture-capital assistance, Mr Carney acknowledges the outstanding value for money that the council has secured through its own funding. A total of £1.5m was spent between 1978 and 1987 - roughly 2800 per new job - about a third of a New Town's advertising budget. In total and far less than the capital-workplace figures common to major industrial assistance like that for Ford or Nissan.

Not once in the 10 years Dida has been operating has the agency failed to meet a request for a total funding package. And for their part, the new businesses are planning ahead every bit as rigorously as Dida and the council and subjecting themselves to the same critical scrutiny.


"There's been a marked change in the business culture," says Mr Carney, and though there has been a small overall failure rate, not one firm which has been started with venture capital has gone under. He recalls that Lord Young visited Derwentdale last autumn and held up the district as an example of industrial rebirth.

"We need more of it," says Mr Carney, "with training and skill investment directed towards our youth. That is likely to happen as more firms apply to come to the area."

In an integrated programme, along the lines now laid by Dida, the council and associated institutions should bring these ambitions to fruition and meet the long-term aim of a self-sustaining economy in this part of the North.

"We're on our way to the point where de-industrialisation will be a notion of the past and when 1980s levels of employment will not be unthinkable. The mood is one of confidence and excitement and a certainty that we've been doing the right thing," says Mr Carney.

Ian Breach



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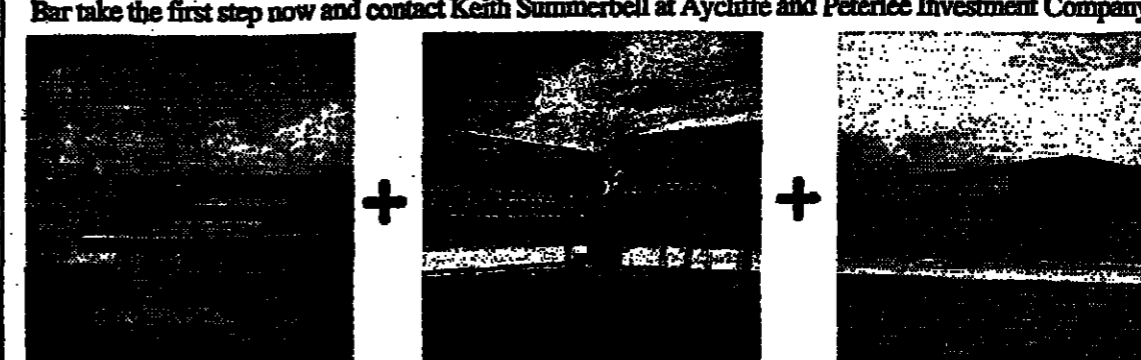
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ARTS

Galleries/William Packer

Faces from home and abroad

Seven years ago, at 21 and still a student, Emma Sergeant won the John Player Portrait Award at the National Portrait Gallery...



Emma Sergeant with her painting "Double Portrait"

Though she came first to general notice as winner of a portrait prize, and has continued to paint particular portraits and accept formal commissions, Miss Sergeant is not really a portrait painter as such...

And it is across this line of home or abroad that the work divides fairly neatly, quite as in manner as in subject and material. Miss Sergeant's great technical strength, or rather her great natural talent, lies in her drawing...

simplified and schematic technique that technique alone becomes the too-conspicuous object of the exercise, quite distinct from considerations of image and expression...

The oil paintings, larger and more conspicuously ambitious still, are even more doubtful. For with them a curious kind of inhibition seems to set in, by which the technical freedom and generosity of the drawings and water-colours, far from being carried over into the most adaptable medium available to the artist, is now straitened and constrained...

The trouble rests perhaps in the scale, for a few more studies in oil, or a few more studies in water-colour, would suggest that oil paint of itself sets her no major problem. And a pair of tall thin single portrait figures, worked in charcoal on the canvas, show that even on a large scale, she can keep all that virtuous simplicity, if only she does not overwork it...

Hard words perhaps, but intended not harshly but as a kind of compliment to an artist who deserves to be taken seriously, for she has not been a success in the low man by putting his own name (a respected partisan-fighter) on a Stalinist deportation list to Siberia during the troubled postwar days in Latvia.

date, and if the facility is evident, the information is at least retrievable and useful. Here she is on familiar and established ground. The larger portrait studies in water-colour, especially those of the heads of indi-

vidual Kenyan tribesmen, are both more technically ambitious and adventurous and yet more equivocal, the victims to a degree of their very ambition. As statements they are as fresh and direct as ever, but they set such a premium on a

Herz Frank Workshop/Berlin Academy

Ronald Holloway

Werkstatt Herz Frank was the second such film workshop sponsored by the Berlin Academy of Fine Arts to honour a Soviet director. A year ago, the charismatic Elem Klimov, First Secretary of the Union of Soviet Film-makers, together with Soviet writers Valentim Rasputin and Alex Adamovich and poet-blogger Bulat Okudzhava...



Herz Frank (foreground) directing Valery Dolgov, the condemned man, in 'The Highest Court', a portrait of a murderer

Klimov has since been honoured with a Fellowship of the British Film Institute and rare voting-membership privileges in the Academy of Motion Picture Arts and Sciences, but it was the Berlin Academy that started the ball rolling. This year, Latvian documentarist Herz Frank was accompanied in Berlin by Abrams Kliment, a script-writing colleague and film critic and historian from Riga. The Academy, during the well-attended four-day workshop, confirmed his status as a leading Soviet film-maker...

Of the fifteen Herz Frank documentaries (produced between 1967 and 1987) presented in the workshop, his last impressed the most in this heady new era of glasnost. 'The Highest Court' (1987), is a frank and intimate portrait of a murderer condemned to death who makes a public confession on camera before his eventual execution, despite letters written by several who saw the documentary to commute the sentence from capital punishment to life imprisonment.

That a Soviet film-maker could receive permission from the authorities to probe a man's conscience in close-up as resolutely and patiently as Frank does attests not only to the boldness of Gorbachev's policy of openness, but also to the respect that this film-maker commands among his colleagues as an uncompromising moralist, and one whose voice should be heard no matter how much discomfort the opportunity brings. For this time his probing goes well beyond the factual case study of a crime: he pinpoints its causes in a free-wheeling, corrupting black-market arena...

Frank's probing goes beyond the factual case study of a crime: he pinpoints its causes in a free-wheeling, corrupting black-market arena...

Such a moral position is not to be found in Frank's preceding study of criminal cases, from which he selected the Dolgov incident for further research: 'To the Edge of Danger' (1984). There, in the period just before glasnost, he contrasts, with questionable success, how far criminal deeds are initiated by the victim's own provocative acts of aggression. The answer may lie in Herz

Frank's own confessed fascination with crime. Indeed, this remarkable string of "moral documentaries" - including (in addition to the aforementioned) 'Forbidden Zone' (1975), on a penal-colony boral for delinquent boys, and 'Strange Suffering' (1985), about a more humane correction home for delinquent girls - can be viewed as a comprehensive sociological treatise made possible by step-by-step victories over a suspicious bureaucracy. Less interesting are Frank's pair of observation documentaries, 'The Magic Flute' (1978), a well-known film about the moral question on crime and its impact on an open society. One fitting for the likes of a documentarist like Herz Frank.

From the House of the Dead/Opéra Comique, Paris

Ronald Critchton

The evening began with a demonstration in front of the curtain by young people holding placards inscribed "NO to the closing of the Opéra-Comique." During the warm applause that greeted them, the orchestra started playing, softly, what turned out to be the big theme from the finale of the Choral Symphony. The more danger of closure is rumoured home to Parisian opera-goers the better. Otherwise, in a city where plans and rumours of plans change as swiftly as fashions, it may still be premature to start the loud lament the occasion would deserve. Humblings of closure have been heard more than once since the war, yet some, though not enough, of the old repertoire has been given and the building is still open.

What the official reasons are I do not pretend to know. Obviously the imminence of the new house at the Bastille, the rehabilitation of the Théâtre des Champs-Élysées and the independent existence of the Théâtre Musical de Paris at the Châtelet alter the situation even in a city as open-surgery as Paris. The uneconomically modest size of the Opéra-Comique (precisely what makes it such a good auditorium) and the impossibility of extending back-stage quarters over the Boulevard des Capucines are other factors. But in a city where Boulez was given a warren of deep underground studios at the IRCAM, is there really no solution to the last problem?

The opera on this occasion was Janáček's 'From the House of the Dead', a co-production with Nancy conducted by Mackerras.

sung in Czech by a mainly Czech cast (three members in the roles they sang in the Mackerras/Decca recording). My perceptions having with mistaken kindness provided seats bang in the middle of the front row, just behind the conductor. There are some operas one wouldn't mind seeing from this position - 'Fru Diavolo', say. But Janáček's last work, with the deliberately raw, excoriating orchestration given with searing force by the orchestra under Mackerras's uniquely knowledgeable guidance, with the singers apparently at continual full blast, was devastating.

There were visual complications too. From this advanced position Jennifer Bartlett's quadrilateral construction, a metal cage without bars like a bare bandstand, the properties and the convict's clothes, uniformly dark for winter, spotted white for summer, all looked improbably new and clean. No feeling of eternal, crumbling squalor in the middle of the endless steppe. It is not easy in this opera to recognise quickly who is who. Here the difficulty was compounded by producer Volker Schoendorff's tendency to mass his singers inside the cage (I hasten to say that in general the direction was serious, fluent and nonsense-free).

From even a few rows back I am sure the effect would have been different, that the light and shade and contrasts of the score would have come into perspective, that the stage pictures would have looked more atmospheric.

spherically dilapidated. And the stridles? In this of all operas, with the important narrations about events and characters we do not see (exception made for Filka Morozov disguised as Luka Kuzmich) help is essential for non Czech-speakers. But from the front, to see the titles, one had to crane upwards at an angle of nearly ninety degrees - the proximity arch at the Opéra-Comique is high. Quick readjustment to the stage lighting was painful.

The various narrators were Frantisek Livora (the so-called Filka Morozov), Peter Straka (a strong, energetic performance as Skuratov), Josef Hajna as the long-eared Shapkin, Václav Zizac as Shishkov, who tells the moving tale of Akulka. Dalibor Jelinek was Goryanchikov, the well-born political offender whose imprisonment and release span the action of the opera. Robert Duménil as the tall prisoner who one of the French singers who fitted easily into the idiomatic whole.

The young Tartar Alyeya, usually sung by a soprano, was given to a tenor. One missed the contrast of timbre. Mikolaj Koppe, an acceptable singer, had the tendency to mass his singers inside the cage (I hasten to say that in general the direction was serious, fluent and nonsense-free). The wounded eagle was played by Philippe Petit, a tightrope-walker and mime, who spent his time not crouching in a corner but perched on top of the metal cage, and glowering ferociously. The house was full for the third performance, the reception on the respectful side of enthusiasm.

Bernard D'Ascoli/Wigmore Hall

Richard Fairman

Since being a prizewinner in the 1981 Leeds Piano Competition, Bernard D'Ascoli has successfully carved a niche for himself on the pianist's circuit. He is a regular visitor to this country and the warm reception that has often been the mark of his native France, but this recital favoured the standard early 19th century composers of the Germanic tradition, starting with the Op 109 E major Sonata of Beethoven (a touch too lax and ill-defined in style even for its most generous interpreters) and then moving on to favourites Schubert and Schumann.

The most completely satisfying performance of the evening came with the Schubert Impromptus D959. These are often used as basic teaching material and it is easy to forget how much genuine inspiration is hidden in them: sensitive, but never indulgent,

decision that are at the fingertips of a master of the keyboard. Nevertheless, everything he does is musically and he is well worth hearing in repertoire that he finds sympathetic. Recently that has often been the music of his native France, but this recital favoured the standard early 19th century composers of the Germanic tradition, starting with the Op 109 E major Sonata of Beethoven (a touch too lax and ill-defined in style even for its most generous interpreters) and then moving on to favourites Schubert and Schumann.

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D'Ascoli feels the harmonic implications below the surface and judges the depth of expression the pieces can bear to perfection. The E flat, with discriminating use of the pedal, was beautifully fluent; the lovely G flat sang with proper Schubertian lyricism.

In Schumann's 'Carnaval' the playing, while no less thoughtful (each of the repeats seemed to uncover another of the composer's lurking counter-melodies) fell short to a degree. An array of masks is paraded before the listener in this piece and the pianist, chameleon-like, must assume each in turn. D'Ascoli is not sharp enough in response to catch all these fleeting characters, but at least the face we see is that of a straightforward and honest musician.

Garden Concert/Covent Garden

David Murray

In a pair of "Garden Concerts" last Friday and Saturday the Royal Opera house orchestra again appeared in its own right, this time with Jeffrey Tate conducting. Some of them appeared more than others in the short programmes only Elgar's 'Praeludium' called for full orchestra. It also required fuller sound than the dry acoustic could afford, which went some way toward explain-

ing why the performance seemed so juteless. Other reasons were the cool under-characterisation, even in principal roles ('Falstaff' depends upon his story no less than any other opera for its dramatic outbursts, its tony episodes it pales) and a lack of vital thrust which some delicately handled passages highlighted rather than helped.

It was rash in any case to let 'Falstaff' stand by itself - after an interval of about the same length as the main evening - if the idea was to present it as a self-sufficient "symphony in one movement," a far more robustly seasoned reading was needed. The gentle chamber-orchestra pieces before the interval were more persuasive. One was Franz Schreker's Chamber Symphony, composed for just twenty-three players toward the end of the Great War. Its fragile lines are more tartly imagined than they first seem,

and ingeniously worked: the flavour of civilised dilequescence recalls Zemlinsky. Here Tate kept the music aloft and the textures lively, though he opted sensibly for the extra strings Schreker envisaged for larger halls. They do entail a certain loss: a South Bank performance with the original bare-bones complement, a few years back, made more of Schreker's individual tints, like the contrasting tinkles of harp, celesta and piano against a sighing saxophone.

The London Philharmonic's Gordon Hunt was guest soloist for Strauss's late Oboe Concerto, which he regularly plays to admiration. This time the opening Allegro moderato seemed over-busy - for all his long-breathed expertise, he was unable to find the serenely puckish note that should mark it; but the Andante meit appealed, and the elegant caracoles of the finale were impeccable.

Gala in aid of King's Head Theatre

Victoria Wood will head a Royal Gala performance at Sadler's Wells Theatre to raise money for the King's Head Theatre on Sunday April 10. Among others taking part in this evening of "comedy, music and theatre" are Tom Conti, John Hurt, Denis Lawson, Maureen Lipman, Bertice Reading and Anthony Sher.

Arts Guide

March 25-31

The Spinners/Festival Hall

Anthony Thornecroft

Opera and Ballet

NEW YORK

Metropolitan Opera (Lincoln Center Opera House). Lulu joins the repertory this week, conducted by James Levine with Catherine Malfitano, Tatiana Troyanos and Lenus Carlson. Another newcomer is Werther conducted by Jean-François Paillard. Frederica von Stade and Alfredo Kraus. James Levine conducts Così Fan Tutte with Eiri Te Kanawa, Susan Quittney, Hee-Ryung Hong and David Rendall in Grandella Scuderi's staging. James Conlon conducts August Ewarding's production of Khovanshchina with Elizabeth Kalashnik, Stefania Toczyńska and Timothy Noble. (38 28 000).

WASHINGTON

Nixon in China (Kennedy Center Opera House). Peter Sellars' contemporary opera spends a week where the idea on which it is based was germinated. Ends April 5. (254 8770)

PARIS

Z Mriyaba Doms (Salle Favart, Opéra Comique). Janacek depicts Dostoyevsky's obsessive monomania from the prisoner's pathetic universe in Siberia. It is conducted by Sir Charles Mackerras/John Burdick in a production by the film-maker Volker Schlöndorff. (47 48 112)

Georgina National Ballet (Palais des Congrès). A powerful folklore expression of virtue, education, art of war, of pastoral and courtly themes. (46 40 22 22)

LONDON

Royal Opera, Covent Garden. New principals take over in the revival of Op Ballo in Maschera conducted by Richard Armstrong. Anna Tomowa-Sitow (Amelia), Piero Cappuccini (Renato), and Linda Kirchman (Olga). First night performances of Tosca with Grace Bumbury. (340 1066)

English National Opera, Coliseum. Nicholas Eyre's new production of The Magic Flute is conducted by Ivan Fischer, and has Thomas Rando, Helen Field, John Rawlins, and Gwynne Howell in the principal roles. Also in repertory: Ian Judge's production of Cavalleria Rusticana and Pagliacci. Lively, inventive, over-detailed, returns with a cast including Jane Eaglan and Jack Strachan; and the first ENO production of Britten's Billy Budd, by and large an outstanding success for the whole company, with superb cast led by Thomas Allen in the title role, Philip Ledger (Vere) and Richard Van Allan (Claggart), and David Atherton the excellent conductor. (336 3101)

Royal Opera House, Covent Garden. Royal Ballet shows a triple bill by Balanchine and Bintley.

NETHERLANDS

Amsterdam. Muziektheater. The Netherlands Opera production of Katya Kabanova by Janáček directed by Philippe Struelens and designed by Jean-Claude de Bemeis. Kenneth Montgomery conducting the Netherlands Philharmonic, with Ellen Steiner in the title role (Wed). The National Ballet with the premiere of a production of Swan Lake by Rafi van Dantzig and Toer van Schayk based on the Petipa/Bronko, choreography (Thu). (025 465)

MUSICALS

Shogun. Schouwburg. Introduces with a new ballet by Ed Wubbe. Longing, also Quartet II and Another Journey (Tue). (22 11 60)

WEST GERMANY

Berlin. Deutsche Oper. Lucia di Lammermoor is stressed to triumph by Lucia Alberti, brilliant in the title role. Zeh and Zimmermann's well-done repertory performance. Don Giovanni features Pfler Lorengrar, Carole Malone, and Ferruccio Furlanetto. Das Rheingold in Gots-Friedrich's production brings Ute Walther, Lucy Peacock, Martel Salminen and Detlev Keller together. A ballet premier of Franz von Schubert, choreographed by Tom Schilling closes the week.

Hamburg. Staatsoper. The Magic Flute has fine interpretations by Helen Kwon, Yoko Kawahara and Harald Stuman. Turandot, sung in Italian, has a strong cast with Gellina Savova and Giorgio Lamberti. Tristan and Isolde in the controversial and highly praised production stars Gabriele Schirmer, Hanna Schwarz and William Johns. Le Nozze di Figaro is a joint project between Hamburg and Salzburg Musicians.

Frankfurt. Opern. Don Giovanni has a particularly fine cast with Helmut Dörmann, Inga Nielsen, William Shill, and Stafford Dean. Der Widerspenstigen Zähmung returns with Elise Kummer, Wilhelm Wolfman, Bernd van der Schaaf and Josephine Engelkamp.

Frankfurt. Alte Oper. Giovanni D'Arco in a concert version, will be his premier this week with Margaret Price in the title role. Giorgio Merighi, Juan Pons, Valentin Jar and Jurij Zvonozovskiy singing other parts. Conductor is Richard Brundage.

Göteborg. Oper. Manon Lescaut, produced by Gilbert Delfo with sets by Carlo Tomassi will have its premiere this week. It has Sir John Peto as the title character and a cast including Barbara Dunning, Giuliano Ciannella, Alan Titus and Ulrich Eickendorff. Die Entführung in Algerien has Doro Merande, Robert Lloyd and John Del Carlo.

Stuttgart. Württembergisches Staatstheater. Die Entführung in Algerien has Doro Merande, Robert Lloyd and John Del Carlo. Further offered this week, a guest appearance of the Tokyo Ballet with choreographer Marjorie Bejarts and Doronochien, choreographed by Maria Ryden.

ITALY Milan. Teatro alla Scala. Michael Hamppe's production of Flying Dutchman, sung in German and conducted by Riccardo Muti (closing with Walter Welles). The cast includes James Morris (subsinging with Alfred Müll), Robert Lloyd (subsinging with Jenko Rybanen, Reiner Goldberg (Walter Donati), Monica Tagliapietra (Rosa Langhans) and Robert Lloyd. (30 51 20)

Alvin Ailey. Two works, Memozda with lead-dancer Apollonia Kertou and Tishlin (first performance) with Luciana Savignano. (88 64 16)

Rome. Teatro dell'Opera. Simon Boccardo's production of Flying Dutchman, sung in German and conducted by Riccardo Muti (closing with Walter Welles). The cast includes James Morris (subsinging with Alfred Müll), Robert Lloyd (subsinging with Jenko Rybanen, Reiner Goldberg (Walter Donati), Monica Tagliapietra (Rosa Langhans) and Robert Lloyd. (30 51 20)

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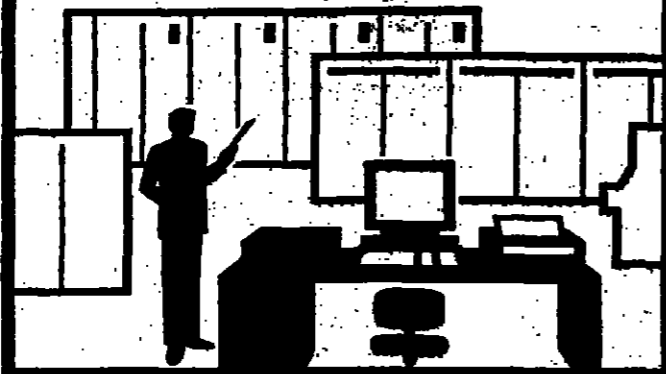
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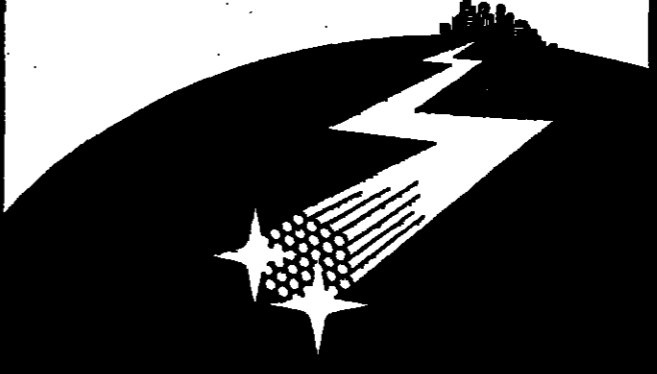
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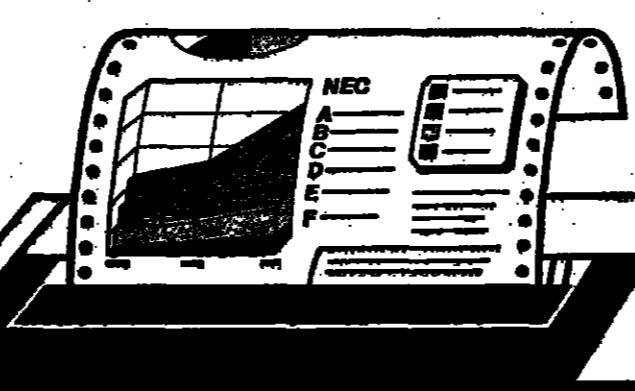
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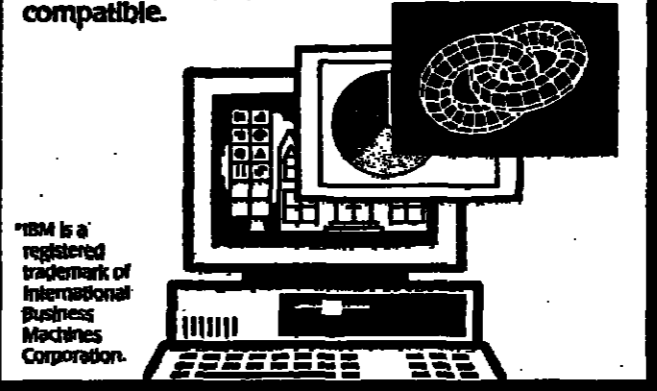
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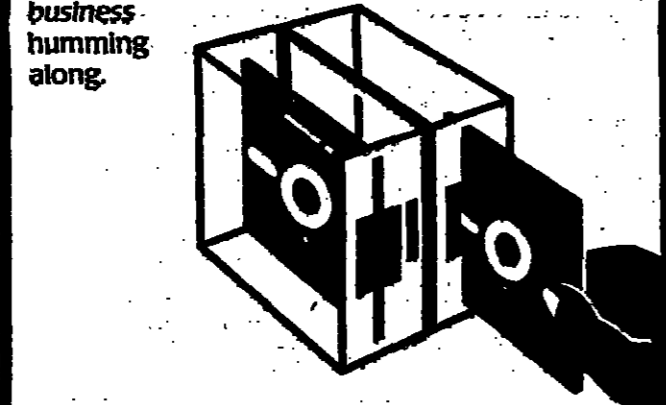
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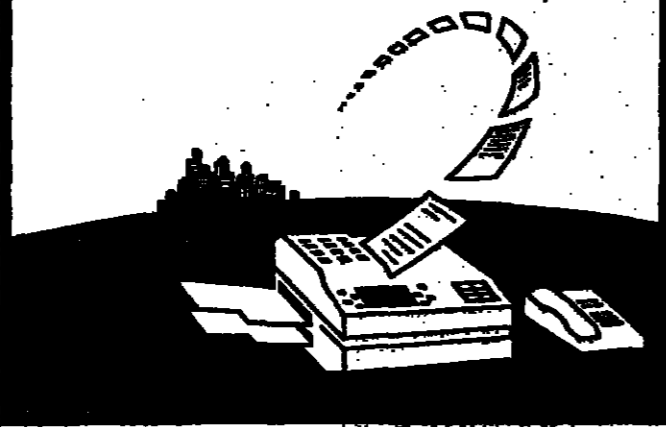
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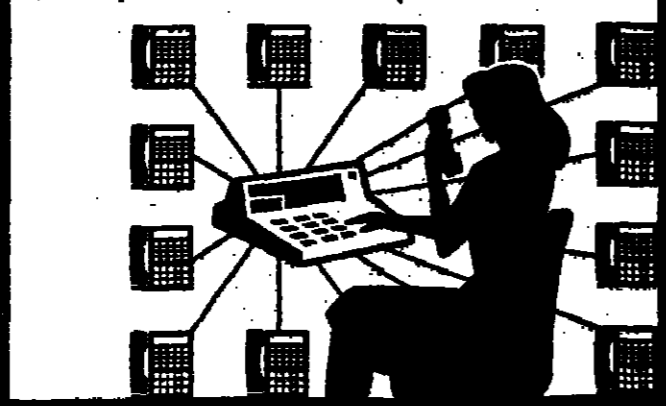
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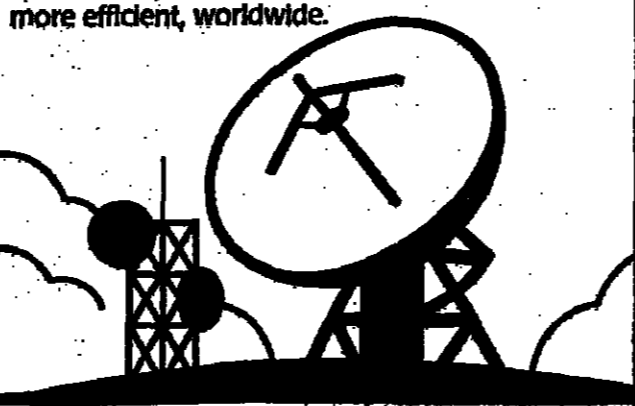
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# FINANCIAL TIMES

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Tuesday March 29 1988

## Competition and labour

MR NORMAN Fowler's decision to refer restrictive labour practices in television and film production to the Monopolies and Mergers Commission is a welcome sign of the Thatcher Government's increasing willingness to match historic about-face in action with firm action. The Employment Secretary's invoking of a hitherto unused - yet potent - section of the 1973 Fair Trading Act follows Lord Young's promise to overhaul restrictive trade practices legislation and remove the automatic exemptions enjoyed by the professions. Taken together, the initiatives indicate that the Government is recognising more clearly the positive role the public sector can play in attacking restrictive practices throughout the economy.

### Restrictive practices

The fact that Mr Fowler chose to attack restrictive practices in television broadcasting and film production should come as no surprise. With the introduction of competition and more sensible working practices in Fleet Street, television remains one of the last remaining bastions of union power. The domestic supply and total lack of foreign competition (often the catalyst for change in UK industry), have allowed unions to enforce unreasonable manning levels, absurdly narrow job definitions and excessive overtime rates. The television companies, faced with competitive tendering for franchises in 1982, are becoming more cost-conscious and have begun to tackle the labour restrictions. The Government's move should considerably bolster the position of managers seeking constructive change.

Too much, however, should not be read into the referral to the Monopolies Commission. The action, taken under section 79 of the Fair Trading Act, will result in a report detailing the extent and anti-competitive practices. But it will not necessarily lead to the removal of restrictions. This is not an investigation of an alleged monopoly in product markets. Under the terms of the legislation, the commission has the power to do anything about the distortions, other than

bring them to the public's attention. A comparable investigation of restrictive practices in postal services in the early 1980s, under a clause in the 1980 Competition Act, produced a fat report, but no action.

The Government's decision to use section 79, however, is highly significant. The clauses were inserted in the Act by the Heath Government largely to display a cosmetic even-handedness: when powers were being taken to attack restrictions in the supply of goods and services, it seemed logical to extend them to the supply of labour. Neither ministers nor officials expected the section to be used because of the fear of antagonising the unions. The fact that the Thatcher Government no longer needs to worry about the union reaction is a sign of changed times.

Mr Fowler's attempt to use competition law to promote more rational working practices is doubtless also a reflection of the flagging momentum of trade union reform. Laws aimed narrowly at the unions can appear divisive, even vindictive. But the same criticisms cannot be applied to antitrust measures that apply without fear or favour right across the economy. The Monopolies Commission, from Mr Fowler's standpoint, is thus a pleasingly neutral instrument with which to bludgeon labour into the 20th century.

### Full benefits

Restrictive practices in the labour market are almost certainly a more important source of economic inefficiency than competitive distortions elsewhere. The persistence of very high unemployment reflects, among other things, the extent of restrictions on the price and use of labour. The application of competition law in this arena thus makes eminent sense. But if the full benefits of free markets are to be achieved, the Government must apply its logic throughout the economy. Both the legal and medical professions, for example, enforce inefficient and absurd labour practices. Ministers should be as tough with them as they plan to be with television and film unions.

Maggie Urry and Sara Webb report on the intense merger activity in the Swedish pulp and paper industry

# A forest on the move to market

THE STILLNESS of Sweden's forests has been disturbed this spring by the sound of the country's biggest pulp and paper companies rushing towards marriage. Participants in the courtship include Stora, which has made an agreed bid for Swedish Match, and MoDo, which has bought Iggesund and Holmen.

The industry is consolidating not out of weakness - forest profits have risen sharply worldwide and in 1987 were up by around 65 per cent on average for the big Swedish groups - but out of fear of the future. The pulp and paper industry is notoriously volatile. Its fortunes have swung sharply upwards since the trough of the early 1980s. That gives the survivors of the last downturn the opportunity to ready themselves for the next, inevitable, decline.

The companies have two objectives in the merger:   
● To strengthen their hand against the competition, which is becoming steadily more international. They are particularly keen to establish a strong foothold in the European Community (EC) in advance of the move to a single internal market in 1992.   
● To lessen dependence on cyclical pulp profits by extending their business downstream, particularly into consumer products. This would give them guaranteed markets for their pulp, and allow them to tap into more stable areas of demand.

Swedish producers made 10m tonnes of pulp in 1987, but the industry only used 7m tonnes for its domestic paper-making activities. The rest was exported, in competition with the North American giant, which has a long history of selling its pulp on the open market as well as in international prices, which gives the companies a bumper profit record.

At present, demand for pulp is strong and plants are working flat out. Prices have risen every quarter for more than two years. Although European prices are higher than those in North America, the gap is not wide enough to tempt much US or Canadian production away from buoyant home markets. But capacity is increasing. When demand falls or the capacity increase produces an oversupply, the price of pulp will once again slide and the North Americans will probably try to sell more to Europe.

In the industry's last trough, Sweden devalued the krona when the US and Canadian dollars were rising, which gave Swedish exports some protection. More recently, the dollar's sharp fall has given the North Americans an edge when it comes to exporting to Europe. Mr Bo Wergens, director general of the

Swedish Pulp and Paper Association, says: "The North American enterprises can now take advantage of a decline in the rate of exchange of their own currencies that is a good deal steeper than the series of devaluations for which Sweden was so severely criticised some years ago."

Even the large price rises for pulp seen in the last couple of years have been tempered when translated into European currencies. Should a fall in demand in North America persuade producers there to sell more pulp to Europe, the Scandinavians would find it hard to compete effectively and remain profitable.

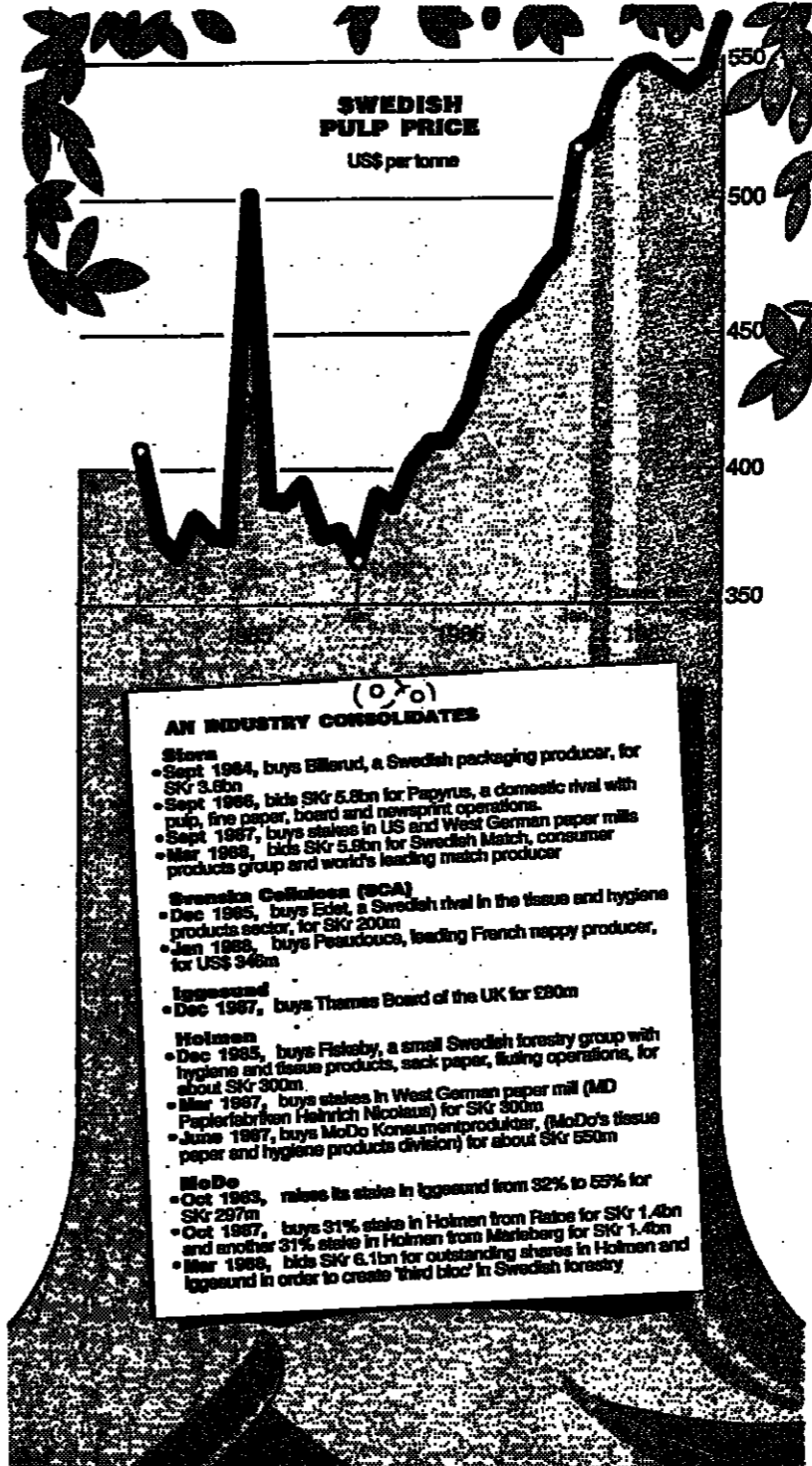
Mr Hamish Kerr, an analyst with Canadian broker Burns Fry, agrees that currency is "the most important element in determining the relative cost position between Sweden and Canada." He believes that Sweden is unlikely to devalue the krona again, since the European Community "would look very unkindly on another Swedish devaluation, particularly given the growing domestic EC forest industry which is complaining already about Swedish imports of fine paper."

Another disadvantage the Swedes bear is the cost of the raw material, wood, which is higher in Sweden than in rival countries. Mr Kerr suggests that wood costs are 60 per cent lower in Canada. Sweden, however, has a long history of wood and limitations on supply have even led Sweden to import it, whereas Canada still has huge areas of readily accessible timber. And in the long run, Swedish producers face competition from warmer countries, such as South America and southern Europe, where trees grow far faster than in Sweden.

Faced with these competitive disadvantages, the Swedish industry is attempting to reduce the amount of pulp it sells on the open market. Mr Tim Ferguson, Scandinavian analyst at the stockbrokers Savory Miln, says: "The recent acquisitions reflect the strategy of putting as little pulp on the open market as possible and using as much as possible in-house."

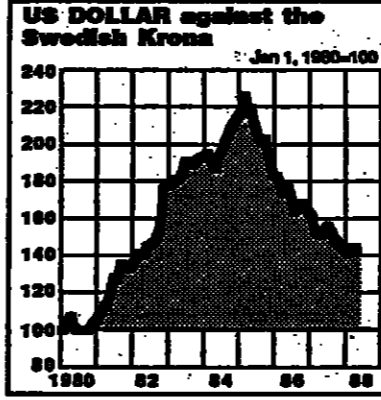
Similarly, the industry is seeking to reduce the wood content of the final products by moving towards higher added value, downstream goods. Mr Bert L&M, MoDo's managing director, says: "We are constantly seeking to reduce the amount of wood in our products."

Svenska Cellulosa (SCA), which until the MoDo deal was Sweden's second largest forestry company, has gone further along this route towards consumer products. Its M&L division, which makes health care tissue, consumer products and toiletries, has shown much faster profits growth than the group's traditional pulp and paper business. SCA has expanded in the consumer area this year with the acquisition of Peaudouce, the leading French disposable nappy producer, for \$346m (£188m). The deal gives SCA a stronger position in France, as well as access to under-exploited markets within the EC, such as Greece. The average per capita con-



sumption of disposable products in the Nordic region is between 12kg and 15kg each year. In Greece, the figure is 2.5kg to 3kg.

Stora and MoDo have been slower to move downstream, although Stora has protected itself to some extent by owning pulp and paper production in North America. Stora's S&R 90m bid for Swedish Match, the world's leading producer of matches, was a consumer product in the way of moving into consumer products. The Wallenberg family is the largest shareholder in Stora and holds the majority of votes in Swedish Match.



raising suggestions among observers that "the gods are shifting their furniture" and that Stora is picking up Swedish Match cheaply.

MoDo, which was the most susceptible of the big Swedish companies to pulp price movements, has chosen to create a broadly-based forestry group by acquiring Holmen and Iggesund. Ironically, MoDo had sold a consumer products business to Holmen last year. Iggesund makes paper and board while Holmen is a leading producer of newsprint. Both are more stable products than pulp, though not to the same extent as consumer goods.

The determination to move away from the lower value, volatile products has been formidable. When MoDo first signalled its intention to create a new grouping with Holmen and Iggesund last year, its advances were frostily rebuffed by Holmen's board and long-standing allies - Ratos (an investment company) and Marleberg (a newspaper and publishing group). MoDo had to pay well above the price analysts considered fair to secure the two controlling stakes in Holmen last autumn.

The Swedes' other aim - to strengthen their competitive muscle in the outside world - is important because the great bulk of paper and board made in Sweden is exported. Of

the 7.8m tonnes produced in 1987, 6.1m tonnes were sold abroad, of which 75 per cent went to EC countries. Exports of forest products are vital to the Swedish economy, making up 20 per cent of the value of total exports.

"The Swedes think they have a God-given right to sell paper to Europe, but they are now finding they haven't," notes one industry player. As they come up against competition, they are turning to size as an answer.

Mr Matts Carlgen, chairman of MoDo, says: "The Swedish forestry industry needs larger companies to meet competition, chiefly from the North Americans." Mr Wergens points out that the big US companies, such as James River, Scott Paper and Kimberly-Clark, have established a strong presence in Europe.

The paper industry is very capital intensive and larger companies can make better use of resources, find economies of scale and share research and development expenditure. Buying another company can be a cheaper way to expand than building from scratch. One of the attractions of Holmen for MoDo is that it has very modern paper mills - MoDo would need to spend about SKr1.5bn to build such mills.

Since the EC is its main export market, Sweden is viewing the prospect of the single market in 1992 with some trepidation. Although the European Free Trade Association (Efta), of which Sweden is a member, has free access to the EC, there is a feeling within the Community that the arrangement is too one-sided, and that Efta countries should make some contribution to the EC in return for the privilege of selling there.

The Swedish Government appears to have no intention of seeking full membership of the EC because of the country's neutrality. That has persuaded individual companies to seek closer ties with the Community. They are particularly aware of the attraction of buying or building production within the EC so as to avoid any risk of dumping allegations.

SCA's purchase of Peaudouce and Stora's proposal to exploit Swedish Match's operations in Europe will help achieve international growth. Similarly, Iggesund's takeover of James Board Mill in the UK - which makes high quality duplex carton board - for £20m last December. In this way, pulp producers can tie up sales while establishing production inside the EC.

The Swedish companies are also trying to strengthen trading relationships with Japan and Australia as tariffs in both countries are reduced. This would help to lessen dependence on the Community.

Japan is the world's second largest market for paper, in tonnage terms. As it opens up to imports, deliveries of paper are rising. In Australia, the paper industry has traditionally been protected by high import duties. Last November, the Government announced a cut in tariffs from the previous maximum of 30 per cent to 15 per cent over the next two years, with increased scope for duty-free and low tariff imports.

As the pulp and paper industry becomes ever more international, only the largest and most efficient companies will survive. Faced with the prospect of another cyclical downturn, the Swedish companies realise that, although sizeable businesses, they are smaller than the US majors such as Weyerhaeuser, International Paper and Champion International.

Strength will come from having the ability to offer a wide range of products; having the money to invest in the most modern, lowest-cost production facilities; and having the muscle to take on fierce international competition. For Sweden's pulp and paper firms, the mergers are steps towards ensuring their place in the global market.

## A trade pact under fire

EVER SINCE it was first negotiated in 1986, the US/Japanese pact on semiconductor trade has always been regarded with suspicion in the international trade community. The latest ruling by a disputes panel of the General Agreement on Tariffs and Trade (Gat) has now determined that it involves illegal price-fixing in a way that poses an awkward challenge to the two countries concerned.

The issues underlying the dispute go far deeper than those immediately indicating the pact alone. The pact epitomises a US predilection for dealing with its trade problems on a bilateral basis. Its response to the ruling will indicate how far it is prepared to abandon this approach for the general good of the multilateral system.

### World shortage

Both the US and Japan have been criticised by Gat panels before. This case is different because it concerns a bilateral agreement that has had serious implications for the trade of three countries as well. Partly as a result of the world price of microchips has risen sharply and a shortage has developed.

There are three possible ways in which the three countries could now react, all of which are fraught with political difficulties. They could agree to abandon the pact on the grounds that it is unworkable in the light of the ruling; they could brazen it out and combine to block endorsement of the verdict by the Gat council when it meets on May 4; or they could seek to modify the price-fixing mechanism in the hope of bringing it into conformity with the Gat.

Throughout the long history of the semiconductor affair, the US Trade Representative has been faced with a particularly powerful domestic industry lobby. Silicon valley has won the support of key parts of the Administration, notably the Pentagon, for its argument that its industry is a strategic one which needs to be protected. It looks, therefore, as if the US will go for the third option.

This was very much the message which came out of the meeting between Japanese and US manufacturers at Monterey, California, over the weekend. Far from being ready to shandon the pact the two sides said they were

looking to reinforce it with a jointly developed plan to increase Japanese imports of semiconductors.

Already the US authorities have made play of the fact that the Gat ruling did not say that the pact itself was illegal, only that the price monitoring system. The US was not named as a "guilty party" in the panel's finding, only Japan which had been operating the monitoring system as part of the agreement.

This is a disingenuous argument which ignores the fact that any pact that aims to fix prices around the world must involve a consistent price monitoring process. Although Japan is technically the offender, it was the US which created this cartel solution in the first place.

The US says it is committed to strengthening the Gat system through the current Uruguay round of multilateral trade liberalisation talks. It will not succeed in doing so if it is seen by its trading partners as willing to flout the world price monitoring system. The Gat law but not its spirit. Simply to renege the agreement would suggest the US still prefers the quick diplomatic fix to solutions worked out in a multilateral forum.

### Commitment

Japan could use the ruling to press for the pact to be abandoned but it also has to consider its other running disputes with the US, like those involving citrus and beef imports and foreign tendering for its planned Kansai airport.

For all these reasons, it may be inevitable that the semiconductor pact remains in place for the time being, albeit in a modified form. But the modifications must include an end to price fixing in third markets outside the US. Only in that way could the pact remotely be construed as in keeping with the interests of the trading system as a whole.

## The horns of a Dalai Lama

A pathetic story comes from Chatham House, more formally known as the Royal Institute of International Affairs. The institute has found itself unable to provide a platform for the Dalai Lama when he visits Britain next month.

Normally a visitor like that would be snuggled up either to give a talk under Chatham House rules ("you may use what you heard, but not attribute it either to the name of the speaker or to the institute") or for a more public address.

The Dalai Lama is getting neither treatment. Chatham House explanation is that the Institute is simply too busy with other events: it is hosting the Anglo-Soviet Round Table in the relevant week and doing a major book launch apart from its normal activities. Actually the staff have been so overwhelmed that there have been some near disasters, like the right MP's not being invited to meetings.

There is, however, another version around. It is that Wu Xiaogang, the Chinese Foreign Minister, agreed to go ahead with his speaking engagement at Chatham House earlier this month only on condition that his tentative plan to invite the Dalai Lama later would be dropped. The British Foreign Office supported the Chinese position, just as it has been unduly deferential to Beijing in not encouraging direct elections in Hong Kong. Personally we incline towards the Chatham House story - just.

### Export promotion

Lord Young's Department of Trade and Industry has finally chosen a successor to Chris Benjamin as head of its Project Export Policy unit which deals with major overseas export projects. He is Christian Adams, who runs the South-East Asia desk in the Foreign Office.

The job involves a high profile in the export world. Benjamin, who moved on to look after parts

## OBSERVER

of the engineering industry in the latest DTI reshuffle, was well liked by exporters for the way in which he spelled out to his colleagues in Government the implications for Britain's export industry of the deluge of aid being meted out to its rivals elsewhere such as Japan. Exporters liked him because: "He stood up to the Treasury."

They are looking to Adams for a similar act. Though still an unknown quantity, his experience includes a period as one of Lord Rayner's efficiency officials looking at relations between the Foreign Office and the Overseas Development Administrations during the late 1970s. More recently Adams has been senior UK trade commissioner in Hong Kong where he was involved in promoting British exports, particularly the Daya Bay power station project in China's Guangdong province for which GEC won the turbine order.

### Hedonic numbers

The world's investment managers take an obsessive interest in US economic statistics: do they read the footnotes? These often reveal the US official statisticians as a hard working, but sometimes rather unwieldy, body.

The pressures are the same in all countries: the Government demands early information, yet the statisticians want to wait for more evidence. What makes Washington peculiar is that Congress imposes its preference for quick guesses by law. The statisticians get their revenge in footnotes which explain with unusual frankness how vague the figures really are.

The growth figure for the end of 1987, for example, is now put at 4.8 per cent. After two revisions, what this really means, the footnote explains, is somewhere between 3.2 and 6.3 per cent.



Meanwhile, they labour away at refining the inner meaning of the numbers with monastic devotion. The footnotes to the last inflation figures are a nice illustration. The cost index for housing is now adjusted through what is called a hedonic index.

This has been estimated (after much research) to show the falling quality of houses as they get older. A fine point, and one likely to puzzle British hedonists who think according to London prices, that houses, like wine, improve with age.

### Flowerpot man

The green-fingered efforts of Lawrence Banks, a director at Robert Fleming Holdings Ltd, have failed to revive the wilting fortunes of a sad looking fig tree in the atrium at the Copthall Avenue headquarters. Banks, who is also treasurer of the Royal Horticultural Society, shows a genuine concern for his plants although he is not too

## CHRISTIE'S IN THE CITY Wine Auction



Christie's will be holding another City Wine auction at the Institute of Chartered Accountants on Monday 11 April 1988 at 12.30 p.m. the sale will include Havana Cigars, Vintage Port, Claret, Burgundy, Cognac, Champagne and interesting bin-ends. A selection of attractive period jewellery from the April 27 sale will be on view. Scientific Instruments Exhibition 29-30 March 1988 at Christie's City Office will be exhibited several time measuring instruments from the Time Museum, Rockford, Illinois, to be sold on April 14. An evening lecture on that sale will be given on Wednesday March 30. For catalogues or details of City seminars please contact Peter Arbuthnot 56/60 Gresham Street, London EC2V 7BB Tel: (01) 588 4424 or 606 1848

Prophets go to Zurich

From Mr Ernest Freyman. Sir, Curiously, Peter Riddell and Observer (March 26), each cataloguing top Tories who in their time, like Sir Geoffrey Howe on March 24, made keynote speeches in Zurich, both overlooked what is surely the most illustrious example of all: Winston Churchill's plea for a United States of Europe and Franco-German friendship.

Reporting of dispute disputed

From Mr Alan Sapper. Sir, Your reports of the TV-am dispute refer to "striking technicians" (March 24) and to a continuing "strike" (March 25). The fact is that a lock-out by TV-am management began on November 24 last year, followed by dismissal notices to technicians on February 16 last.

The matter is not only the important one of accuracy, for two main reasons. First, the company has now received many claims for unfair dismissal and compensation, as our 228 members (and the three dismissed trainees who were never involved in a dispute) were given no prior notice of dismissal.

Second, the lock-out and sackings highlight the eccentricity of the management style of the TV-am boss, Mr Bruce Gyngail.

I should like to bring to the notice of your readers that, despite the irrational treatment our members and the three non-union trainees have received, we are actively striving for negotiation with the company. We are convinced that an agreement could be reached that would be satisfactory to all concerned, should management return to agreed procedures for resolving differences.

Settlements, without management-provoked confrontation, have been and are being reached on similar problems with other independent television companies.

Alan Sapper, General Secretary, Association of Cinematograph, Television and Allied Technicians (ACTAT), 111 Wardour Street, W1

Another example of discrimination

From Mr Alan Hobbs. Sir, Last year I drew attention to the subsidy of £200m per annum, which is given by Parliament to Network South East (Letters, October 6).

Now I read that Parliament may sanction the building of another deck on top of the M25 motorway. Evidently not content with providing over £1bn to build the M25, Parliament seeks to pour yet more money into the transport system for commuters in the south east of England.

It would be nice if the City of Leeds had an orbital road. We have the Outer Ring Road, which encircles only 70 per cent of our city: the south east sector, from Aushorpe to Middleton and Tingley, is missing. All traffic between these suburbs must go through the centre of the city.

We would like Parliament to try to improve the inadequate road networks of the regions, and move some government departments out of London, to relieve the strain on the transport network of the capital and to help our regions to develop. In spite of the so-called boom, the City of Leeds has 9.5 per cent of its work force out of its neighbouring city of Bradford has 11.7 per cent of its work force unemployed.

Alan Holme, 16 Elmer Hill Avenue, Horsforth, Leeds, Yorkshire

Why not regard the electricity industry White Paper as a false start?

From Mr Andrew Cooper. We have the opportunity to masticate the indigestible contents of the White Paper on the privatisation of the electricity supply industry. I wonder how Mr Cecil Parkinson, the Energy Minister, chose his advisors before rushing into print. A few have built power stations and transmission lines, but no one was selected from among those who had to operate them.

The designers and builders of Wurlitzer organs for our cinemas were not the people who gave virtuoso performances on the keys. By the same token, the operation of the electricity grid system and its power stations is a completely separate activity, more art than science; to do with such intangibles as weather forecasts, strikes and, probably above all, the impact of radio and television programmes, general elections, Miss World competitions, freak storms, galloping conductors... the list is endless, but as a background to all such activities the operators must always be aware of the risks of "cascade tripping."

Letters to the Editor

£ strength may be short term

From Mr Brian Pearce. Sir, Roger Bootle's ("Foreign exchange intervention: The cost to the taxpayer" March 23) neglects to mention the benefits of foreign exchange intervention - to industry in particular. If the £22bn worth of intervention to keep the pound down had not taken place then - at a conservative estimate - the exchange rate may have been 5 per cent higher in trade-weighted terms.

National output would have been 4-4 per cent lower as a result of the loss of international competitiveness, a fall in national income of £2bn in 1980 prices. Unemployment may have been 50,000 higher. Moreover, there would have been an adverse compositional effect on gross domestic product (GDP) with already buoyant consumer

spending boosted further, and exports lowered.

Concern about potential losses on foreign exchange reserves has attracted attention largely because of the current strength of the pound. It is arguable that this strength may be a short-term phenomenon because of investors seeking a quick profit from the UK's high interest rates.

The latest ITEM forecast suggests a growing deficit on the current account, rising to about \$bn (0.65 and a half per cent of GDP) this year from £1.7bn in 1987. Once the markets become aware of this deterioration then the pound could easily fall from its current rate of DM 3.10 to, say, DM 2.80 by the end of the year.

In which case, the film debt-weight of public debt Mr Bootle calculates, from the sale of £2bn on the foreign exchanges, could become a £2bn profit.

Brian Pearce, ITEM Club, Room 1221, Millbank Tower, Millbank, SW1

More an excuse than a fact

From Mr Michael Pearce. Sir, Articles written and press comment made about this Government's economic policy appear to accept without question that industry's export costs are entirely in the hands of the foreign exchange markets - that there is nothing industry can do to protect itself from the capricious whims of a market over which it has no control.

I suggest that the link between poor export performance and volatile exchange rates is more an excuse than a fact. Businesses would be accused of negligence if they did not insure company assets against fire or other damage, but many of them refuse to take out cover for foreign exchange exposure.

In calling for greater exchange rate stability, exporting companies are asking that the public

pay the costs that they themselves are unwilling to incur in using the forward foreign exchange markets. Any steps taken to influence the markets against their natural direction are going to be inflationary and that inflation will be paid for by the public.

If industry exploited the advantages offered by the foreign exchange and futures markets, instead of bleating about them, it might find more sympathetic ears when lobbying for protection from overseas competitors. As it is, one cannot help but think that the markets are being used by industry as an excuse for not putting its own house in order.

Michael Pearce, Church Farm House, Aldbury, Tring, Hertfordshire

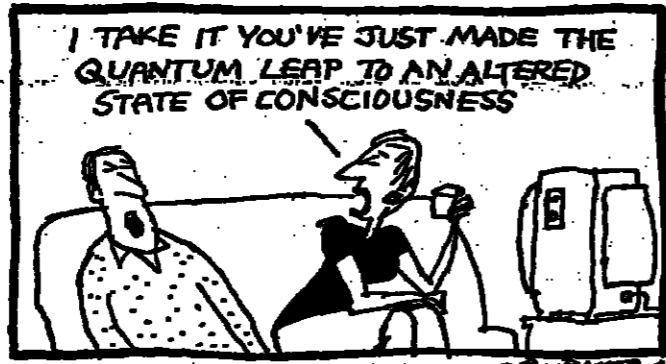
Population increase is bad news

From Mr G.L. Barney. Sir, In your survey on Cheshire (March 11), Mr Ian Hamilton Fozzy appears to radiate a sense of triumph from the fact that between 1961 and 2001 the population of Cheshire will have increased by a third - from 781,000 to 1m. (From the tenor of the article it would appear that increasing the population of the

area is an aim in itself.)

I would suggest that such an approach spells doom for the quality of life in Cheshire. One has only to look at the Home Counties around London to see the undesirable results of attracting too many people.

G.L. Barney, 16 Craft Road, Wilmslow, Cheshire



Either way it is quite a big jump

From Dr Geoff Brownlee. Sir, Your television critic, Christopher Dunkley, is on the right track with his definition of the quantum (March 23), but I prefer Professor George Stairer's grasp of what a quantum jump is all about: an instantaneous transition from one distinct state to a second, quite different state. (Quantum theory even allows the first state to exist within Mr Dunkley's office and the second

somewhere beyond the Milky Way. Either way, it's quite a big jump.)

At least, that is my view - but it's a long time since I made the quantum jump from quantum mechanics to ITV public relations.

Geoff Brownlee, Controller, Corporate Affairs, Yorkshire Television, Leeds

Employers' links to GCSE

From Mr Nicholas de Jongh. Sir, I was interested to read (Letters, March 10) Mr Duncan Heenan's concern over the lack of information available to employers on the new General Certificate of Secondary Education (GCSE) examinations.

Two years ago the Engineering Employers' Federation produced a booklet for its 5000 member companies on "School Examinations in England and Wales and their Relevance to Recruitment".

This explained the principal examination systems to employers, including the new GCSE. Further copies are available to members £2, non-members £4.

Nicholas de Jongh, Engineering Employers Federation, Broadway House, Tudhill Street, SW1

Engineers are the losers too

From Dr M.G. Moore. Sir, In view of the problems currently surrounding the settlement of the "debts" of the less industrialised countries to the international banks, it is instructive to note the terms of the loan made by the US to Britain in 1945 at the end of the war.

- 1) Nothing was payable for 5 years from the date of the loan.
2) Nothing was payable when exports were less than 60 per cent by volume of the pre-war figure.
3) Interest was fixed at 2 per cent.
4) Maximum payment of £38m was payable in years in which external income was 50 times that figure, that is, £1.75bn; and all interest was waived for the years in which income fell below £1.75bn.

The big problem for the banks is not the loss of the money, which has gone already, but being in danger of the loss of competitive position in an uncertain situation.

The civil engineering business, as so often before, is a significant loser: it has to bear the brunt of cuts in both bank lending and foreign government income, exacerbated by the financial policies which the International Monetary Fund (IMF) has sought to impose on the governments. Engineering projects have consequently been abandoned and the problems inherent in the task in hand to expect these businesses to have to suffer from arbitrary external losses is neither just nor useful: it rewards the gambler and the get-rich-quick merchant at the expense of the honest labourer.

Civil engineering businesses are beholden individually to banks, Government departments and the IMF to obtain jobs - which is, I dare say, the reason why criticism of these institutions is so much less vocal than it is for, say, the trades unions.

For lenders to enter into deals which make partners of their partners is short-termism of the most extreme kind; this cannot be an option for an international bank. Can no policies be worked out which lead to mutual benefit? That, after all, is the theoretical justification of industrialisation.

M.G. Moore, Department of Civil and Structural Engineering, The University of Manchester, Institute of Science and Technology, Oxford Road, Manchester

Whence come the PO statistics?

From Mr Alec Ogilvie. Sir, I do not recall when a letter from our works in Grimsby reached London, the next day, or vice versa (Letters, March 21). Maybe Humberdale is off the Post Office spine of England - but this may apply countryside.

A brief study of letters sent and received over the past two weeks shows that fewer than one in 10 arrive next day, even within London. As for Scotland, it might as well be on another planet.

Can the postal services please tell us from where they get their statistics of over 90 per cent 1st class deliveries next day? Certainly not from me.

Alec Ogilvie, Seaford International Defence Industries, 55 Park Lane, W1

It was a most exceptional day...

From Mrs Diana Schick. Sir, Your correspondent in Buckinghamshire should know that the train due to arrive here at Slon station, at 10.25am today (March 2), was exactly ten minutes late. The announcement of delay caused consternation.

I do not want to be unfair to Swiss Railways: today was a most exceptional day. Diana Schick, Chaux Haut de Cray, Grands, Switzerland

all 12 Boards have been privatised, attention could then be given to the CEBG. However much it wants to privatise the CEBG, Government will be unable to leave it alone. Its possible impact on national and international situations would be too great for it to be left entirely in the hands of private operators. A small watchdog committee of three or four experienced people, rather like the previous Electricity Commissioners, could be established. This could keep an eye on the CEBG in regard to choice of plant, manning levels, fuel purchases and financial performance; it could also act as a clearing house for disputes between the distribution Boards and the CEBG - that is, between the retailers and the wholesaler.

Why not forget the White Paper or regard it as a false start? There is still time for a second think. That think could be based on a new, non-disruptive approach.

Andrew Cooper, 42 Grove Park Road, Hove, East Sussex

WHEN is a sanction not a sanction? When is a "restrictive measure". That is the term used by the British Government for the limited ways in which it has so far been prepared to interfere with trade and other forms of intercourse between Britain and South Africa, generally as the price of avoiding more "punitive" sanctions by multilateral bodies to which Britain belongs.

The theory is that such measures "send a strong political signal" to the South African Government but do not damage the South African economy. The British Government maintains stoutly that damaging the South African economy is not the way to combat apartheid, because in the short term the blacks are the first to suffer and because in the longer term economic growth is the most promising recipe for peaceful political change.

Earlier this year these arguments received powerful intellectual support with the publication by the Economist Intelligence Unit of Merle Lipton's report, Sanctions and South Africa. Mrs Lipton, a liberal white South African emigré, is a longstanding proponent of the view that capitalism and apartheid are ultimately incompatible. She insists on the "erosion" of apartheid which occurred after 1970 in the socio-economic sphere, conceding that external factors played a role in it but asserting that domestic pressures were more important - notably those of Afrikaners, many of them within the ruling National Party, who as they became more affluent and educated also became more aware of apartheid's economic costs.

In the 1980s South Africa's economic performance has been much less impressive. This probably had little to do with sanctions: that for the time being we are into a phase where economic difficulties demoralise rather than stimulate black militancy, and in which the influence of liberal capitalists is outweighed by the defensive and repressive reflexes of Afrikaner nationalism.

It certainly seems either distinguishable or naive to present sanctions as an alternative to violence, as some lobbyists do, especially in the churches. The supremacy of 6m whites over 28m blacks is a system that requires violence to maintain itself, and which will not be ended without violence.

There is undoubtedly a great deal more very unpleasant violence to come, and it must be accepted that sanctions, if they have any effect at all, will make matters worse in the short term for many South African blacks and also for South Africa's black neighbours. The only justification for them must be that they hasten the end - which is impossible to prove, but which Mrs Lipton cannot really disprove either.



FOREIGN AFFAIRS

Constructing a cage for South Africa

through negotiations with an authentic black leadership, the core of which would have had to be the African National Congress.

Today, with the Government clamping down on even the most moderate black opposition while still losing ground to right wing diehards within the white minority, and with black violence successfully diverted into an internecine struggle, it is much harder to believe that "the moment for a coup de grace, if moment there

ton cannot really disprove either. The trouble with the case against sanctions is not that it is intellectually untenable but that it is becoming morally untenable, as sanctions have become the main litmus test used by the anti-apartheid lobby to judge the attitudes of governments and individuals. The most difficult question for people like Mrs Lipton to answer is, "If sanctions won't work, or are counter-productive as you argue, what do you propose we do instead?"

Edward Mortimer suggests the West tries harder to keep South Africa within its own borders

was, has passed. That is not to say it will not return. But it does suggest that for the time being we are into a phase where economic difficulties demoralise rather than stimulate black militancy, and in which the influence of liberal capitalists is outweighed by the defensive and repressive reflexes of Afrikaner nationalism.

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The hope that economic growth will produce peaceful change is no longer much of a hope, since the change now required is not in the socio-economic sphere but in that of political power - where the white community is much less likely to be swayed by economic arguments until its own way of life is directly threatened. In any case there is little prospect of economic growth resuming on a scale that would even contain black unemployment at its present level, let alone produce another labour shortage.

As for "advocacy" (favoured by Sir Geoffrey Howe) and the sending of "political signals", there is absolutely no sign that those signals are being received. Clearly something more is needed. It is equally clear where that something more can and should be done, consistently with the proclaimed policies of Britain and other Western countries. For whatever the merits and demerits of trying to interfere in South Africa's internal affairs, there is clearly a strong international duty, and Western interest, in

containing South Africa within its own borders and putting a stop to the systematic destabilisation of neighbouring countries in which it indulges.

Instability and economic difficulties in Southern Africa are, according to a pamphlet published by the British Foreign Office, "largely attributable to the unjust and immoral apartheid system and the tension this has engendered between South Africa and her neighbours." The pamphlet goes on to enumerate various forms of British aid to those neighbours, but the sums involved are rather paltry, especially when it comes to the military dimension where the assistance is confined to training.

The nine states of the Southern African Development Co-ordination Conference (SADCC) are struggling to develop their economies and to reduce their dependence on South Africa. South Africa has a clear interest in preventing them from doing so and does not hesitate to use military means whether her own armed forces (as yesterday in Gabon) or, more notably in the case of Mozambique, by cynically promoting civil conflict. Mozambique's troubles may partly stem from initial mistakes made by its Marxist government after independence, but the fact is that it now lacks both an effective army and an effective administration. It is quite literally at South Africa's mercy, and likely to remain so without much more determined western support, amounting for a time to something like a protectorate.

Zimbabwe, though much better able to govern and defend itself, is also acutely vulnerable to South African interference with its trade and communications - as are Botswana, Lesotho and Swaziland. Namibia remains illegally occupied by South Africa, and efforts to negotiate its independence have stalled, apparently for good, because the Reagan Administration encouraged the South Africans to link the issue to the Cubans' presence in Angola, which in turn cannot be ended so long as South Africa maintains its intervention in the Angolan civil war on the side of Jonas Savimbi.

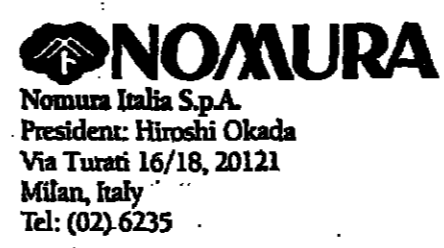
The Reagan strategy of "constructive engagement" with South Africa, like all the other strategies, has clearly failed. It is surely time that the West adopted a much more rigorous policy of containing South Africa within its borders, while waiting for a better opportunity to exercise constructive influence on its internal politics. While it may not be possible to browbeat President Botha into changing his domestic policies, it surely would be possible to deter his incursions into neighbouring countries if he knew that they could count on Western military aid.

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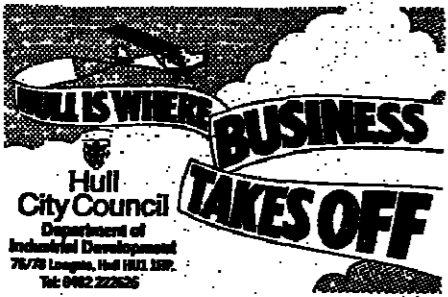


# SECTION II - COMPANIES AND MARKETS

## FINANCIAL TIMES

Tuesday March 29 1988

25



### Trump acquires Plaza for \$400m

BY RODERICK ORAM IN NEW YORK

THE PLAZA HOTEL, one of New York's most famous landmarks, has been sold for the equivalent of almost \$500,000 a room to Mr Donald Trump, arguably the city's most brash developer. He is paying about \$400m, one of the highest prices ever for a US hotel.

The 61-year-old building stands as an American interpretation of a French chateau at the southeast corner of Central Park. It is no longer the centre of New York society life but has managed to retain a distinctive cachet.

Although a substantial renovation of the building is near completion, Mr Trump pledged to pour more money into it to make it "the most luxurious hotel in the world." His wife will become president of the Plaza with a salary of "\$1 a year plus all the dresses she can buy."

He pledged not to adorn the hotel with his own name, as he has done with most of his other hotels and casinos. Mr Trump is buying the hotel from Mr Robert Bass, a Texas investor, and Aoki, a Japanese company.



Mr Donald Trump will modernise hotel with his name.

They acquired it jointly in January as part of their \$1.55bn purchase of the Westin hotel chain from Allegis, parent of United Airlines. Mr Trump aggressively outbid a number of other US, European and Asian investors. He said he intended to keep all 800 of the hotel's rooms intact rather than selling some as condominiums, as some bidders had proposed.

### Reichmanns lift bid for Asamera to C\$512m

By David Owen in Toronto

GULF CANADA Resources, the large Canadian energy group, is part of the growing Reichmanns family empire, has sweetened its bid for Asamera, apparently winning control of the Calgary energy production and exploration concern.

Under the bid, which values Asamera at C\$512m (US\$412.5m), Gulf will increase its tender offer for all Asamera common stock to C\$11.975 a share and pay C\$25 for each series C preferred share and 25 cents for each common share purchase warrant.

The Asamera board has agreed to recommend the bid's acceptance. The company rejected Gulf's earlier C\$460m offer as inadequate. In addition, Asamera has granted Gulf an option to buy 4.6m common shares at C\$11.975 per unit. The option expires on December 31.

Asamera, which last year discontinued its petroleum refining and marketing unit, holds interests in Indonesia and exploration acreage in Canada, the North Sea, Italy and Colombia.

It also has 51 per cent of a US gold mine through its Asamera Minerals subsidiary.

Nick Garnett in London looks at the intense rivalry in the global earthmoving industry

### Caterpillar digs its way out of a hole

IS CAT on the way back? In the tough, and sometimes brutal struggle for control of the global earthmoving machinery market, Caterpillar, the world's largest equipment supplier, has suffered a year of pain and anguish at the hands of Komatsu.

In the depths of recession and boardroom depression during the early 1980s, observers of smokesack America wondered whether the Illinois company was going to throw in the towel and tamely hand over leadership to its aggressive Japanese rival.

But now the boot seems to be on the other foot. While Caterpillar has been digging itself out of the pit, slowly but apparently successfully, Komatsu has found itself on the rack, wriggling for a better position in an increasingly uncomfortable environment.

In January, Caterpillar announced a 1987 profit of \$360m, a jump of \$27m from 1986. This was its biggest profit since 1981 and compared with the three years from 1982 when it endured losses totalling \$383m.

Sales for the year were up \$859m to \$8.2bn. Worldwide machine sales increased 13 per cent measured in dollars, and about 6 per cent in terms of unit tonnage.

Exports from the US rose 9 per cent, debt was reduced by almost \$100m and capital expenditure increased by more than half to \$467m. In some key markets, including the US, Caterpillar increased its share of equipment sales.

It even marginally raised employment, after years of job cuts during which its headcount fell from 89,000 to 84,000. Komatsu, meanwhile, has recently reported its fifth successive year of profit decline. Fiscal company pre-tax profits slumped 36.5 per cent to Y18,066bn (US\$3.6bn) last year, a quarter of what they were six years ago.

Net income slid by a third to Y30n while construction equipment sales, which account for almost 80 per cent of turnover, fell 10 per cent. Its share of the US market dipped, on one estimate, by at least two percentage points.

To help combat the impact of the yen, the Japanese company is also having to source equipment from outside Japan at a much faster rate than it had hoped, creating some stirrings of unrest among its domestic workforce.

It has indicated that it will raise the proportion of its total sales produced abroad from 7.5 per cent last year to about 35 per cent within five years.

At the same time, Komatsu received a dose of unwelcome publicity in 1987 when its president, Mr Shoji Nogawa, was sacked. The company also publicly stated that it was unhappy with its embryonic plant in England, its first European production site.

All this has given Cat's Peoria headquarters plenty of confidence and new lease Mr George Schaefer, Cat's chairman, said: "We certainly think we have

### CAT'S SEVEN-YEAR RECORD

Year	Sales (\$bn)	Net profits (\$bn)
1981	9.15	579
1982	6.47	(180)
1983	5.42	(346)
1984	6.58	(423)
1985	6.72	198
1986	7.32	76
1987	8.18	350

Losses in brackets

come through the worst now. We are in much better shape today."

However, Cat dismisses the talk of those who say Komatsu is really on the slide. "I cannot say that Komatsu is on the defensive," says Mr Schaefer. "I think they are as much on the offensive as they have ever been. They are a capable, competent company."

As if to prove the point, Komatsu's recently-announced intention to pool its US manufacturing and marketing with Dresser Industries of the US, signals that Komatsu is on the point of embarking on another ambitious thrust on Cat's home turf.

In its competition with Cat, many of Komatsu's problems derive from something beyond its control - the strength of the yen. "I guess they are going through the same anguish at Y150 to the dollar as we did when it was Y250," says Mr Schaefer.

Cat has signed several deals with other companies in which they make machinery on its

behalf, including articulated dump trucks and small road-making equipment. With Cat also outsourcing more components, some argue that the company is getting out of manufacturing. Caterpillar says this is nonsense, pointing to the size of its factory re-equipment programme.

It also claims that equipment made by other companies and badged "Caterpillar" only accounts for 5 per cent of its total volume, with products from the joint venture with Mitsubishi adding another 4 or 5 per cent.

Mr Schaefer concedes that a strike last year at John Deere artificially boosted Cat's sales in the US. He also accepts that moving down into smaller types of machinery has not always been easy.

But Mr Schaefer says the company's overall model programme is pretty well on track, just as the factory re-equipment programme is producing all the benefits he expected.

A strengthening of the dollar by 30 to 40 per cent would cause Cat some concern, Mr Schaefer says, but it could live with a move of 20 per cent.

Apart from the headaches thrown up by the day-to-day battle for sales, Cat also faces one overriding policy problem. Its board is now studying ways to diversify in order to reduce dependence on a global construction equipment market which is growing at only 2 per cent a year.

### BCE in deal with Kinburn

BY OUR TORONTO CORRESPONDENT

BCE, formerly Bell Canada Enterprises, has struck a deal with Mr Roderick Bryden, Ottawa entrepreneur, which will give his Kinburn Corporation a C\$265m (US\$212m) cash injection and interests in two companies.

In return, BCE gains the right eventually to acquire 40 per cent of the paper, packaging and technology-based management holding company.

The move marks a continuation of BCE's aggressive expansion. The group has big printing, packaging and publishing interests through BCE Publitech.

Under the terms of the current transaction, BCE will invest money in Kinburn through the

purchase of subordinated 10 per cent debentures and will acquire a warrant to buy 40 per cent of the company's common shares, exercisable after March 30, 1989, for three years.

Meanwhile, Kinburn will acquire from BCE, 100 per cent of both Bell Technical Services, a Toronto-based computer maintenance company, and Rolph Clark Stone Packaging, a manufacturer of paper packaging. In both cases, the transfer of ownership will be effective tomorrow.

BCE will also grant Kinburn an option, exercisable until end-August 1989, to acquire BCE's 47 per cent interest in Computer Innovations Distribution.

### De Benedetti group up 21%

By John Wyles in Rome

CIL, MR Carlo De Benedetti's Italian industrial holding company, yesterday reported a 21 per cent increase in net profits for last year to L46.5bn (US\$3.7bn).

The board has agreed to increase dividends by 10.1 per cent to a total of L54.4bn. Company net worth at the end of 1987 was L1,395bn.

### Varity stages a recovery

BY OUR TORONTO CORRESPONDENT

VARITY, the Canadian farm equipment and industrial engine maker formerly known as Massey-Ferguson, has reported its highest operating earnings since 1976, achieved through higher sales, rebounding markets and improved productivity.

At the net level, however, last year's performance was lacklustre, due to the inclusion of a US\$50m extraordinary provision. The provision relates to the

recent placing into receivership of Varity's 45 per cent-owned Massey Combines subsidiary. It was offset by a \$14m gain from recaptured tax loss benefits.

In its year ended January 31, 1988, Varity posted net earnings of only \$4.5m - a loss of 6 cents a share - on sales of \$1.95bn. Operating profit totalled \$50.5m or 22 cents. The corresponding year earlier yielded a net loss of \$23.2m on sales of \$2.25bn.

### Boost for Spain-Argentina telecom plan

BY TIM COONE IN BUENOS AIRES

PLANS FOR a joint venture between Entel, Argentina's state telecommunications company, and CTNE, its 83 per cent privately-owned Spanish counterpart, have taken a step forward with the signing of a letter of intent between both companies.

Foetra, the Argentine telephone workers' union, has also approved the deal, in a move which is especially significant because it will help smooth the

proposal's passage through Congress where a law will have to be drafted to authorise the venture. Peronist opponents of the Government, which has strong trade union ties, had been expected to attempt to block the deal. They may now give cautious approval if assured that the local electronics industry will not be harmed.

The proposal will permit the formation of a new company, of which CTNE will own up to 40

per cent through the addition of between \$90m and \$300m in new investment. Some of this will be financed through debt-equity swaps.

The partial privatisation of Entel follows last month's proposal to sell 40 per cent of the state airline, Aerolineas Argentinas, to SAS, the Scandinavian airline. That move came as part of the fresh impulse given to privatisation plans.

## Jardine Matheson

### HIGHLIGHTS

- Profit up 64% to record level
- Earnings per share up 63%
- Dividend up 64%
- Operating businesses performing well
- Capital base expanded
- Encouraging outlook for 1988

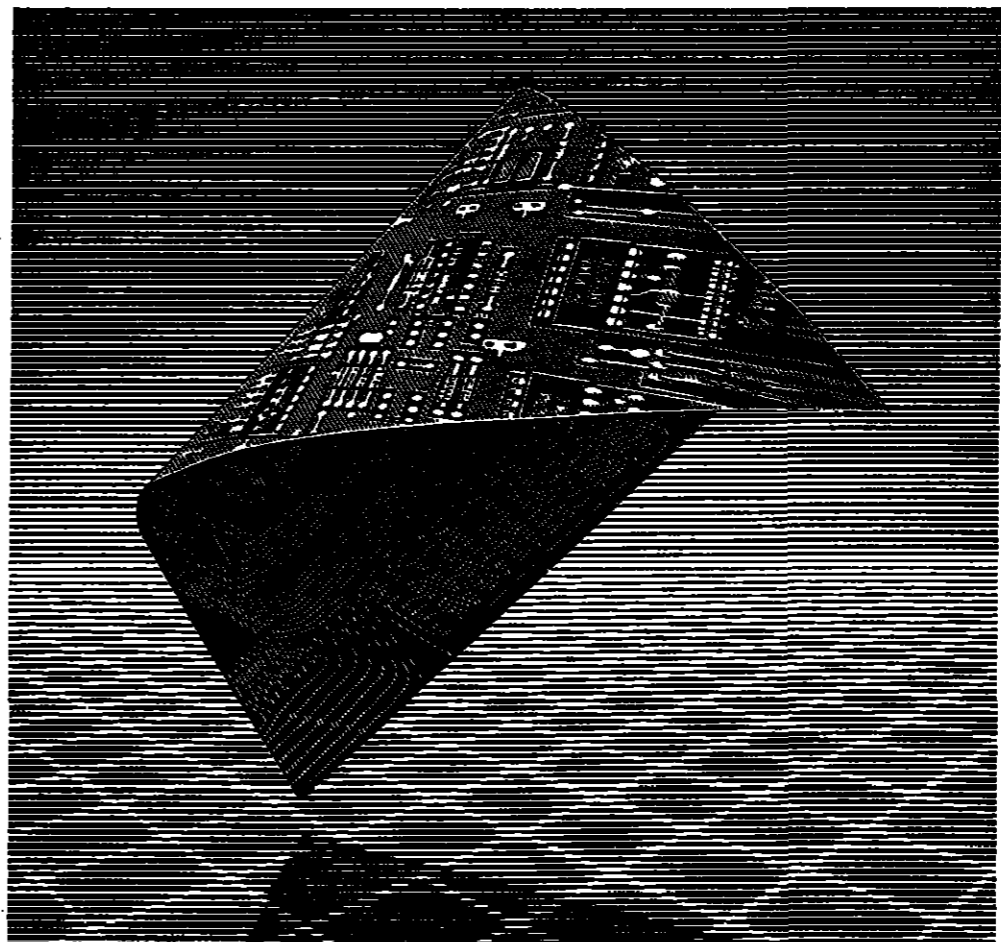
### 1987 RESULTS

	Year ended 31st December		
	1987 HK\$m	1986 HK\$m	1987 US\$m
Turnover	12,720	10,416	1,637
Profit after taxation and minority interests	784	479	101
Extraordinary items	278	52	36
Shareholders' funds	6,246	5,019	804
	HK\$	HK\$	US\$
Earnings per share	1.47	0.90	0.19
Dividends per share	0.475	0.29	0.06
Shareholders' funds per share	10.12	8.67	1.30

The Register of Members will be closed from 25th to 29th April 1988 inclusive to identify those shareholders entitled to the proposed final dividend of HK\$0.35 per ordinary share which will, subject to approval at the Annual General Meeting to be held on 8th June 1988, be payable in scrip form with a cash alternative on 17th June 1988.

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INTERNATIONAL COMPANIES AND FINANCE

La Générale protagonists tick off days to the EGM

William Dawkins sets the scene for next month's confrontation in a long and acrimonious bid battle for the Belgian holding company



Viscount Etienne Davignon: 'Everybody ready to negotiate'

THE DEADLOCK in the bitter struggle for control of Société Générale de Belgique, the holding company which plays a pivotal role within the Belgian economy, has become complete over the past week. So too has the pressure on both camps to find a solution before facing each other publicly at an extraordinary general meeting in just over a fortnight.

Supporters of Mr Carlo De Benedetti, the Italian financier who has shaken the Belgian establishment with his audacious bid, and his enemies in the rival Franco-Belgian consortium defending La Générale, both agree they must talk.

Mr De Benedetti said over the weekend: "We must resolve this deadlock. It has become the paradigm of inflexibility and inertia."

"Everybody knows the industrial and financial risks that are threatened by the present paralysis. Both sides have invested a great deal of money - far too much."

Yet behind-the-scenes efforts to negotiate a solution during the current lull in this 10-week battle are getting nowhere.

Viscount Etienne Davignon, a director of La Générale, Belgium's most respected and powerful business institution, confessed in a television interview last week: "Everybody is ready to negotiate, but there are too many psychological problems."

Certainly, neither side seems to have any major moves left to play.

Mr De Benedetti admits: "The die is cast. There is no need to go any further." Yet anything could happen, given the surprise defections that have already taken place from the Franco-Belgian camp, led by Paris-based Compagnie Financière de Suez and

Groupe AG, the Belgian insurance company.

Indeed, some of their shareholders are still said to be divided over the wisdom of continuing to fight Mr De Benedetti at such huge cost.

The balance of forces in the run-up to the April 14 EGM is tantalisingly close.

Suez and its dozen or so followers claim control of 50.7 per cent of La Générale - assuming all warrants are exercised - while Cerus, Mr De Benedetti's Paris-based financial holding company, and its followers claim 49.3 per cent.

That is the state of play after the failure of Cerus' BFR5,000 per share public offer to pull in enough shares to give Mr De Benedetti a majority.

In an irony that must have caused grim merriment at La Générale, Cerus unwittingly bought half of the new shares from one of its own supporters, tempted by an offer price worth 2.5 times the Belgian company's asset value.

Stock market analysts now reckon there are no uncommitted shareholders left to bid for. Yet the present split in ownership, with fiercely opposed sides both holding enough shares to veto board decisions, makes La Générale unmanageable.

That is not a situation in which the two camps would get their combined investment - generally estimated at more than BFR100bn (\$2.7bn) - to produce an adequate return.

To add to the pressure, both sides are feeling increasingly the

burden of their enormous investment in a battle which has run longer and at greater cost than either imagined.

The first sign of strain came 10 days ago when Suez issued a FF4.5bn convertible bond, in poor market conditions, to cover its La Générale costs. This was followed days later by Mr De Benedetti's sale of the Buitoni food group for L1,600bn (\$1.45bn).

Mr De Benedetti insists the disposal was not intended to beef up his bid, but there is no doubt that the extra cash might at least buy him some time.

So where do the camps go from here?

Suez reckons some kind of negotiation is inevitable in the next fortnight, the only condition being that Mr De Benedetti recognises that he comes to the table as no more than a powerful minority shareholder.

Mr Maurice Lippens, managing director of Groupe AG, Suez's

ally, a fiercely independent man who has always tended to distance himself from La Générale, is said to be thinking in terms of seeking an accommodation with Mr De Benedetti.

But whether the Suez camp could inject new life and strategy into La Générale's 1,200 subsidiaries as well as Mr De Benedetti claims he and his lieutenants can is questioned by many analysts.

Suez executives were claiming in Paris just before the weekend that, given control, they could double by 1991 La Générale's net profits from their 1986 level of BFR5.5bn. This, they said, could be performed by eliminating losses - or selling - at three of La Générale's most troublesome subsidiaries, Gechem in chemicals, Asoc in electrical engineering and telecommunications, and Fabrique Nationale in armaments.

Putting aside the question of whether the two sides can bear to talk to each other, stockbrokers in Brussels point out the unity of the Suez camp cannot be guaranteed.

It is not clear how strong the agreements are that bind the Franco-Belgian consortium's members.

But Mr De Benedetti is still thought to be working hard at wooing some of the smaller members like Artois, the Belgian brewing group with a 3 per cent stake in La Générale, and Lesius, a small merchant bank acting for Flemish holders which has a stake of just under 1 per cent. These are small but potentially crucial holdings.

Mr Maurice Lippens, managing director of Groupe AG, Suez's ally, a fiercely independent man who has always tended to distance himself from La Générale, is said to be thinking in terms of seeking an accommodation with Mr De Benedetti.

Another uncertainty is the legal status of the 12m shares that La Générale tried to issue to friendly shareholders in January to dilute Mr De Benedetti's stake.

A Belgian Court of Appeal decision has said this poison pill defence can go ahead, which could lift the Franco-Belgian defenders' stake to 64.5 per cent.

Viscount Davignon maintains that the owners of these shares now in the hands of Sociocom, an affiliate of La Générale, which was owned mostly by anti-De Benedetti investors, will vote in a single bloc at the meeting.

Naturally enough, Cerus challenges the Appeal Court decision, itself a reversal of two earlier rulings by the Brussels Commercial Court, and says it will take legal action if the new shares are accepted at the EGM.

To complicate matters still further, Mr André Luyten, the Flemish financier who recently defected from the Suez camp to join Mr De Benedetti, has mounted another court action claiming he has the right to buy 10m of the new shares.

In short, there is no clear road forward. The worst, and most here like Artois, the Belgian brewing group with a 3 per cent stake in La Générale, and Lesius, a small merchant bank acting for Flemish holders which has a stake of just under 1 per cent. These are small but potentially crucial holdings.

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29th March, 1988

**Manufacturers Hanover Limited**  
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**1987 Final Results**

The profit for 1987 was HK\$2,396.1 million, an increase of 34.3% over 1986. There were no extraordinary items in 1987 (1986: HK\$1,382.2 million profit). The audited consolidated results for the year ended 31st December 1987 were:

	1987 HK\$M	1986 HK\$M
Turnover	20,166.4	16,603.6
Operating profit	4,386.4	2,929.2
Net finance charges	458.4	188.2
Net operating profit	4,107.0	2,761.0
Share of profits less losses of associated companies	178.8	115.1
Profit before taxation	4,285.8	2,876.1
Taxation	715.3	474.2
Profit after taxation	3,570.5	2,401.9
Minority interests	1,174.4	617.2
Profit for the year before extraordinary item	2,396.1	1,784.7
Extraordinary item	—	1,382.2
Profit attributable to shareholders	2,396.1	3,166.9
Earnings per share: 'A' shares	153.36	115.86
'B' shares	30.78	23.28
Dividends per share: 'A' shares — interim	19.06	15.06
— final, recommended	43.06	36.76
'B' shares — interim	62.06	51.76
— final, recommended	3.86	3.06
	8.86	7.36
	12.46	10.36
Net assets per share: 'A' shares	HK\$9.51	HK\$5.78
'B' shares	HK\$1.90	HK\$1.16

The profit for 1987 increased by 34.3%. Earnings per share, which have been calculated by reference to the profit before extraordinary item and the weighted average number of shares in issue during each year, have been adjusted to reflect the capitalisation issue made in June 1987. Dividends for 1986 and net assets per share have been similarly adjusted.

Cathay Pacific Airways Limited reported attributable profits 71.4% higher than those of 1986. Hong Kong Aircraft Engineering Company's attributable profit increased by 20.6%. Swire Properties' results were again appreciably higher than those of the previous year. Shipping, offshore services, and dockyard activities showed welcome signs of recovery. Profits within the industries division were at a lower level than in the previous year. The trading division had a very good year.

Final dividends. The directors of Swire Pacific Limited will recommend to shareholders at the annual general meeting on 29th May 1988 the payment of final dividends of 43.06 (1986: 36.76) per 'A' share and 8.86 (1986: 7.36) per 'B' share payable on 1st June 1988 to shareholders registered on 29th April 1988; the share registers will be closed from 20th April to 29th April 1988, both dates inclusive.

Once again, the final dividends will be satisfied by the issue of scrip to each class of shareholder, with the option being given to shareholders to elect to receive cash in lieu of scrip in respect of part or all of such dividends. Full details of the scrip dividend procedures will be set out in a circular letter which, together with the forms of election for the payment of cash dividends, will be sent to shareholders on 4th May 1988.

Investment properties and net assets per share. In accordance with the policy of the Group, the annual valuation at open market value of investment properties was carried out at 31st December 1987 by professionally qualified executives of Swire Properties. As a consequence of the 1987 valuation there has been an increase of HK\$4,023.1 million in the valuation reserves of the Group, as compared with an increase of HK\$634.0 million at the end of 1986. Taking into account both the retained earnings in 1987 and the increase in the valuation of investment properties, the net asset value of the shares of Swire Pacific at 31st December 1987 were HK\$9.51 per 'A' share and HK\$1.90 per 'B' share, which compare respectively with HK\$5.78 and HK\$1.16 at 31st December 1986.

Financing. Net borrowings at 31st December 1987 amounted to HK\$6,631.6 million compared with HK\$7,108.3 million a year earlier. This decrease was mainly attributable to a reduction of net borrowings within the property division which, to some extent, was offset by an increase in the net borrowings of Cathay Pacific Airways. Such increased borrowings arose mainly as a result of additional unsecured exchange differences, amounting to HK\$2,344.1 million, caused by the weakening during 1987 of the Hong Kong dollar against the currencies in which most of the borrowings of Cathay Pacific Airways are denominated; however, this was largely offset by a high level of cash received from airline operations together with receipts on the issue of new shares during the year.

Cathay Pacific Airways raises long-term finance in currencies in which it has substantial positive cash flows. This is done to avoid any need to purchase foreign exchange in order to settle the resulting repayment obligations. It also ensures that exchange fluctuations affecting the value of such obligations in those currencies are effectively hedged by corresponding, but offsetting, fluctuations affecting earnings. Forecast surplus foreign currency earnings exceed the relevant interest and loan repayment commitments in any year and hence a hedged position is maintained.

Prospects. The current year has started well for Cathay Pacific Airways and, given reasonably stable economic conditions, the airline continues to regard the future with confidence. Swire Properties expects further good results in 1988 both from properties under development and from its investment property portfolio. The industries division should record considerably improved results in 1988, whilst the trading and insurance divisions are also expected to register increases in profits. The shipping, offshore services, and dockyard division expects some improvement in its markets in 1988 leading to better results than have been achieved in recent years. Thus, prospects for the Swire Pacific Group as a whole for 1988 are generally encouraging.

The Annual Report for 1987 will be sent to shareholders on 4th May 1988.

H.M.P. Miles  
 Chairman

Hong Kong, 24th March 1988

**Legrand earnings climb 40%**

BY GEORGE GRAHAM IN PARIS

LEGRAND, THE French electrical equipment manufacturer, has reported a 40 per cent increase in net profits last year to FF457.8m (\$80.5m).

A pick-up in housing construction in France, which provides the main market for Legrand's electrical fittings and wiring, helped sales to climb by 8.3 per cent to FF4,944m last year.

The group also improved its productivity, boosting gross cash-flow to FF743.4m, or 16 per cent above last year, with net profits of FF200.5m or 13 per cent in 1987.

Legrand withdrew late last year from the bidding battle for MK Electric of the UK. However, analysts expect the group to continue seeking opportunities for expansion through acquisitions, following last year's purchase in the US of Sator Electric.

The company will propose a 12 per cent increase in its dividend to FF298 per ordinary share and FF60.00 per preference share.

Legrand pointed out yesterday that, since turnover expanded at a slower rate than earnings, the improvement shown at the bottom of the profit and loss account stemmed from widening margins.

Group cash-flow last year was FF743m, against FF700m (industrial equipment), and Allevard (spring steel).

The comparison also excludes the loss-making Soma truck axle business, sold in 1986 to Rockwell of the US. The business contributed a FF160m exceptional loss to last year's accounts.

Valeo's results include eight months of earnings from the recently acquired Cassin radiators business, but not the Netman electrical motor components company which was acquired in December.

Total debt was reduced to 0.5 per cent of net assets, compared with 0.9 per cent at the end of 1986.

**Goodman plans F1 71m offer for Meneba**

By Laura Ryan in Amsterdam

GOODMAN FIELDER Wattle, the big Australian lender, has announced a bid for Meneba, a Dutch company, which is a leading processor of cereal products in the Netherlands. It is engaged in flour milling, bread and pastries, stock feeds and poultry processing. One-fifth of its produce is exported.

Goodman said yesterday that "with a view to Europe 1992, it is important to be represented at the core of that market: in the Netherlands. This will undoubtedly provide us with further opportunities to expand our operations."

The acquisition will take Goodman into the Continental European market. The Dutch company, which is a leading processor of cereal products in the Netherlands, is engaged in flour milling, bread and pastries, stock feeds and poultry processing. One-fifth of its produce is exported.

The bid is conditional on at least 95 per cent acceptance, no competing bids arising and the dismantling of Meneba's anti-takeover defences. The bid values represents a premium of about 78 per cent over Meneba's current stock market capitalisation.

**Sale of loss-making Valeo divisions helps turnaround**

BY OUR PARIS STAFF

VALEO, THE French motor components group, returned to the black last year, with net profits of FF200.5m (\$38.2m), after a loss of FF308m in 1986.

The company, now headed by Mr Noel Godard, greatly reduced its restructuring costs, which accounted for nearly FF11bn in 1986. The sale of loss-making subsidiaries also helped its return to profit.

Operating profits rose by 32 per cent to FF956m, with sales up 1.8 per cent to FF12,570m. The group's consolidation perimeter, however, changed dramatically, with the exit of ISIA (construction), SAM (foundry), SEUD (industrial equipment), and Allevard (spring steel).

The comparison also excludes the loss-making Soma truck axle business, sold in 1986 to Rockwell of the US. The business contributed a FF160m exceptional loss to last year's accounts.

Valeo's results include eight months of earnings from the recently acquired Cassin radiators business, but not the Netman electrical motor components company which was acquired in December.

Total debt was reduced to 0.5 per cent of net assets, compared with 0.9 per cent at the end of 1986.

**Glaverbel posts fourfold increase in net income**

BY WILLIAM DAWKINS IN BRUSSELS

GLAVERBEL, THE Belgian glass maker which recently took a 20 per cent stake in AFG Industries of the US, yesterday unveiled a near fourfold increase in net profits for 1987.

The net surplus rose to BFR1,970m (\$65m) on turnover up by 12 per cent to BFR2,560m. Stronger demand and higher prices were the main external reasons for the improvement, which also reflected the benefits of earlier investments in improved productivity.

Yesterday's results come nearly a year after the group was floated on the Brussels Stock Exchange. During that time, the share price has climbed sharply from its BFR1,850 subscription level to yesterday's BFR3,750.

The board plans to more than double the net dividend, from BFR20 per share to BFR44.

Cash-flow doubled to BFR3,470m, leaving attributable earnings just over three times higher than the previous year at BFR1,820m.

Meanwhile, shareholders' funds rose from BFR6,470m to BFR8,700m, a result of new capital raised during last year's flotation as well as the improved cash-flow. Financial charges fell from 2.5 per cent of turnover in 1986 to 1.4 per cent last year.

Glaverbel's holding company, Glaverbel SA, reported a 54 per cent increase in turnover, to BFR16,310m, and a rise in net profit from BFR285m to BFR1,500m. Glaverbel said it was expecting another increase in profits and dividends this year.

The company has spent about \$15m in building its stake in AFG, which is the second biggest flat glass producer in the US.

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**Electricity Generating Authority of Thailand**  
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**Petroleum Authority of Thailand**  
**U.S.\$145,000,000**  
**Floating Rate Notes due 2005**

In accordance with the terms and conditions of the above notes, notice is hereby given that for the 6 month interest period from 25th March 1988 to 25th September 1988 (185 days), the notes will carry an interest rate of 7 1/2% per annum.

The interest payable on the next payment date, 26th September 1988, will be U.S.\$9,814.24 per U.S.\$200,000 nominal amount and U.S.\$186.28 per U.S.\$5,000 nominal amount.

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# INTERNATIONAL COMPANIES AND FINANCE

## Haig Simonian on the battle for control of West Germany's biggest newspaper group Axel Springer gives lawyers a field day

TAKE Mr Leo Kirch, a 60-year-old Munich film magnate, Mr Franz and Mr Frieder Burda, two members of a prominent south German publishing family, and a motley group of inheritors and executors of a dead press baron.

Give them about a quarter each of the shares and assume a hefty dose of mutual antagonism, and the battle which started last week for control of Axel Springer Verlag, West Germany's largest newspaper group, becomes easier to understand.

Add an appreciation of Germany's *Volksherrschaft* - registered voting shares - which can be bought, but whose voting rights are used by the purchaser without the company's permission, and all should be clear.

This is the mess that has emerged from the empire built up by the late Mr Axel Springer, one of the most famous names in German newspapers, who died in September 1965.

The group - which includes titles like *Bild* Zeitung, the sensationalist mass circulation newspaper, *Hör Zu*, the weekly TV magazine, and *Die Welt*, the quality daily - began with a radio magazine in Hamburg in 1946.

It grew into one of Europe's largest newspaper and magazine concerns, with annual sales of almost DM50m (\$180m). But since the early 1980s, both diversification and geographic expansion have been stymied.

Thus, a plan in 1981 to sell a 26 per cent stake to the Burda group, which would later have raised its holding to an overall majority, was turned down by the Federal Cartel Office. Two years later, Burda managed to avoid an antitrust investigation

by taking a non-blocking 24.9 per cent.

Mr Springer's motive then, as in 1985 when he floated off 49 per cent of the shares via a private placement, was to guarantee the company's political and editorial direction for the future while injecting outside capital to finance growth into new areas like satellite and cable television.

But Mr Springer, an ultra-conservative whose papers still refer to the neighbouring German Democratic Republic in quotation marks, also took care to put in a series of safety nets. First, his holding company, Axel Springer Verlag für Publizistik, would retain a 28.1 per cent blocking stake. Combined with the 24.9 per cent owned by the Burdas, who he considered politically and commercially acceptable, there would be a 53 per cent majority.

Moreover, the highly successful private placement, which raised some DM550m, involved registered shares only. Thus voting rights for any holding over 0.5 per cent could only be transferred with the company's approval.

Herein lie the roots of the present dispute. Although Mr Kirch bought 10 per cent on flotation and has subsequently gained indirect control over a further 16 per cent through sympathisers, has no seat on the supervisory board.

Quite what Mr Kirch, a reclusive and controversial man, has in mind for Springer remains unclear. But he controls one of the world's biggest feature film libraries. So exploiting Springer's existing direct and indirect stakes in one of Germany's leading cable TV channels to provide a captive vehicle must be one obvious attraction, let alone the

further development of the group's own TV and video interests.

Last year it looked as though Mr Kirch had struck a deal bringing him closer to his goal. An agreement on working together was reached with the representatives of the Springer estate, led

**FAMILY** interests led by Mrs Friede Springer, widow of Mr Axel Springer (right), have started building up their stake in the Springer company and now hold 27.1 per cent against 26.3 per cent previously, Mrs Springer has told Stern, the news magazine, in an interview released yesterday. Mrs Springer said she had been ready to give Mr Kirch more influence in the group in order to restore calm. However, she had first required him to disclose more about his own assets and he had refused.

not necessarily concur with the trustees own interpretation of upholding the founder's wish.

Hence Mr Kirch's decision to turn to the Burdas, culminating in a formal agreement last week to pool their holdings into a majority.

The shareholding arithmetic



has yet to be verified by the cartel office, which will launch an investigation if it thinks competition is at risk.

But the chances of it blocking the deal are slim. Mr Kirch's interests are in film, while the Burdas are no longer involved in the family's substantial publishing activities, which are now controlled by another brother.

In the meantime, Mr Springer's trustees and inheritors are up in arms. What they can do to stop the Kirch-Burda pact is another matter. The original accord between Mr Springer and the Burda family gave each the right of first refusal to the other's shares in the event of a sale. The lawyers look set to have a field day.

One decisive influence may be

the banks. Mr Springer's private placement was organised by Deutsche Bank, whose co-speaker, Mr Wilhelm Christians, still sits on Springer's nine-member supervisory board along with three other individuals originally suggested by the bank. The Burdas have only two seats, and the Springer interests three.

Mr Kirch and the Burdas will be able to use their majority to take control only if they can quickly appoint their candidates to the supervisory board. That is by no means a foregone conclusion, unless the existing members, who are appointed for five years, step down - or Mr Kirch was already flying in Frankfurt to meet about 75 per cent level which would allow them to dismiss the board.

How Mr Christians and the other three independents will react could be decisive. Rumours were already flying in Frankfurt about Kirch's intentions within Deutsche Bank over Mr Christians' role, amid suggestions of horse-trading behind closed doors.

Yet Mr Kirch could have problems too. He has spent heavily to gain influence in Springer, both via his original stake and, indirectly, through the 16 per cent quietly but expensively built up by his allies in the run-up to the October stock market crash.

Springer's share price has dropped appreciably since Deutsche Genossenschaftsbank, Mr Kirch's bank, claims to be unruffled, pointing to the value of his film contracts as collateral.

The real showdown will come at the company's next supervisory board meeting in mid-April. In the meantime, the pincer war between the antagonists looks set to become steadily more acrimonious.

## Tokyo SE refuses listing for News

By Stefan Wagstyl in Tokyo

**NEWS CORPORATION**, Mr Rupert Murdoch's master company, has been refused a listing on the Tokyo Stock Exchange.

The company has fallen foul of exchange regulations on disclosure. The exchange requires groups applying for a listing to meet minimum profitability requirements both for the consolidated group and the parent company.

There is nothing wrong with Australia-based News Corporation's group record, which reflects its worldwide interests in media and entertainment. But the exchange believes profits for the parent alone in 1985 do not meet its criteria.

For the year to June 1985, the holding company reported less than A\$5m (US\$3.7m) in net earnings before extraordinary items. Profits the following year jumped to A\$94.5m.

Consolidated figures, in part reflecting its international activities, were far larger at A\$96.1m for 1984-85 and A\$242.3m the year after.

Tokyo Stock Exchange officials refused to comment on the case and News executives were not available to respond. But it is understood that the rule was never intended to catch companies as large as News Corporation, which is listed in Australia, London and New York.

The regulation was devised a year ago, after a Japanese company applied for a listing with a parent company track record which excluded the results of a loss-making subsidiary.

Exchange officials are unlikely to make any swift changes in the rules. However, News Corporation could wait until another financial year is completed at the end of June and the offending 1986 figures can be dropped from the track record.

About 100 foreign companies are listed on the Tokyo Stock Exchange. News Corporation would be the first newspaper group - foreign or domestic - since major Japanese newspapers are privately owned.

News Corporation owns 20.5 per cent of Pearson, parent company of the Financial Times.

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Bankers Trust Company, London Agent Bank

## Jardine Strategic maiden result

BY DAVID DODWELL IN HONG KONG

**JARDINE STRATEGIC Holdings**, the recently created Hong Kong investment company that holds substantial stakes in Jardine Matheson and its trading subsidiaries, yesterday reported net earnings after tax of HK\$24m (US\$67.2m).

No comparable figures were provided since Jardine Securities, the company's predecessor, did not equity-account for its main associated companies - in particular the retail group, Dairy Farm, the Mandarin Oriental

hotels side, and the Hongkong Land property group.

Jardine Strategic made an exceptional gain in the year of HK\$50m, reflecting its shares in Hongkong Land's profits on the disposal of properties and the bulk of its land bank.

The creation of Jardine Strategic was the last stage in a restructuring of Jardine Matheson in the past two years that has played a large part in rescuing the group from near bankruptcy. Jardine Matheson holds a 41

per cent stake in Jardine Strategic, which in turn has a 31 per cent cross-holding. Jardine Strategic also holds the group's controlling stakes in its three main operating subsidiaries - 40 per cent in Dairy Farm, 26 per cent in Hongkong Land and 35 per cent in Mandarin.

Cathay Pacific Airways was incorrectly described in the Financial Times of March 26 as a subsidiary of Jardine Matheson. Cathay is in fact controlled by Swire Pacific.

## Vamgas takeover boosts earnings at Santos

BY OUR FINANCIAL STAFF

**SANTOS**, the Adelaide-based oil and gas producer, lifted net profits by 41.1 per cent last year to A\$125.1m (US\$92.3m), partly as a result of its A\$201.6m takeover of Vamgas, a fellow participant in the Cooper Basin energy project.

Total income rose to A\$607.2m from A\$481.7m. The company is planning an expansion overseas in order "to target larger oil discoveries" than were available in onshore Australian prospects. In

any event, though, Santos doubled the number of exploration wells drilled last year.

Sir Brian Massey-Greene, chairman, said the outlook was clouded by weak and volatile product prices and a firming Australian dollar. However, costs remained under tight control.

The annual dividend is 19 cents a share against 16 cents, and a one-for-10 scrip issue will qualify for the final 10 cents payout.

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INTERNATIONAL CAPITAL MARKETS AND COMPANIES

John Barham on a change of heart towards debt to equity deals

Brazil a convert to conversion

AT THREE o'clock today, Mr Danilo Ferreira, the Rio de Janeiro stock exchange's official auctioneer, will ceremoniously begin Brazil's first foreign debt auction.

operational details are issued later this year. Executives involved in debt conversion are cautiously optimistic. One banker said: "We think Brazil is at a turning point, where it can either reach political and economic maturity and advance into the 21st century, or it can go backwards."

Provisions hit French offshoot of Barclays

By George Graham in Paris BARCLAYS BANK SA, the French subsidiary of the UK clearing bank, has reported heavy losses for 1987 following its parent company's decision to increase provisions for sovereign debt risks.

Stronger pound prompts four Eurosterling deals

FOUR BORROWERS tapped the Eurosterling market for a total of £200m yesterday. The bonds were spurred by a combination of attractive financing opportunities for the issuers in the swap market and an improvement in market sentiment as sterling strengthened.

Link between Nasdaq and Singapore SE under way

AFTER SEVERAL postponements, the link between Nasdaq (the national market system of the US National Association of Securities Dealers) and the Singapore Stock Exchange finally got under way yesterday, nearly a year after it was first discussed.

Beijer Capital sets up currency options market

BEIJER CAPITAL, part of the financial, trading and industrial empire controlled by Mr Anders Wall, the Swedish financier, is setting up a market for currency options together with Fulton Prebon, a Luxembourg-based brokerage, and Stockholm Clearing, the clearing house for the SOFF options market.

Black market

For all their misgivings, bankers and businessmen say debt conversion is important, since it is one of the few sources of long-term capital available to Brazilian industry. Even so, a \$20m annual inflow of conversion capital will increase investments by just 4 per cent to \$55m.

CME limits on S&P futures, made permanent

By Deborah Margreaves in Chicago THE CHICAGO Mercantile Exchange yesterday set permanent price limits on its Standard & Poor's 500 stock index futures contract as part of its continuing effort to calm volatile trading in the market.

FT INTERNATIONAL BOND SERVICE

Table listing international bonds with columns for Issuer, Maturity, Coupon, and Yield. Includes entries for US STRAIGHTS, YEN STRAIGHTS, and OTHER STRAIGHTS.

The Coca-Cola Company advertisement. Includes logo, ATLANTA, GEORGIA, DM 250,000,000, 5 7/8% Bearer Bonds of 1988/1998, Issue Price: 100 1/2%, and a list of participating banks such as Schweizerischer Bankverein, Commerzbank, and J.P. Morgan GmbH.

VW issue closes oversubscribed

By Andrew Fisher in Frankfurt THE ISSUE of nearly 5m shares in Volkswagen's West German motor group, closed oversubscribed yesterday as the share followed the market down to close barely above the offer price of DM238.

SWISS FRANCHISE

Table listing Swiss franchise companies with columns for Name, Capital, and Status. Includes entries like Africa Int. Franchising, Adlon, and Agfing.

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SWISS FRANCHISE

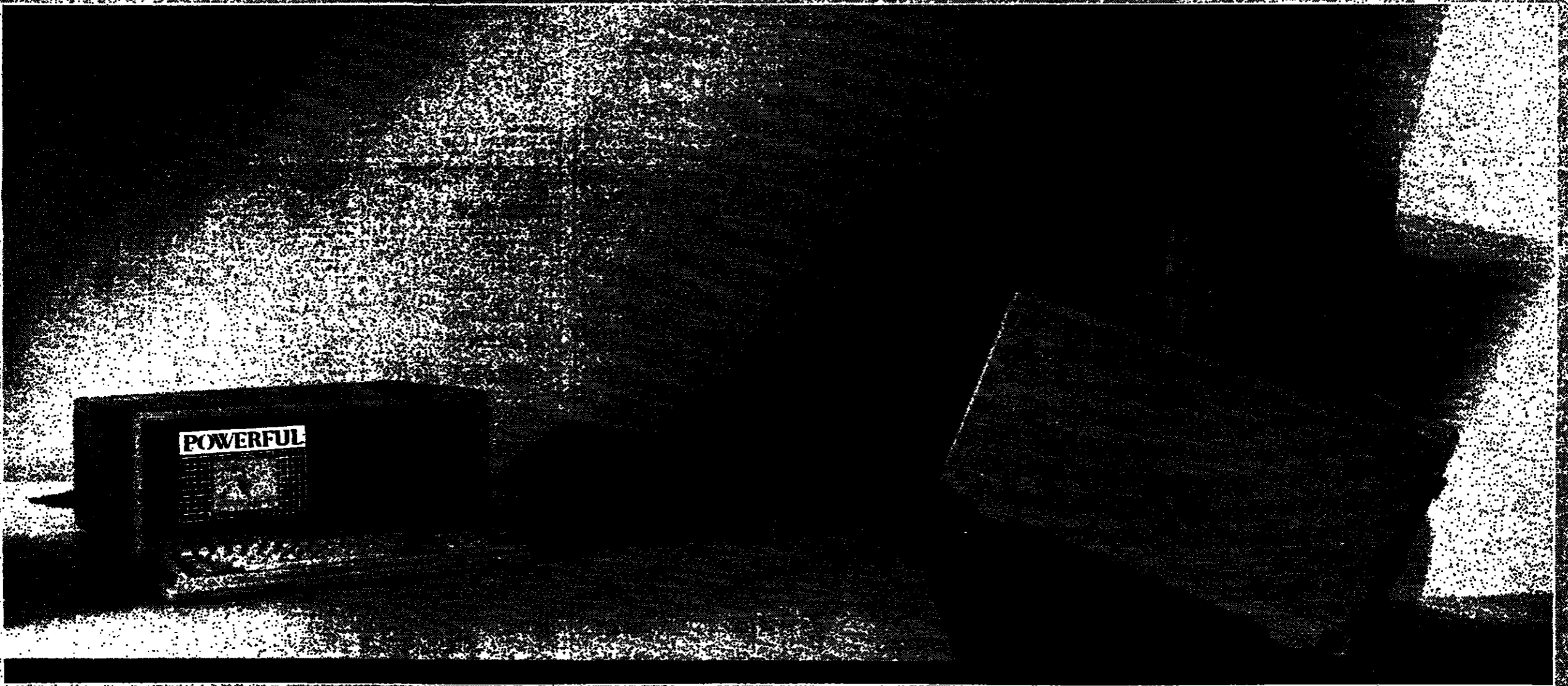
Table listing Swiss franchise companies with columns for Name, Capital, and Status. Includes entries like Africa Int. Franchising, Adlon, and Agfing.

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UK COMPANY NEWS

Pearson well ahead of forecasts with £152m

BY NIKKI TAIT

Pearson, the publishing, banking and industrial group, yesterday unveiled pre-tax profits up by 25.3 per cent in 1987 to £151.8m. The figure was well ahead of analysts forecasts and the shares gained 15p to 67p.

On the trading front, three of the four main divisions advanced, with the strongest growth coming from the information and entertainment side - in particular from newspapers and magazines, which take in the Financial Times, and from book publishing. The one division to show reduced profits was fine china, where the strength of sterling took a toll on margins.

The £30.7m improvement at the pre-tax level was also helped by a swing from an £11m interest charge in 1986, to £2m-worth of interest earned last year. Exchange rate movements cost the company around £4.2m, but this was roughly countered by a £4m reduction in company pension fund contributions in the UK compared with 1986.

The profits rise is scored on static overall sales of £952.2m (£952.6m). Comparisons, however, are complicated by a number of



Lord Blakenham - reaffirmed commitment to international chain of financial newspaper interests

acquisitions and disposals during the past two years. Adjusting for these, Pearson says that sales would have shown a 6 per cent increase, from £794m to £840m. Earnings per share, meanwhile, increased from 37.4p to

46.7p after a 34 (26.7) per cent tax charge - a rise of 24.9 per cent. Following a final payout of 9p (7p), the total dividend for the year goes up in line, to 15p (12p) per share.

Yesterday, Pearson's chairman Lord Blakenham said that the company was still "in constant touch" over the possible acquisition of a majority interest in the Australian Fairfax business publications - which include the Australian Financial Review.

Prospects for the purchase of leading French business daily newspaper Les Echos were also "very good", he added. Completion of the deal has been delayed by the French authorities, but Lord Blakenham said that he believed the acquisition to be "a matter of timing, rather than whether or not it takes place."

The company also reaffirmed its commitment to an "international chain" of financial newspaper interests.

except to say that contact is "fairly limited".

The largest division remains information and entertainment, where sales and profits are broken down for the first time. The newspaper and magazine interests saw trading profits rise from £34.5m to £40.8m, although sales were virtually unchanged at £365.4m following certain Westminster Press disposals. Some £4.2m of redundancy and related costs at WP were taken above the line.

On the book publishing side, enhanced by New American Library, profits reached £35.5m (£23.4m) on turnover of £367.9m (£275.1m). In the current year, book publishing will also take in US textbook publisher Addison-Wesley, which Pearson acquired for £263m in February. The company expects a positive contribution to earnings in 1988.

Profits from entertainment fell from £12m to £9.3m, but Pearson says that this is more than explained by the disposal of most of its holding in US theme park, Cedar Fair.

On the investment banking side, profits rose from £24.4m to

£30.5m. No breakdown is given, but the contribution from Lazard Freres in New York - where Pearson has a 10 per cent profit interest - was down on 1986 following the October crash, with "picks of place" going to record figures from Lazard Freres Paris (where Pearson's interest is similar). Lazard Brothers in London (50 per cent interest) also produced a best-ever contribution, spared both market-making exposure and HP underwriting losses.

On the oil and oil services side, profits are up from £5.5m to £8m, on sales of £137.9m (£109.9m). However, the fine china division fell from £16.5m to £14.3m, despite a modest sales rise to £161.1m (£155.2m). The strength of sterling is blamed for the margin reduction.

Below the line, Pearson enjoys a £141.4m extraordinary profit - comprising mainly a £126m profit on the sale of Bracken House, the Financial Times' headquarters, and the proceeds from Cedar Fair. Gearing, after adding back goodwill on the Addison-Wesley deal, is around 30 per cent, with that written off, it would stand at about 50 per cent.

Royal raises top salaries in spite of profits fall

By Nick Dunbar

Royal Insurance, the biggest UK-based non-life insurer, gave dramatic pay rises last year to three of its top executives, reflecting attempts by the company to tie salaries more closely to performance.

Mr Alan Harford, Royal's group chief executive, saw his pay go up 74 per cent, from £117,505 in 1986 to £202,952 in 1987. The figures appear in Royal's annual report, which was published yesterday.

Two other Royal executives who received between £75,000 and £80,000 each in 1986 were given pay rises which meant that they earned between £135,000 and £145,000 last year. They are not named in the report, but they are presumably Mr Harford's immediate deputies, Mr Ian Easton and Mr Geoffrey Kellott, Royal's two group general managers.

The pay rises at Royal are a sign that some of Britain's big composite insurance companies - where executive salaries have often tended to lag behind the rest of the City of London - have seen the need to upgrade remuneration and link it to profits in order to compete more effectively with other financial institutions.

The annual report shows for instance that 44 Royal employees earned more than £50,000, compared with only 23 in 1986. In another indication of the importance Royal is giving to the issue, the group revealed that its main board now has a special appointments and remuneration committee, headed by Sir John Cuckney, the group chairman.

The annual report shows that Royal's pre-tax profits actually fell last year from £208m to £174m, but this was largely due to last October's UK hurricane.

The figures still represent a huge recovery from the poor results suffered by Royal in the early to mid-1980s.

Slough shares down despite profits rise of 25% to £61.8m

BY CLAY HARRIS

Slough Estates, the international property group and Britain's largest developer of industrial estates, increased pre-tax profits by 24.6 per cent to £61.8m in 1987. Net assets per share rose by 26 per cent from 229p to 287p.

Although the results were ahead of most forecasts, Slough shares fell 12p to 263p.

The pre-tax advance from £69.8m in 1986 reflected a sharp rise in profits from trading properties and a first-time contribution from Braxero Properties, the listed trading company of which Slough owns 52 per cent.

On earnings per share ahead by 13 per cent to 15.5p (13.8p), Slough is to pay a final dividend of 4.5p (3p), taking the total to 7.9p (6.8p).

Sir Nigel Mobbs, chairman, said expansion and refocusing of the property portfolio through asset sales and new funding arrangements had put the company in a strong position.

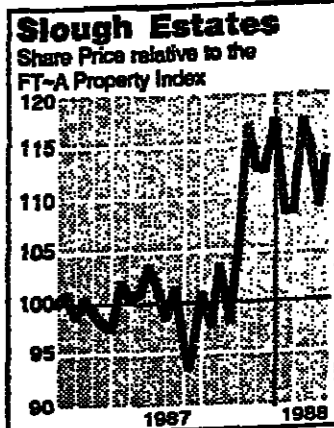
"As a result of property sales, positive property management and improvement, the company's portfolio is now of better quality, age and location than a year ago," Sir Nigel said.

Commercial momentum should continue well into this year, despite the collapse of weak and stronger investment yields, particularly for industrial property in the south-east of England, Slough said.

UK demand for industrial and commercial property was strong throughout 1987, especially in London and the south-east, and there were now signs of improved demand and values in the North and Midlands, Sir Nigel said.

By division, property development contributed operating income of £67.5m (£62.2m), pre-tax trading £12m (£1.8m). UK utilities £1.4m (£0.8m) and Canadian merchandising £0.7m (£1.2m). The UK total against 76 per cent of 1986.

Declines in the US, Canadian and Australian dollars reduced pre-tax profits by £2.4m. Redero accounted for £3.7m of the total.



Housebuilding pushes John Laing to £46m

BY CLAY HARRIS

THE BUOYANT UK housing market helped John Laing, the building and construction group, to raise pre-tax profits by 20 per cent to £45.7m in 1987. A 67 per cent rise in trading profits from Laing's homes division more than offset a fall from building and engineering.

The group said yesterday that it was discussing possible joint ventures with Shimizu, the Japanese contractor, and that it planned to extend its US housebuilding operations, at present limited to California, to the Washington-Baltimore area on the east coast by 1988.

Laing also indicated its willingness to increase borrowing to fund further additions to its housing land bank, which stood at 11,000 plots at year-end. Mr Martin Laing, chairman, said the

group could stand gearing as high as 30 per cent.

"We are now becoming more interested in acquisitions but we are happier with joint ventures and organic growth," Mr Laing said. Hostile bids were still out of the question, he added.

Mr Laing said the lower trading surplus of £10.7m (£11.9m) from building and engineering reflected several factors. Lower margin management contracting accounted for nearly half of the division's increase in turnover. Laing was also investing heavily in training, information technology and new plant.

Losses from Spanish contracting deepened, partly as a result of slow payments by clients. However, the dividend flow from Laing was also increasing heavily in training, information technology and new plant.

Losses from Spanish contracting deepened, partly as a result of slow payments by clients. However, the dividend flow from Laing was also increasing heavily in training, information technology and new plant.

tronics-information systems subsidiary meant that Laing broke even in Spain in 1987.

Laing sold 3,000 homes in the UK in 1987, at an average price of £56,000 (up from £48,000), and 300 in the US.

The pre-tax advance from £38.1m was achieved on turnover ahead by 22 per cent to £1,077m (£878m). The higher spending on land was reflected in a net interest payment of £3.2m (£1.8m received).

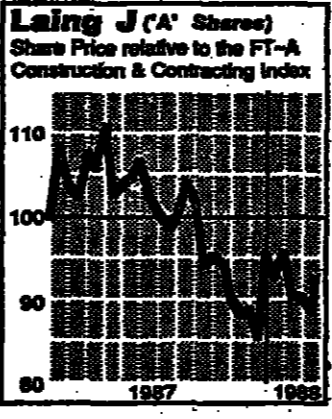
By activity - apart from building and engineering - homes achieved a trading surplus of £35.5m (£21.3m), products and trading £1.4m (£500,000) and property development £400,000 (£2.6m). The last area is not expected to make a material contribution until the next meeting, projects, in Belfast and Shrew-

bury, are completed in 1988.

On earnings per share up 14 per cent to 34.5p, Laing is to pay a final dividend of 5p (4p), for a total up 22 per cent to 7p (5.6p).

comment

Laing's Japanese initiative - at once opportunistic and defensive - illustrates the slow but steady evolution of this prudent family-controlled company. It never acts on impulse but is willing to take a long view, measured in decades in the case of Spain, where Laing has altered its approach. By concentrating on fewer but larger projects, and retrenching to Madrid and Sevilla, Laing hopes its political clout will get bills paid a bit quicker. Leaving Spain aside,



however, Laing is now largely a housebuilder, and will prosper or suffer with the UK housing market. Its share price does not reflect this yet, standing on a prospective p/e of less than 4, assuming a 20 per cent price/earnings ratio.

Astra exercises option to buy Oerlikon arm

By David Waller

Astra, the firework and pyrotechnic maker, has decided to exercise its option to buy British manufacturer Oerlikon, the group said yesterday.

For instance, the salary packages for the chief executive of Royal's six main operating companies include performance-related bonuses of as much as 40 per cent of their basic salary.

The figures still represent a huge recovery from the poor results suffered by Royal in the early to mid-1980s.

comment

Slough's contingent tax liability has been halved - a potential benefit of 36p a share - as a result of the new capital gains tax rules. This fall is insufficient to offset the price even before the market slide of the past week. The CGT change does not necessarily augur a big rush of trading selling, but the company at least will feel more free to sell older properties not suitable for redevelopment. Trading profits as a whole should at least improve in the second half of 1987, although the UK may make a larger contribution. Growth in net assets is unlikely to match the 1987 advance, but should still show a healthy rise to 350p, or perhaps 340p, per share. This assumes that the North American and Australian currencies are near, but not yet at, the bottom against sterling. But the 80 per cent UK weighting of Slough's portfolio looks better than ever in the current climate. At the pre-tax level, profits of £68m put the shares on a prospective p/e of just over 15.

Body Shop placing to raise £9.6m net

BY NIKKI TAIT

Body Shop International, the natural beauty products chain, is raising about £9.6m after expenses through a placing of 2.65m shares - 5 per cent of the existing equity.

In addition, three directors - founders Anita and Gordon Roddick and Mr Johannes Oosterwijk - and founder shareholder, Mr Ian McIlhin, are selling another 2.55m shares. Both blocks of shares have been placed with investment clients of McCaughan Dyson Capel Cure,

Body Shop's brokers, at 480p. According to Capel Cure, the bulk of the shares was taken up by ten principal institutions and the remainder by about a dozen others. Yesterday, however, the shares fell by 35p to 475p, 5p below the placing price.

The new money is being raised to finance "irrespressible capital needs" - in particular to expand warehousing and manufacturing capacity. Body Shop has entered a commitment to develop an additional warehouse complex on

land available on a 50-year lease close to its existing facility.

The warehouse will extend to 200,000 sq ft, according to the company, and there is scope for developing the site by a further 60,000 sq ft if necessary. The complex will cost about £15m to build and should be ready by August 1988.

Yesterday, Capel Cure said the company had chosen the placing route - without any clawback for existing shareholders - on

grounds of cost. The placing price represented a 5.8 per cent discount to yesterday's opening level.

Directors were unavailable to comment on reasons for their own share sales. However, after disposing of 1.25m shares, the Roddicks will retain a 30.9 per cent interest in the enlarged capital; Mr McIlhin, who is selling an equivalent stake; Mr Oosterwijk is selling just 30,000 shares.

TI in £2.5m sale of Serco

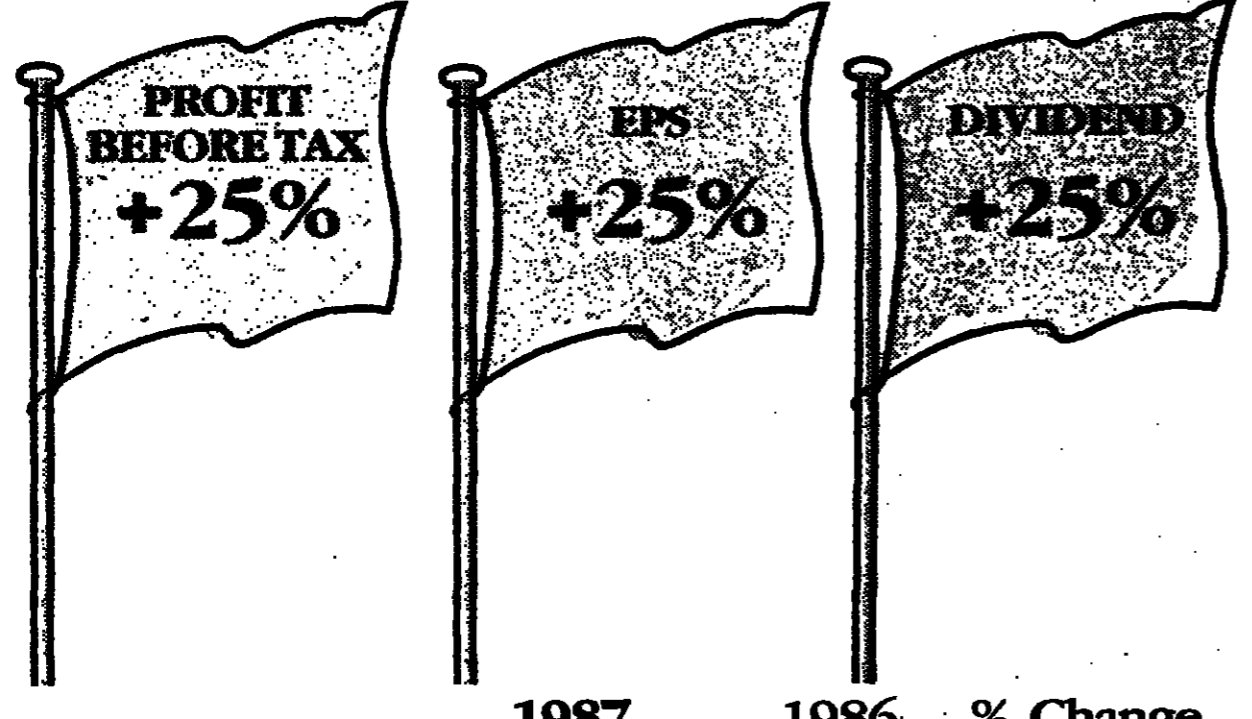
TI Group has sold its Serco Corporation subsidiary to its management for £2.5m.

Serco, based in Canada and in Dallas, Texas, makes equipment used in leading highways, including down and lifting gear called dock levellers. It made a small profit last year on sales of £16m.

DIVIDENDS ANNOUNCED

Company	Current payment	Date of payment	Corres. post-div	Total for year	Total last year
American Trust	2.25		2.15	3.4	3.3
Barrat (Group)	1.1	July 1		4	3.5
Bentley	2.4		2.5	4	3.7
Bennett/Foundations	0.2				4.5
Birmingham	4.1		3.5	5.2	4.5
Bridport-Grady	1.9		1.9		4
Canning (W)	4	July 1	2.8	5.3	4
Daniels (S)	2			3.25	
Deverux Valley	4.32		3.93	5.07	4.88
EGC Group	4.78	May 12	3.19	7	4.67
Forward Tech	1		0.7	1	0.7
Ipeco	1		1.85	2	2.85
Kingspan (I)	0.9		0.75	1.7	1.35
Laing (John)	0.88			4	5.67
Lillishall	2.25		1.5	3	2.25
London & Metrop	3.25	July 1	2	4.75	2
Pearson	9	June 3	4.1	15	12
Realty Capital	4.5	May 23	4.1	13.25	
Slough Estates	4.5	May 23	4	7.2	6.5
Steeley	6	May 27	5	9.25	7.75
Watts Blake	4.15	July 4	3.69	6.15	5.3
Whitlington	0.2		0.2	0.2	

Pearson Flies High in 1987



	1987	1986	% Change
Profit before taxation	£151.8m	£121.1m	+ 25%
Earnings per ordinary share	46.7p	37.4p	+ 25%
Dividends per ordinary share	15.0p	12.0p	+ 25%

PEARSON

Pearson plc, Millbank Tower, Millbank, London SW1P 4QZ

Ipeco falls to £1.27m and reduces dividend

A disappointing second half at Ipeco Holdings saw 1987 pre-tax profits fall from £3.02m to £1.27m despite turnover up from £3.68m to £11.05m. Operating profit of £976,000 compared with £2.31m previously.

A final dividend of 1p is recommended, for a total of 9p (8.5p) on earnings per share of 3.25p (2.4p). Ipeco is a leading manufacturer of ergonomically engineered aircraft crew seats. Its directors said the financial support needs of the development businesses, Atrac and Polymeric Composites had been higher than expected.

The group is strongly placed in the US, and its main challenge in the current year will be contending with exchange rates.

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MARCH 1988

UK COMPANY NEWS

# Koppers in white knight talks to fight Beazer

BY RODERICK ORAM IN NEW YORK

Koppers, the US aggregates and chemicals group, has begun talks with third parties on a deal designed to thwart the \$1.7bn takeover offer of Beazer, the UK house builder.

The Pittsburgh company declined to give the number or identity of the friendly suitors or whether they were discussing the purchase of all or part of the company. It also rejected as inadequate Beazer's improved offer of \$60 a share, saying it would pursue instead a recapitalisation or negotiated transaction with other investors.

Beazer had no immediate comment on Koppers' talks with one or more white knights. However, it said last week it would sue the company if it tried to sell its core building products business.

Koppers gained a small advantage late on Friday when a federal court in California granted a temporary restraining order preventing Beazer from completing a takeover before April 4.

The court decided it needed more time to study the takeover's potential anti-trust implications - both companies have aggressive businesses in southern Calif-

ornia. The Justice Department in Washington had already cleared the takeover on condition Beazer sold a Koppers plant in Los Angeles.

Beazer said the injunction would not affect the takeover bid because it expired three days before the closing date for its offer. In the meantime, Beazer believes it can continue to promote its offer. However, Koppers plans to seek a preliminary injunction stopping the bid indefinitely. Beazer would be able to appeal against any ruling.

# Norcros demands 4% stake disclosure from Williams

BY CLAY HARRIS

Norcros, the building products and specialist print and packaging group, intends to try to force Williams Holdings to disclose the identity of the buyer to which the industrial conglomerate sold its 4 per cent stake in Norcros last week.

The move by Norcros, which narrowly defeated a takeover bid by Williams last spring, underlines the zeal with which the group pursues any hint that a new predator may be building a stake. Williams sold the shares in a single block outside the market last Tuesday.

Norcros said yesterday it would demand disclosure under the Williams under Section 213 of the Companies Act. Normally, this provision is used to discover the beneficial ownership of shares

registered under nominee names. By serving notice on Williams, however, Norcros intends to avoid a delay of six to eight weeks, the time it routinely takes for new names to appear on the share register.

Mr Nigel Rudd, Williams chairman, said yesterday that the purchaser had insisted on secrecy as a condition of the transaction.

Norcros has used Section 213 several times before - to uncover stakes held by Bunal, the packaging group, in February 1986 and by Colcord, the home furnishings company, earlier this month. Both companies subsequently sold their shares.

Norcros's close scrutiny of its share register reflects a widely held perception that it is vulnerable to takeover.

In part, this reflects the diversity of its businesses which include H&R Johnson, Europe's largest maker of ceramic tiles; the UBM builders' merchant chain; packaging including tins for cigarette packs; and specialist printing including magnetic-tape tickets for British Rail.

However, the group has also gone through four months without a full-time chief executive since the dismissal of Mr Terry Simpson last November. The vacancy has now been filled by Mr Michael Doherty, former chief executive of Cope Allman International, who takes over next week.

With Norcros shares up higher at 40p yesterday, the group has a market value of £506m.

# Really Useful rises 14%

By Raymond Snoddy

THE London production of Andrew Lloyd Webber's current hit Phantom of the Opera turned into a profit in December and made its first contribution to the Really Useful Group's half year results.

The company yesterday announced a 14 per cent rise in pre-tax profits to £2.5m in the six months to December, compared with £2.2m for the same period in 1986 on turnover up from \$9.4m to £11.6m.

Apart from the London Phantom recovering its costs in November the Really Useful Group's performance was boosted by the success of productions of Cats in cities as far apart as Melbourne, Stockholm and Budapest.

Mr Keith Turner, the company's managing director, said yesterday that when diversifications into publishing through the acquisition of Aurum Press, now in dispute with Mr Robert Maxwell over Tom Bower's Maxwell: The Outsider, and moves into interactive information systems are completed, the profit increase will be more than 27 per cent.

Sales of the UK album of Phantom had boosted the performance of the company's record and music publishing divisions and the record £18m in advance bookings for the Phantom in New York should lead to profits by the end of this year or early next.

There is an interim dividend of 4.5p (4.1p) net per share.

The Really Useful chairman Lord Gower said yesterday that "the outlook for the second half of the current financial year remains encouraging and the board continues to seek out exciting opportunities for the group's further expansion."

# Philip Coggan profiles AAA, which is ready for the main market

## Colly sows seeds for the future

MR KERRY PACKER is a tough business opponent as many people - from the world's cricketing authorities to Mr Robert Holmes a Court - have found.

But earlier this year, the Australian entrepreneur lost out in a takeover bid - not to a fellow Antipodean rider like Sir Ron Brerley, but to a small British private company called Anglo American Agriculture.

AAA's AS2.10 per share offer for Colly Farms, the Australian cotton group, topped Mr Packer's earlier AS1.85 offer and won swift acceptance from Colly's shareholders as well as from its board.

The AAA offer, which valued Colly at AS76m, did not come from out of the blue. Mr John Campbell, a merchant banker with Noble Crossart, was on the board of both companies and was a friend of the Northern Irish Shaw family which had a key 38 per cent stake.

But, nevertheless, the acquisition was quite a coup for a British group which had turnover of only £1m in 1986.

Envyed by its success, AAA plans to switch from trading under Rule 535 (2) to a main market listing in June, after it completes a £18m private placing designed to fund the acquisition of Colly. Based on the current

Rule 535 (2) market price, AAA is capitalised at around £32m.

It will be only the second company to join the plantations sector since the Second World War and the first ever listed company to have its base in "New World" agriculture.

AAA was started in 1961 by its chairman, Mr David Pinesent, who had been a director of the Eastern Produce plantations group in the early 1970s. Eastern briefly prospered with the backing of the Jessel Securities conglomerate, but Mr Pinesent sold out in 1973 just before the crash undermined both the Jessel empire and Eastern's ambitions.

However, Mr Pinesent retained his enthusiasm for the sector and based on the success of the Jessel empire and Eastern's ambitions, he decided there was scope to build a new plantations group in more politically and economically stable areas of the globe.

"My ambition is to create another Eastern Produce but based on the developed, rather than the third, world," he says.

In the medium term, given the US's 33 per cent share of world cotton exports, that may indicate that there is scope for the cotton price to fall substantially.

But Mr Pinesent believes that there is a limit to the generosity of US taxpayers. In the long-term,

per cent stake in Doane and Western, a leading US farm management company which also has interests in real estate brokerage.

There is also the chance that Colly could strengthen its market position. Colly originally had an agreement to buy Auscott, Australia's largest cotton company, from Mr Packer who abandoned the deal after the stock market crash.

However, AAA claims that the deal is still legally enforceable and hopes that Mr Packer will come to terms.

If Mr Packer does agree a deal (he made a handsome profit on the sale of his Colly stake) that will leave AAA with 40 per cent of the Australian cotton market. And with only 27,000 acres of Colly's 125,000 acres of land currently planted with cotton and a new \$150m gin recently opened, AAA will have scope to increase production dramatically.

Certainly, Mr Pinesent is confident that there is plenty of potential for profit in the agricultural sector. "Our philosophy is to try to concentrate on niches" he says "and to buy premium properties since the additional margin usually justifies the additional price. When times are hard, it is the marginal producer who gets squeezed out."

Australia's cost advantages, based on lower land and water prices, should stand Colly in good stead.

Commodity prices are notoriously volatile and the outlook for cotton prices is complicated by US farm subsidies which effectively protect the country's cotton producers from any fall in the world market price.

In the medium term, given the US's 33 per cent share of world cotton exports, that may indicate that there is scope for the cotton price to fall substantially.

But Mr Pinesent believes that there is a limit to the generosity of US taxpayers. In the long-term,

# China Clays poised for US expansion

BY NIKKI TAIT

English China Clays, the Cornish-based industrial, quarrying and construction group, yesterday announced that it is poised to expand further into the United States with the purchase of the calcium carbonate business of Cyprus Minerals, the US quoted company.

ECC supplied on the briefest details of the proposed acquisition, and says that it does not

intend to make any further comment until the deal is signed.

It does, however, say that the size of the acquisition will be comparable with its recent purchase of J. L. Shiley, the Minnesota-based aggregates company. Shiley was acquired for \$70m cash in January.

The deal with Cyprus is still dependent on approval from both companies' boards and on certain

Government approvals. In addition, negotiations of documentation have yet to be completed. The sale is expected to be concluded in the second quarter of 1988.

The deal is likely to cover Denver-based Cyprus's calcium carbonate mine and mill at Sylacauga in Alabama, a mill at Cartersville, Georgia, and some

underdeveloped reserves in Vermont and California.

Cyprus Minerals, which was spun off from Chicago oil company Amoco in 1985, is broadly spread mining and minerals company.

Yesterday's announcement came after the market had closed. ECC shares were 2p lower at 39p.

PROFITS UP BY 20% TO £45.7 MILLION

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**12th April 1988**

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**Edinburgh Oil & Gas cuts loss**

Edinburgh Oil & Gas, exploration company, announced a loss of £200,000 before tax for the year to December 31 against a £710,000 loss in 1986. Turnover was down to £238,000 (£250,000) and the loss per share was 2.35p, against losses of 8.51p. As in 1986, no final dividend was proposed.

**Assam-Doors Hldgs advances to £657,000**

Assam-Doors Holdings, investment company, announced pre-tax profits of £657,317 for 1987, compared with £543,190 in 1986. Earnings per share increased to 42.10p (40.57p) and there was an extraordinary dividend of £24,908 (£28,583). A final dividend of 10p (8p) for the year was recommended.

**West. Doors rises**

Western Doors Tea Holdings, investment holding company, made profits of £260,550 before tax, against £274,000. Earnings per share were 23.15p (18.88p) and the directors proposed a final dividend of 7p (6p) for the year.

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Turnover	£1,071m	£878m	+ 22%
Profit - before tax	£45.7m	£38.1m	+ 20%
Dividend per share	7.0p	5.7p	+ 23%

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March 1988.

UK COMPANY NEWS

Steetley advances 36% to £60m

BY DAVID WALLER

A STRONG contribution from France and thriving conditions in the UK helped Steetley, the Midlands-based construction materials group, achieve a 36 per cent increase in pre-tax profits and earnings per share for 1987.

brick market improved "significantly" - in part because of the acquisition of Lumley Brickworks, but also through further investment in automation.

£49.91m (£34.86m); minerals, refractories and other activities £12.11m (£10.28m); discontinued activities £4.04m (£2.79m).

London & Metropolitan surges to £9m

BY ANDREW HILL

London & Metropolitan, property developer and trader, increased profits for the year to December 31 to £9.06m before tax, compared with £3.72m in 1986.

allowed it to retain development profits which might otherwise be lost through poor management.

and the Woolworth stores coming through in 1988, the retail area could provide the lion's share of the £3m or £4m L & M is expected to make before tax this year.

W & D buying 61 pubs from Heron

BY LISA WOOD

Wolverhampton & Dudley Breweries is buying 61 public houses from Heron International for an undisclosed sum.

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividend proposals.

Table with columns: Company Name, Meeting Date, and other details.

PARINTER BOND FUND S.A.

NOTICE OF MEETING

Notice is hereby given that an Extraordinary General Meeting of Shareholders of the Company will be held at the registered office in Luxembourg, 10A, Boulevard Royal, on Tuesday 19th April, 1988 at 11 hours for the purpose of considering the following Agenda:

COMPANY NEWS IN BRIEF

WALTER ALEXANDER is currently reorganising its home products division. This involves an acquisition, a disposal and some management changes.

QUANTUS FUND

NOTICE OF MEETING

Notice is hereby given that the third Annual General Meeting of QUANTUS FUND will be held at the Registered Office in Luxembourg, 10A, Boulevard Royal, on:

New Issue March 29, 1988

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Table listing various financial institutions and their services, such as ASLK-CGER Bank, Deutsche Girozentrale, etc.

"Slough Estates has had another excellent year and prospects for 1988 are good"

REPORTS SIR NIGEL MORRIS, THE CHAIRMAN

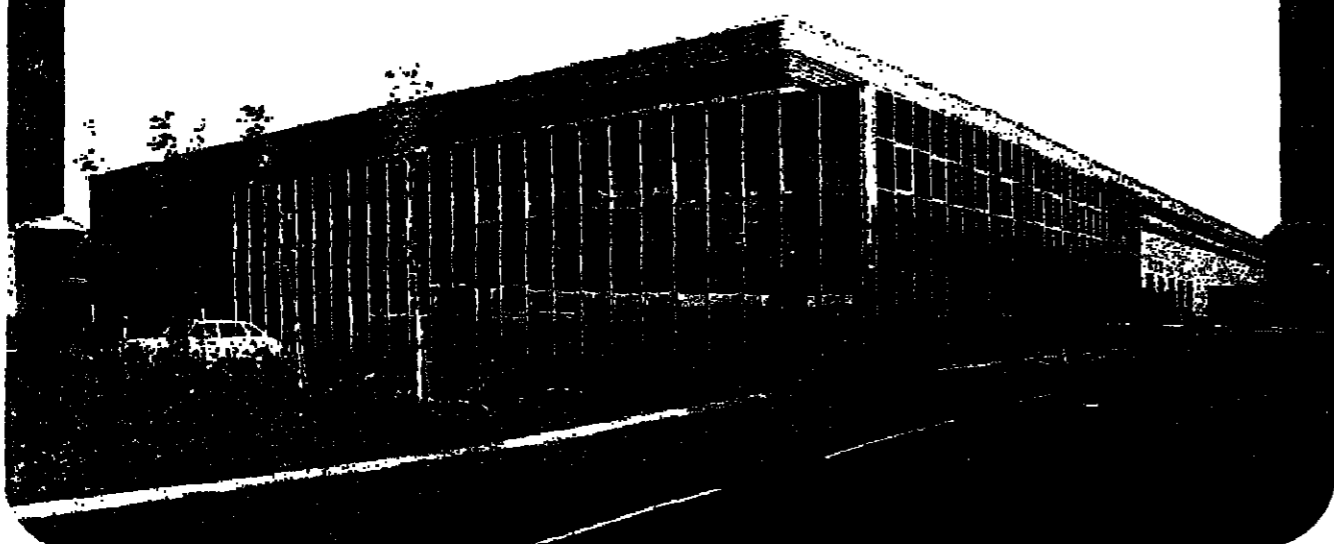
- Earnings and assets both show a significant improvement. Gross value of Group's properties now exceeds £1 billion. Demand for industrial and commercial property has been strong throughout the year.

Table comparing 1987 and 1986 financial data: Profit before tax, Profit attributable to shareholders, Earnings per share, Dividend per share, Net assets per share.

To obtain a copy of the 1987 Preliminary Announcement and the 1987 Annual Report, to be published in April, please write to the Secretary, Slough Estates plc, 234 Beth Road, Slough SL1 4EB.

SLOUGH ESTATES

ONE OF BRITAIN'S LEADING INTERNATIONAL PROPERTY COMPANIES



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National Westminster Bank PLC has been appointed Registrar of

Lucas Industries PLC

All documents for registration and correspondence should in future be sent to:

National Westminster Bank PLC Registrar's Department PO Box No. 82 Caxton House Redcliffe Way Bristol BS99 7NH

Telephone Bristol (STD Code 0272) Register enquiries 306600 Other matters 306666





UK COMPANY NEWS

Brent Chemicals lifts profits 24%

BY ANDREW HILL

Brent Chemicals, the diversified specialty chemicals manufacturer, increased pre-tax profits by 24 per cent to £81.1m for 1987, against £7.5m.

Profits were slightly below most expectations, although the £150,000 cost of merging Brent's two principal surface technology subsidiaries to form Ardrex Pyrene was taken above the line.

Tax of 32 per cent (35 per cent) meant earnings per share rose in line with forecasts to 11.5p (10.4p). The final dividend is 4.1p making 5.2p (4.5p).

Sales increased 20 per cent to £70.6m (£58m). Growth in pre-tax profits was held back by a

£350,000 shortfall on projected profits in engineering systems, which lost orders following the October crash.

However, Brent said packaging, printed circuit board manufacture and aerospace and defence divisions - which account for 57 per cent of sales - enjoyed strong growth.

Mr Steve Cuthbert, chief executive, said Brent was still underweight in the printed circuit board sector and would be looking for further acquisitions this year.

In the long term Mr Cuthbert said Brent was interested in diversifying into the heavy-duty

structural adhesive area.

Brent shares dropped 8p to close at 126p last night.

**Comment**

Having lopped 13p off Brent's share price at the halfway stage, the City punished the company a second time yesterday for just missing analysts' forecasts. This seems a trifle uncharitable. Despite a dull market for brewing chemicals, the final quarter in the engineering systems division, and the cost of rationalisation at Ardrex Pyrene, gross margins remained steady at 13.2 per cent and profits growth was the same

as in 1986. In 1988, however, Brent should be looking to prove that last year's slight setback was only a hiccup. This will probably involve increasing margins towards 15 per cent, the company's ambitious target, and continuing the successful acquisitions policy (two thirds of the sales increase in 1987 came from recent purchases). An increased tax rate will hold back earnings growth, but although it seems unlikely that Brent will absorb the market this year, respectable pre-tax profits of about £11m would put the shares on a prospective multiple of about 9.5, a small discount to the sector.

Bennett & Fountain surges to near £3m

The expansion programme at Bennett & Fountain Group, the electrical goods wholesaler and retailer, is bearing fruit and is reflected in the first half figures to end-December 1987.

These showed a surge in turnover from £14.68m to £36.78m and in pre-tax profit from £1.36m to £2.84m.

The wholesale division continued to experience strong demand from all sectors, and consumer demand for the retail side's products also remains buoyant, the directors reported.

Expansion would continue, they said, and they looked forward to a successful outcome for the full year.

Turnover was split as to wholesaling £15.88m (£5.75m) and retailing £20.90m (£8.93m). Operating profit moved up to £2.25m (£1.45m) and interest charges to £409,000 (£189,000). Earnings worked through to 1.69p (1.12p) and interim dividends are initiated with a payment of 0.3p.

**M. Currie Pacific**

Net asset value of Martin Currie Pacific Trust stood at £23.3p at end-February 1988 compared with 21.2p a year earlier. Fully diluted the figures are 269.5p and 193.5p respectively. The comparisons have been adjusted.

Net revenue for the year, after tax of £62,000 (£21,000), jumped from £49,000 to £128,000 for earnings per 50p share of 1.07p (0.41p). A single final dividend of 0.4p (0.25p) is proposed.

WILSON Bowden plc

- ▶ Turnover up 44%
- ▶ Pre-tax profits up 102%
- ▶ Earnings per share up 79%

Year ended 31st December	1987	1986
	£m	£m
Turnover	94.0	65.0
Profit before taxation	17.7	8.7
Earnings per share	18.3p	10.2p
Dividend per share	4.2p	-

CHAIRMAN'S COMMENTS

Record results in 1987, the first year as a public company. 1,305 completions in housebuilding with expansion into the South West and East Anglia. Property development also recorded highest ever profits. 1988 has started at a buoyant level in both business areas.

DAVID WILSON



Copies of the Report and Accounts available on 11th April from the Company Secretary, Wilson Bowden plc, Leicester Road, Ilstock, Leicester LE6 1HP

Watts Blake Bearn up 20% to £6.5m

Watts, Blake, Bearn, ball and china clays processor, achieved 20 per cent growth in both pre-tax profits and turnover in 1987. The former rose from £5.46m to £6.52m and the latter from £31.99m to £38.57m.

An increased final dividend of 4.15p is recommended to make

6.15p (5.3p) for the year on earnings per share up 13 per cent to 52.1p.

M. C. Cottrell, chairman, said all of the group's main areas had shown an improved performance during the year.

In West Germany, the Kamm-baerkerland ceramic body prepara-

tion plant acquired at the beginning of the year had opened a plant for brewing chemicals in the last quarter, earlier than expected. This plant is to be substantially extended this year at a cost of about DM 6m.

In October 1987 the formalities were completed for a joint ven-

ture agreement with China to operate a plant for refining high quality ball clays in Guangdong province near Hong Kong.

The directors expect demand for the group's products to continue to grow this year, although trading conditions are expected to become more difficult.

Blanchards in the red and interim passed

Blanchards, the USM interior designer and decorator, ran into the red in the half year ended December 31 1987, and is passing the interim dividend.

Turnover improved to £4.04m (£3.16m) but there was a pre-tax loss of £97,000, compared with a profit of £254,000. After a tax credit £316,000 (charge £100,000) and net gain on property disposal £485,000, the attributable loss came to £53,000 (profit £145,000), or 0.75p (2.9p profit) per share.

The directors explained that the core design and furnishing business was affected by delays in signing certain Middle East contracts, but benefits were now coming through.

First Architecture group was unable to maintain its level of trading and incurred large and unexpected losses, resulting from management increasing staffing levels and fee projects. They later proved unable to be achieved.

Problems coincided with rationalisation and reorganisation in almost every aspect of the company's activities.

Coffee margins hit Daniels

MARGIN problems in its coffee business was the main cause of the sharp drop in profits in 1987 at S. Daniels, food and beverage products importer and distributor.

The taxable result fell from £1.01m to £572,512 on turnover up slightly from £38.88m to £39.59m. Operating profit, however, fell

from £97,756 to £89,988.

The directors said coffee earnings were adversely affected by the abandonment of the International Coffee Organisation price arrangements earlier in the year. Greater price stability expected in 1987 has been only a temporary setback and that the company will return to growth in 1988.

A final dividend of 2p is recommended, for a total of 3.25p. Earnings per 5p share were half last year's at 4.73p (9.45p).

The directors said the depreciation of the US dollar had also caused falls in the prices of some products in the second half. However, the board aims to ensure that 1987 has been only a temporary setback and that the company will return to growth in 1988.

William Jacks rises 54% but gives warning

William Jacks, overseas trader, motor car distributor and retailer, announced a 54 per cent rise in pre-tax profits for the year ended January 1988. From £577,000 last time, taxable profits moved ahead to £858,000. This was on turnover up 27 per cent from £25.75m to £45.52m.

The directors said that 1987 had been a record year for almost all sectors of the motor industry,

but that the current year might prove more testing. The sale of the Zambian subsidiary had been completed during the year and the £54,000 profit from its disposal was treated as an extraordinary credit.

Earnings came out at 5.54p (4.24p) and a final dividend of 0.9p (0.75p) was recommended, making a total for the year of 1.7p (1.56p).

Midland proposes scrip dividend

Midland Bank is proposing to introduce a scrip dividend scheme which will enable shareholders to take dividends in the form of new shares instead of cash.

The bank's directors say the scheme will enable shareholders to build up their holdings without incurring dealing costs. The group will also benefit from the retention of cash and a reduction in advance corporation tax.

Shareholders are being asked to approve the scheme at the annual meeting on April 28.

Newey doubled

More than doubled pre-tax profits of £3.2m, compared with £1.21m were announced by Newey Group, West Midlands-based smallware manufacturer, for the 53 weeks to January 3 1988. Turnover moved ahead from £18.58m to £20.19m.

Earnings improved from 4.7p to £3.2p per share after tax of £135,000 (£51,000). Newey is a wholly-owned subsidiary of William Fry-Welch of West Germany.

Merlin profit lifted by character change

Merlin International Properties hoisted pre-tax profits from £244,845 to £1.46m in the six months to December 31 1987. Net earnings per 20p share grew from 1.57p to 4.89p.

The directors said the results reflected the group's character change from a property investor to a property developer, with the sale of a commercial office building and land held as investment

properties in the Isle of Man and the development and sale of a 43,300 sq ft non-food superstore at Dardford, Kent.

The group are currently in progress for the disposal of one or more properties which the directors are optimistic will be concluded within the financial year and, if so, this will reflect significantly in the full year's profits.

B Elliott buys

B. Elliott, mechanical and electrical engineering group, has purchased TI Robinson, a specialist engineering company from the TI Group for a total of £2.63m.

TI Robinson, based near Bedford is the UK's leading manufacturer of engineers' keys, a form of tool used widely in precision engineering, and thread cutting and rolling dies.

Abelscot up 92%

Abelscot Group, the graphics, materials and equipment supplier, reported pre-tax profits raised 92 per cent to £395,000 for 1987. This compares with £208,000 in the previous year.

Turnover rose 47 per cent to £5.97m (£4.05m). Earnings per 10p share advanced to 16.1p (13.1p) and a final dividend was proposed of 3.6p to make a total for the year of 4.6p.

**EBC GROUP PLC**

THE HOLDING COMPANY OF CONTRACTORS AND ALLIED BUSINESSES IN THE SOUTH AND WEST OF ENGLAND

**Final Results**

12 months ending 31.12.87

External Turnover	£22.7m	up 2%
Profit before tax	£2.54m	up 62%
Taxation	£0.78m	up 85%
Net Profit	£1.76m	up 52%
Earnings per Share	16.64p	up 52%
Dividend per share	7p	up 50%

"Our confidence has been confirmed by an excellent result. Our business has strengthened during the year and the outlook is good. Net borrowings had been eliminated by the year end."

AGM on 29th April. Final dividend of 4.70p payable on 12 May

David Shannahan Chairman

Copies of the 1987 Annual Report, from Col Turner, Company Secretary, 55 St. David's Hill, Exeter, Devon. Tel. (0322) 52272

PARINTER BOND FUND S.A.

Société Anonyme

R.C. Luxembourg B 8849

Notice of Meeting

Notice is hereby given that the nineteenth Annual General Meeting of PARINTER BOND FUND S.A. will be held at the Registered Office in Luxembourg, 10A, Boulevard Royal, on:

Tuesday, 19th April, 1988, at 12 noon.

for the purpose of considering the following Agenda:

1. To receive and adopt the Management Report of the Directors of the year ended 31st December, 1987.
  2. To receive and adopt the Report of the Statutory Auditor for the year ended 31st December, 1987.
  3. To receive and adopt the Annual Accounts for the year ended 31st December, 1987.
  4. To approve payment of Directors' Fees.
  5. To grant discharge to the Directors and the Statutory Auditor in respect of the execution of their mandates to 31st December, 1987.
  6. To receive resignations from the Board of Directors, and to appoint the Directors and the Statutory Auditor for the next term of one year.
  7. To appropriate the earnings.
- Subject to the Extraordinary General Meeting of Shareholders held prior to the Ordinary General Meeting having approved an amendment to the articles whereby the company's capital is represented by two classes of shares:
- 1) to defer the payment of amounts due in respect of earnings distribution until such amendment has been brought into force practically in accordance with instructions of shareholders having requested shares of A class or B class
  - 2) to resolve to distribute new shares in the proportion of 1 new share for every 22 shares of the A class held.
- Subject to the Extraordinary General Meeting of shareholders held prior to the Ordinary General Meeting having rejected an amendment to the articles whereby the company's capital is represented by shares of two classes, to decide to distribute henceforth new shares in the proportion of 1 new share for every 22 shares held.

\*\*\*\*\*

The resolutions will be carried by a majority of those present or represented.

The shareholders on record at the date of the meeting are entitled to vote or give proxies. Proxies should arrive at the Registered Office of the Company not later than twenty-four hours before the Meeting.

By order of the Board of Directors

J. Pierson  
Secretary

NOTICE OF REDEMPTION

To the Holders of

The Broken Hill Proprietary Company Limited

10% Debentures Due 1990

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture dated as of May 1, 1975, under which the above-described Debentures (the "Debentures") were issued, The Broken Hill Proprietary Company Limited has elected to and will redeem on May 1, 1988 (the "Redemption Date") all outstanding Debentures (\$8,700,000 aggregate principal amount), at the redemption price of 100% of the principal amount thereof plus accrued interest to the Redemption Date.

On May 1, 1988, the Debentures will become due and payable as aforesaid in such coin or currency of the United States of America as at the time of payment shall be legal tender for the payment of public and private debts and will be paid, upon presentation and surrender thereof with all coupons appertaining thereto maturing after the Redemption Date, at the option of the holder either (a) at the Corporate Trust Office of Morgan Guaranty Trust Company of New York, 30 West Broadway, New York, New York 10015, or (b) subject to applicable laws and regulations at the main offices of Morgan Guaranty Trust Company of New York in Brussels, Frankfurt (Main), London, Paris or Tokyo, or of Credito Romagnolo S.p.A. in Milan and Rome, Kredietbank S.A. Luxembourg in Luxembourg, or J.P. Morgan Nederland N.V. in Amsterdam. Payments at the office of any paying agent outside of the United States will be made by a check drawn on, or transfer to a United States dollar account maintained by the Holder with, a bank in the City of New York.

Any payment made by transfer to an account maintained by the payee with a bank in the United States may be subject to reporting to the United States Internal Revenue Service (IRS) and to backup withholding at the rate of 20% if payees not recognized as exempt recipients fail to provide the paying agent with an executed IRS Form W-8, certifying under penalties of perjury that the payee is not a United States person or an executed IRS Form W-9, certifying under penalties of perjury the payee's taxpayer identification number (employer identification number or social security number, as appropriate). Those holders who are required to provide their correct taxpayer identification number on IRS Form W-9 and who fail to do so may also be subject to a penalty of \$50. Please therefore provide the appropriate certification when presenting your Debentures for payment.

Coupons from the Debentures due May 1, 1988 are to be detached and collected in the usual manner.

On and after May 1, 1988, interest shall cease to accrue on the Debentures and the coupons for such interest maturing after said date shall be void.

THE BROKEN HILL PROPRIETARY COMPANY LIMITED

Dated: March 29, 1988

SHARE STAKES

CHANGES in company share stakes announced over the past week include:

Manganese Bronze: CH Industrials has raised its stakes to 10.41 per cent through the purchase of 1.72m shares. Some 600,000 were from the holding of Mark Dixon, which is reduced to 500,000 shares (2.03 per cent) from 6 per cent.

Low Howard-Spink & Bell: Mr T. Bell, deputy chairman, disposed of 75,000 shares at 40p. Mr D. Jones, director, disposed of 20,000 at 40p. Interspace group acquired 150,000 at 40p, raising its holding to 23.5 per cent.

G.T. Japan Investment Trust: Kuwait Investment Office has reduced its holding to 2.95m ordinary (3.46 per cent).

Thomson T-Lines: as a result of the issue of shares in respect of the acquisition of Vernons Pools,

the Coast group of companies and their clients own 15.03m (9.61 per cent) ordinary and 3.32m convertible preference shares (11.3 per cent).

Hugh Mackay: Allied Textiles Companies now holds 1.56m ordinary (28.13 per cent).

J Smart Contractors: Mr J. Smart, chairman, and his wife have analysed of 1.28m ordinary shares to Mr J. M. Smart, joint managing director, for a nominal sum. The chairman's interest in the company is now 425,546 shares and Mr J.M. Smart's beneficial interest is 4.67m ordinary.

Builders nominees for Atomic Corp have acquired 1.18m ordinary (7.28 per cent).

China & Eastern Investment Trust: Alm Overseas is now a beneficial shareholder of 4.68m (27.3 per cent) ordinary shares and 1.07m warrants (81.5 per cent).

CLASSIFIED ADVERTISEMENT RATES

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Classified Advertisement Manager

FINANCIAL TIMES, 10 CANON STREET, LONDON EC2N 4NY

Asea Aktiebolag Västerås, Sweden

NOTICE IS HEREBY GIVEN that the Annual General Meeting of Shareholders will be held in Västerås at 10.30am, Friday, April 15, 1988, at Carlforska skolan, Sångargatan 1.

ITEMS

The agenda will include customary items stipulated in the Swedish Companies Act and the Articles of Association as well as a proposal from the Board to change Article 4 of the Articles of Association as follows:

Previous wording:

"The registered office of the Company shall be located in Västerås"

Proposed wording:

"The registered office of the Company shall be located in Stockholm"

PROXY

At the Meeting everyone entitled to vote may do so for the full number of shares he owns or for which he has the right to vote as the representative on behalf of the owner or owners.

NOTIFICATION

Shareholders wishing to participate in the Meeting must be recorded in the Share Register maintained by Värdepapperscentralen VPC AB (Swedish Securities Register Centre) no later than Tuesday,

April 5, 1988 and must also notify the Board of Directors, either in writing under the address ASEA BROWN BOVERI AB, Corporate Staff of Legal Counsel, S-721 83 Västerås, Sweden or by telephone (0)21-32 51 10 or 32 51 20, no later than 12.00 noon, Monday, April 11, 1988.

Shareholders whose shares are held in trust by banks or other trustees must temporarily re-register the shares in their own names no later than Tuesday, April 5, 1988, in order to be eligible to vote at the Annual General Meeting.

DIVIDEND PAYMENTS

The Board has proposed Wednesday, April 20, 1988, as the record day for the dividend. If the proposal is approved by the Annual General Meeting, it is expected that the dividend payments will be mailed by VPC on Wednesday, April 27, 1988.

Västerås, March 1988.  
By order of the Board.



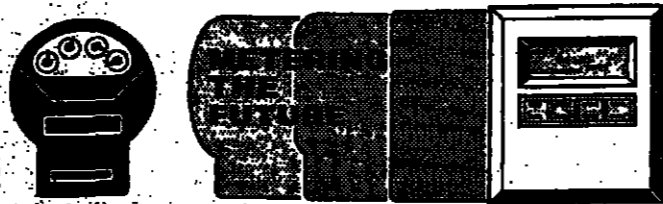
المجلة الإلكترونية

TECHNOLOGY

UK water clocks in for tariff experiments

COMPULSORY water meters will be installed in British homes for the first time over the coming year. By putting in 100,000 trial meters, the water industry is taking the first step towards the likely introduction of 20m household water meters in England and Wales, at an estimated cost of £200m.

There will be one extensive trial covering the whole of the Isle of Wight (53,000 households) to find out what problems will arise during large-scale installation. The remaining ten trials of about 1,000 households each are to test tariffs, demand and metering technology. As the map shows, the sites are mainly in the southern half of England, where the climate is drier and water authorities have more incentive to discourage consumption.



In the second part of this series, Clive Cookson examines plans to monitor water used in British homes and a switch from mechanical to electronic gas meters

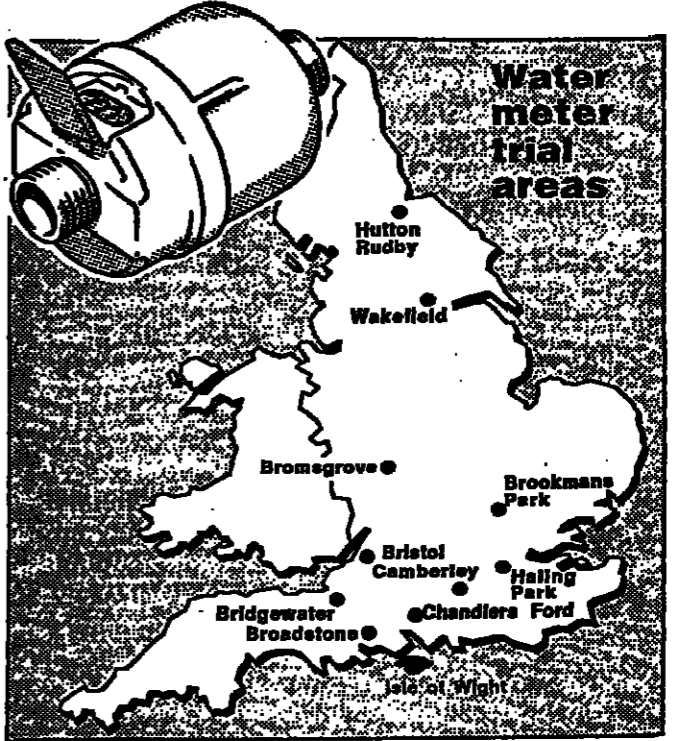
Irrevocable Decision

Eventually the indoors/outdoors controversy could be resolved by new developments in electronics which make it possible to communicate with meters in different positions. Manufacturers are beginning to fit meters with electronic "encoders", which relay an accurate reading to another point. This reading can then be displayed visually, loaded into a portable computer, or transmitted by telephone to the water authority's office.

Five different structures will be tested: 1. The simplest is a "flat rate tariff", similar to that used by gas and electric utilities. This price per unit does not vary with consumption. 2. Most trials will have a "rising block tariff" designed to reduce demand. Households pay more per unit as their consumption rises.

Until recently few people in the water industry believed that the Government and water authorities would really push through national metering. Managers at the only significant UK water meter manufacturer, Kent Meters, like to point out that their company was founded on the strength of an unfulfilled promise to meter London water supplies in the 1880s. But now that the trials are definitely going ahead the manufacturers are becoming more enthusiastic.

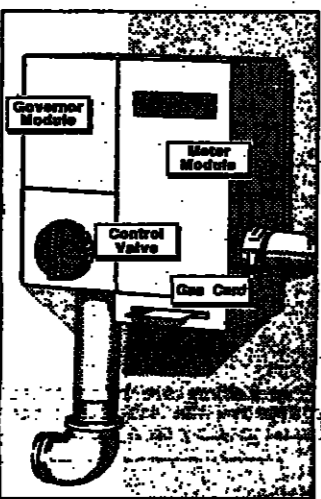
The peculiarities of British plumbing mean that the vast majority of the world's water meters are not accurate enough for the UK. In British houses the domestic water system is not connected directly to the mains, as in the rest of the world, but is fed by gravity from a water storage tank in the roof. Mains water often flows very slowly into the roof tank, under the control of a ball valve.



production within three years. But Martin Hall of the Water Research Centre, Swindon, who is co-ordinating the National Metering Trials, says all meters in the trials are likely to be made by Kent, Socam or Neptune.

British Gas thinks electric: As long as it runs on batteries

ALL TYPES of household meter - gas, electricity and water - use the same basic technology today as 100 years ago. But the one that most obviously shows its Victorian origins is the bulky and obtrusive gas meter.



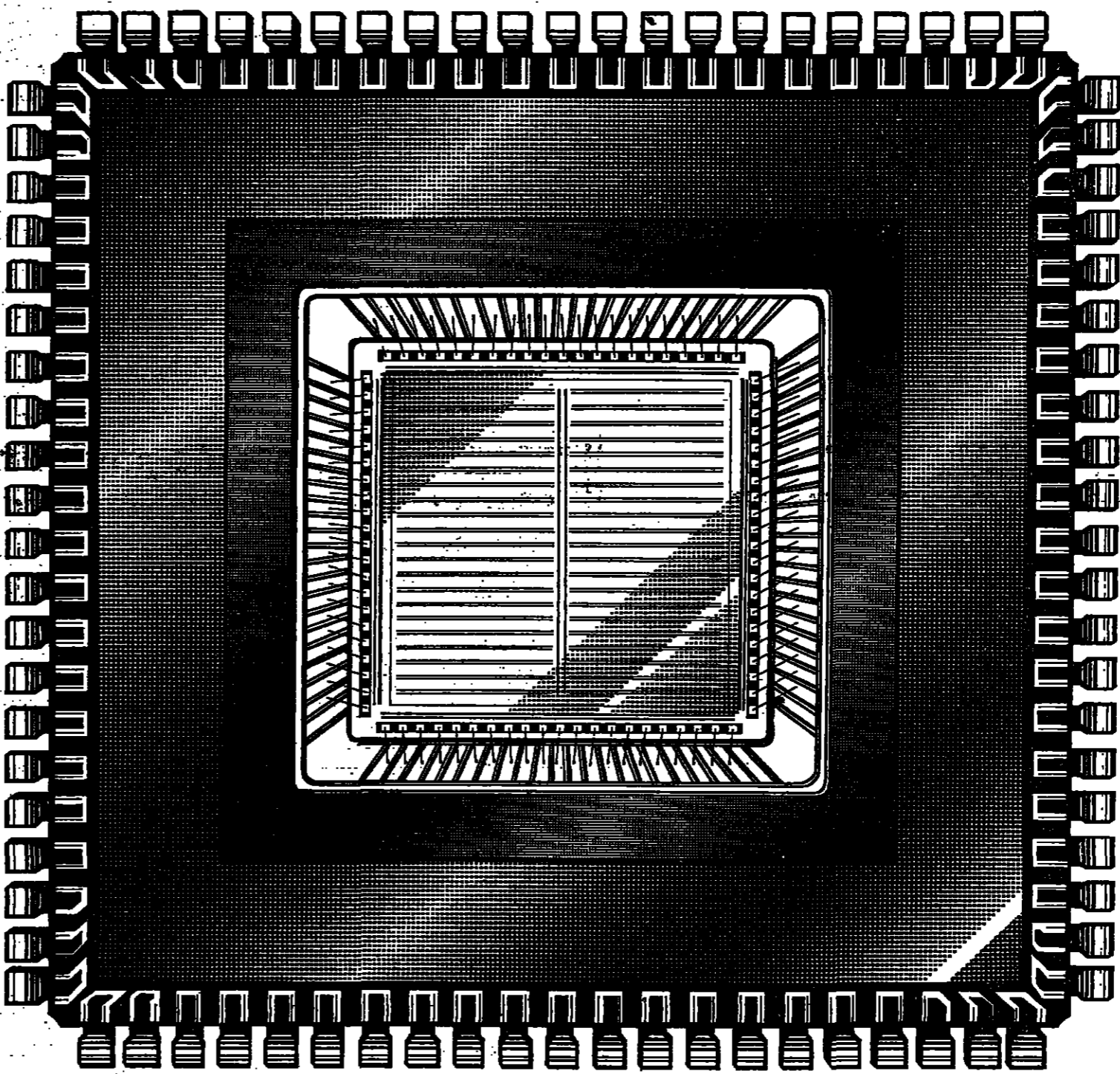
British Gas modular design for a future household gas installation. It has a brick-sized meter, a governor to regulate pressure, an on-off switch and a slot for an electronic payment card.

Therefore British Gas, which buys more than 1m meters a year, is strongly motivated to look at different ways of measuring domestic consumption, and the company is actively promoting the development of an entirely new type of meter. It held a competition last year to design and develop a meter which would be no bigger than a brick and would have an electronic interface with home automation and remote reading systems. Twenty companies from the UK and abroad submitted designs, and this month British Gas announced the four winners which it will support financially.

insists its meters must not take power from electricity mains. Some manufacturers regard this attitude as stubbornness arising from the historic rivalry between the gas and electricity industries, but British Gas believes independence makes commercial sense. Apart from anything else, it avoids the issue of who should pay for electricity consumed by the gas meter.

The winners of the design competition think they have a golden opportunity to seize a share of UGI's UK gas meter sales - estimated at more than £15m a year - and to break into previously untapped export markets. The three manufacturers are spending several million pounds each on their projects. British Gas is now negotiating the terms of financial support and possible commitments to carry out field trials of the meters. Prototypes should be ready for evaluation by the end of 1988, to be followed by trials in the early 1990s and, if all goes well, full-scale production in the mid-1990s.

One important requirement of the new gas meters is that they must be powered by long-life (five year) batteries. British Gas



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the department for Enterprise





EUROPEAN OPTIONS EXCHANGE

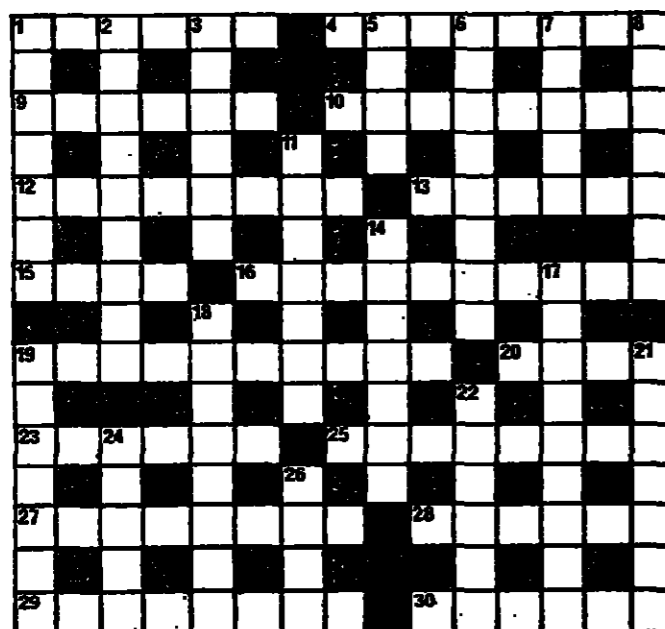
Table with columns for Date, May 88, Jun 88, Jul 88, Aug 88, Sep 88, Oct 88, Nov 88, Dec 88. Rows include various stock options like GOLD, ENE, etc.

BASE LENDING RATES

Table listing various banks and their base lending rates for different terms and currencies.

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FT CROSSWORD No.6,593 SET BY HIGHLANDER



- ACROSS
1 One in position to fish (6)
2 One on foot or shipping line (6)
3 The flower of golden youth, it's said (5)
4 Call on principal domestic power supply (4,4)
5 Set out in untimely wind (5)
6 Please move the wood (5)
7 Run from communist (4)
8 Finished perhaps a pound too heavy (10)
9 Crossing over carelessly on foot, following bird (10)
10 Am obliged to make mould (4)
11 More collected in prison (5)
12 Remarkable individual (8)
13 Hump? Or kаланchoe possibly (3)
14 Glass firm has a suggestion overturned (6)
15 Transfer business income (8)
16 Notice, in the past, there's one inside that's slow (8)
17 Complain about rubbish nuisance (7)
18 Additional entrance uses old railway line (9)
19 Rip off using hand tool (5)
20 Placed face up (4)
21 In college this girl would sound sentimental (8)
22 Alternatively add 8, so to speak (5)
8 Clement upset? Tantalus (7)
11 Eastern Europeans are said to have tedious holidays (7)
14 Isn't art another form of travel? (7)
17 Trying porridge, followed by fish (9)
18 Trains here for battle (5)
19 Kitty puts flag on vessel (7)
21 Rain didn't die in excessively high wind (7)
22 Ancient silver lode is unusual (9)
24 Freshwater mammal becomes much warmer after an hour (5)
26 Previously in contact with church (4)
Solution to Puzzle No.6,592
L A I S S E Z A I R E
N T O D R B F
O U T O U D I N S O F A
R E I T Y C E U O
R E I C H S T O N E S A W
E S T A T I E N
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H A S L A N R B
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K S I H S O S R
E X P E N S E M O N S T E R
S A E R U E L Y
W I N T E R G A R D E N

FT UNIT TRUST INFORMATION SERVICE

A large, multi-column table titled 'AUTHORISED UNIT TRUSTS' listing various unit trusts, their managers, and performance data.

Handwritten signature or mark at the bottom center of the page.

FT UNIT TRUST INFORMATION SERVICE

Handwritten note: 10/10/10

Table with columns for company name, address, and contact details. Includes entries like 'Schiffers Asset Management Ltd' and 'Scottish Asset Management Ltd'.

Table with columns for company name, address, and contact details. Includes entries like 'Trafalgar Unit Trust Managers' and 'Trafalgar Property Trust'.

Table with columns for company name, address, and contact details. Includes entries like 'American Life Insurance Co UK' and 'Carroll Medical Management Funds Ltd'.

Table with columns for company name, address, and contact details. Includes entries like 'Carroll Medical Management Funds Ltd' and 'Carroll Medical Group'.

Table with columns for company name, address, and contact details. Includes entries like '75 Associates Limited' and 'Family Assurance Society'.

Table with columns for company name, address, and contact details. Includes entries like 'Northern Administration - Canal' and 'Northern Life Assurance Ltd'.

Table with columns for company name, address, and contact details. Includes entries like 'Legal & General (Unit Funded) Ltd' and 'Liberty Life Assurance Co Ltd'.

Table with columns for company name, address, and contact details. Includes entries like 'National Life Assurance Ltd' and 'National British Assurance Co Ltd'.

Table with columns for company name, address, and contact details. Includes entries like 'Scottish Life Assurance Ltd' and 'Scottish Mutual Assurance Co Ltd'.

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Table with columns for company name, address, and contact details. Includes entries like 'Continental Life Assurance Plc' and 'Continental Life Assurance Plc'.

Table with columns for company name, address, and contact details. Includes entries like 'General Portfolio Life Plc' and 'General Portfolio Life Plc'.

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Table with columns for company name, address, and contact details. Includes entries like 'London & Manchester Group' and 'London & Manchester Group'.

Table with columns for company name, address, and contact details. Includes entries like 'National Mutual of Australia' and 'National Mutual of Australia'.

INSURANCES

Table with columns for company name, address, and contact details. Includes entries like 'Standard Life Assurance Ltd' and 'Standard Life Assurance Ltd'.

Table with columns for company name, address, and contact details. Includes entries like 'AA Priority Society' and 'AA Priority Society'.

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FT UNIT TRUST INFORMATION SERVICE

LONDON SHARE SERVICE

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Table of FT Unit Trust Information Service listing various funds, their managers, and performance metrics.

Table of LONDON SHARE SERVICE listing BRITISH FUNDS, FOREIGN BONDS & RAILS, and AMERICANS.

Table of Money Market Trust Funds and Money Market Bank Accounts.

UNIT TRUST NOTES: A section providing detailed information and disclaimers regarding unit trusts.

LONDON SHARE SERVICE

AMERICANS—Contd

Table listing American companies such as American Cyanamid, American International, and American Petroleum, with columns for share price and other financial data.

CANADIANS

Table listing Canadian companies such as Canadian National, Canadian Pacific, and Canadian Tire, with columns for share price and other financial data.

BANKS, HP & LEASING

Table listing banks and hire purchase/leasing companies such as Bank of Montreal, Bank of Toronto, and Finance Trust, with columns for share price and other financial data.

BEERS, WINES & SPIRITS

Table listing beer, wine, and spirit companies such as Carlsberg, Heineken, and J & B, with columns for share price and other financial data.

BUILDING, TIMBER, ROADS

Table listing building, timber, and road companies such as Bovis Lend Lease, Bovis Construction, and Bovis Lend Lease, with columns for share price and other financial data.

BUILDING, TIMBER, ROADS Contd

Continuation of the Building, Timber, Roads section, listing companies like Bovis Lend Lease and Bovis Construction.

CHEMICALS, PLASTICS

Table listing chemical and plastic companies such as ICI, British Petroleum, and Shell, with columns for share price and other financial data.

DRAPERY AND STORES

Table listing drapery and store companies such as Debenhams, Debenhams Group, and Debenhams, with columns for share price and other financial data.

BUILDING, TIMBER, ROADS

Table listing building, timber, and road companies such as Bovis Lend Lease and Bovis Construction.

DRAPERY AND STORES—Contd

Continuation of the Drapery and Stores section, listing companies like Debenhams and Debenhams Group.

ELECTRICALS

Table listing electrical companies such as British Electric, British Electric, and British Electric, with columns for share price and other financial data.

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ENGINEERING—Contd

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INDUSTRIALS (Miscel.)—Contd

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FOOD, GROCERIES, ETC

Table listing food and grocery companies such as British Electric, British Electric, and British Electric, with columns for share price and other financial data.

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LONDON SHARE SERVICE

INSURANCES - Contd

LEISURE

MOTORS, AIRCRAFT TRADES

Commercial Vehicles

Garages and Distribution

NEWSPAPERS, PUBLISHERS

PAPER, PRINTING, ADVERTISING

SHIPPING

SHOES AND LEATHER

SOUTH AFRICANS

TEXTILES

PAPER, PRINTING, ADVERTISING - Contd

PROPERTY

TRUSTS, FINANCE, LAND

TRUSTS, FINANCE, LAND

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TEXTILES - Contd

TOBACCO

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OIL AND GAS - Contd

OVERSEAS TRADERS

PLANTATIONS

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Stock Exchange dealing classification is defined to the right of security name in Alpha, Beta, Gamma...
Holds and loans marked thus have been adjusted to allow for...
Cover does not allow for shares which may also rank for...
Cover does not allow for shares which may also rank for...
Cover does not allow for shares which may also rank for...

REGIONAL & IRISH STOCKS

TRADITIONAL OPTIONS

TRADITIONAL OPTIONS

A selection of options traded to give an...
London Stock Exchange Market Page

LONDON STOCK EXCHANGE

Equities suffer further losses in thin turnover while Gilt-edged move higher

Account Dealing Dates table with columns for Month, Day, and Account type.

THE RE-AWAKENED concern over the outlook for the US dollar continued to take its toll of the UK equity market yesterday.

The day started poorly, with the FT-SE futures contracts quickly falling to discounts against the underlying index.

FINANCIAL TIMES STOCK INDICES table showing various indices like Government Securities, Fixed Interest, Ordinary, Gold Mines, etc., with columns for Mar 28, Mar 29, Mar 30, Mar 31, and Year Ago.

The stores sector showed widespread falls but these were generally of a minor nature compared with other areas.

A revival of currency worries in the face of yesterday's weakness in the dollar combined with last Friday's sharp reaction on Wall Street set the seal for an extremely sensitive day's trading in the international stocks.

Among the other US favourites, Reuters were hard hit and closed 20 cheaper at 488p.

Properties gave a resilient performance given the nervous state of the equity market with the leaders recovering from an initial mark-down to close with modest gains on balance.

Lucas Industries, a poor market last week on the 216m rights issue proposal, came under renewed selling pressure and dipped 14 to 564p.

Not all London's worries emanated from the other side of the Atlantic, however. Last week's setback in UK equity sectors, crowned by the poor February trade figures and rights issue calls from leading industrial companies, has raised fears that in the bear market, which began in October, could be set for another run.

The long end closed steadily, with yields at 8.20pc, the key '03-07 issue. Weakness in equities, while now thought unlikely to provoke another base rate cut, may make bonds more attractive to fund managers.

strong "buy" recommendation from securities house Kleinwort Grieveson where Mr Norrie Morrison, banks analyst, favours the bank above the other clearers.

respite after persistent selling from one quarter. Sun Life, reporting preliminary profits on Wednesday - BZW predicts £20.5m against £17.4m - gave up 13 to 1060p.

rured the market trend, but a buying foray by one leading securities house, thought to be UBS-Phillips and Drew, for a couple of stocks went some way to alleviating the gloom.

Resting the trend, Beaufort advanced 10 to 185p in the wake of news that David Palmer has acquired a 15 per cent stake in the company.

FT - ACTUARIES INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

Table of FT - ACTUARIES INDICES showing various equity groups and sub-sections with columns for Index No., Day's Change, and Index No.

FIXED INTEREST

Table of FIXED INTEREST showing various interest rates and yields with columns for Index No., Day's Change, and Index No.

LONDON TRADED OPTIONS

Table of LONDON TRADED OPTIONS showing various call and put options with columns for Option, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec.

TRADING VOLUME IN MAJOR STOCKS

Table of TRADING VOLUME IN MAJOR STOCKS showing trading volume for various stocks like ASDA-MFI, Allied-Lyons, Anglo-Continental, etc.

RISES AND FALLS YESTERDAY

Table of RISES AND FALLS YESTERDAY showing rises and falls for various categories like British Funds, Corporate Bonds, etc.

LONDON RECENT ISSUES

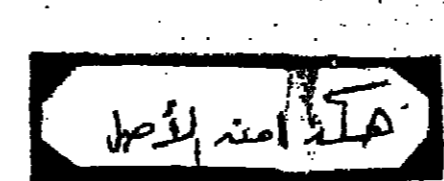
Table of LONDON RECENT ISSUES showing details of various securities issues.

FIXED INTEREST STOCKS

Table of FIXED INTEREST STOCKS showing details of various fixed interest stocks.

"RIGHTS" OFFERS

Table of "RIGHTS" OFFERS showing details of various rights offers.



Joely in 10/10

WORLD STOCK MARKETS

Table with columns for Australia, Canada, Denmark, Finland, Japan, and New York. Each column lists various stock indices and their values.

CANADA

Table titled 'TORONTO Prices at 2:30pm March 28' listing various Canadian stocks and their prices.

Table with columns for Australia, Canada, Denmark, Finland, Japan, and New York. Each column lists various stock indices and their values.

OVER-THE-COUNTER Nasdaq national market, 3pm prices

Table listing over-the-counter stock prices from the Nasdaq national market.

INDICES

Table showing various stock indices including Dow Jones, Nikkei, and others, with their respective values and changes.

CHIEF LONDON PRICE CHANGES YESTERDAY

Table listing price changes for various commodities and currencies in London.

TOKYO - Most Active Stocks

Table listing the most active stocks in the Tokyo market.

Table titled 'NEW YORK ACTIVE STOCKS' listing various active stocks in the New York market.

Advertisement for 'Have your F.T. hand delivered in The Netherlands' by Financial Times, featuring a large '12 FREE ISSUES' offer and contact information for Amsterdam.



NYSE COMPOSITE PRICES

AMEX COMPOSITE PRICES

Prices at 3pm, March 28

Table of NYSE Composite Prices listing various stocks with columns for stock name, price, and change.

Table of AMEX Composite Prices listing various stocks with columns for stock name, price, and change.

OVER-THE-COUNTER Nasdaq national market, 3pm prices

Table of Over-the-Counter prices listing various stocks with columns for stock name, price, and change.

Advertisement for Financial Times featuring the headline 'Have your F.T. hand delivered in Norway' and contact information for Oslo (02) 684020.

Advertisement for Oslo (02) 684020, likely related to the Financial Times advertisement, with contact details and a reference to Heidi Aastorp.

Continued on Page 45

AMERICA

Sighs of relief as early losses pared

Wall Street

SHRUGGING OFF the lower dollar, the equity market managed to stabilise yesterday morning after opening in a distinctly bearish tone, writes Anatole Kalatsky in New York.

Reserve and the Bank of Japan, bond prices tumbled and the stage seemed to be set for another bad day all round. However, with the equity market appearing to find a floor at around 1,960 on the Dow, the bargain hunters began to come forward.

In Chicago, meanwhile, futures also began to stabilise and there was no sign of the kind of gaps emerging between futures and physical stock prices which would have given rise to bearish stock index arbitrage.

Among the individual stocks on Wall Street there were few significant price movements, given the flatness of the overall market.

SOUTH AFRICA

A THIN market left gold stocks slightly down with investors reluctant to take positions despite a firmer bullion price.

Diamond share De Beers traded ex-dividend, falling R1.50 to R28.10. Among mining houses, Anglo American fell 25 cents to R48.75 and Gencor lost R1.75 to R44.

Merck, which has been one of the highest flyers of the big capitalisation blue chip stocks since the October crash, gained 4% to R107% in fairly heavy trading.

EUROPE

Sellers come out in force following falls on Wall St

London

CONCERN over the direction of Wall Street following its falls last week took markets lower around Europe yesterday, with investors either sidelined or taking profits after recent strong rises.

A PRE-OCCUPATION with Wall Street and concern over the dollar kept leading investment funds out of the London market yesterday.

Belgium. Holding company Ctr sld L239 to L5.901 and Olivetti shed L480 to L10.200.

FRANKFURT finished lower as the combination of a weaker dollar and lower Wall Street stocks convinced investors to reduce their holdings.

PARIS retreated on general concern about the near-term prospects for global markets with volume estimated at about FF7650m, well down on last month's FF71.50m daily average.

STOCKHOLM was influenced by falls in other stock markets and market value after a Madrid AFASvarlden general index dropping 17.5 to 774.

Canada

GOLDS and energy issues led a broad decline in quiet midday Toronto trading.

ASIA

Yen's rise is shrugged off as Nikkei soars

Tokyo

INVESTORS shrugged off the yen's renewed rise against the dollar and stopped up buying of large-capital stocks in Tokyo yesterday, sending prices soaring after three days of falls, writes Shigeo Nishiwaki of Jiji Press.

Yokohama Specie Bank, which has been one of the highest flyers of the big capitalisation blue chip stocks since the October crash, gained 4% to 107% in fairly heavy trading.

Securities firms prove winner in global performance stakes

A HUGE jump in the share prices of Japanese investment banks and securities firms has turned the financial services industry into the world's best performing sector during this year's unsteady recovery from the traumas of October.

Lower interest rates and falling bond yields have helped. And analysts say that securities firms and other financial institutions have also been popular because investors believe they will win new business when the savings tax-break on Japanese personal savings accounts is abolished at the end of this month.

Heavy engineering and shipbuilding stocks are up 33 per cent, with Japanese companies again playing a large part. Lower interest rates have eased their heavy debt burdens, and construction projects such as the Tokyo Bay redevelopment scheme have focused attention on stocks that are expected to benefit, like Ishikawajima-Harima Heavy Industries.

Car stocks have found strong demand in most countries, but the rebound in the financial services industry has been virtually a one-market story.

Financial services firms in Japan have a weighting of 76 per cent within the world sector thanks to their huge market capitalisations. Enthusiastic buying of these stocks - which include giants like Nomura and Daiwa Securities and Mitsubishi and Sumitomo Trust Banks - has driven the sector up by 50 per cent in Japan.

But there was little evidence of selling by institutions or overseas investors. Transport, bank and media stocks were worst hit in industrial. TNT lost 20 cents to \$44.20 and Brambles 32 cents to \$8.78.

Australia

NERVOUSNESS about London and New York pushed share prices down in low turnover, with the All Ordinaries index unchanged from last week's close.

Hong Kong

OVERSEAS institutions started dropping 44 to 1,380.7.

Singapore

INSTITUTIONS stayed mainly on the sidelines, awaiting a lead from Wall Street. The Straits Times Industrial index closed 30.38 lower at 925.22, after opening sharply lower in response to Friday's fall in New York.

PERFORMANCE OF MAJOR WORLD SECTORS

(percentage change in local currency terms comparing fourth quarter 1987 and first quarter 1988 to date)

Table with 3 columns: SECTOR, '87, '88. Rows include Finance/banks, Insur-life, Property holding cos, Energy, Oil, Utilities, Trans/Storage, Cons Goods/Serv, Cars, Durables, Cons goods/serv, Text/apparel, Bev/tobac, Health/per care, Food/grocery, Entert/leisure, Media, Bus, serv, Retail, Leisure, Capital Gds, Aerospace/def, Office gds, Electrical gds, Electronics, Machinery/eng, Car parts, Indus manuf, Hvy eng/shipbldg, Basic indus, Construct/bldg mat, Chem, Metals/minerals, Precious metals, Forestry/paper, Fab metal, Market.

Figures from Wood Mackenzie based on FT-Actuaries World Indices

FT - ACTUARIES WORLD INDICES

Jointly compiled by the Financial Times, Goldman, Sachs & Co., and Wood Mackenzie & Co. Ltd., in conjunction with the Institute of Actuaries and the Faculty of Actuaries

Table with 10 columns: NATIONAL AND REGIONAL MARKETS, US Dollar Index, Day's Change, Pound Sterling Index, Local Currency Index, Gross Div. Yield, US Dollar Index, Pound Sterling Index, Local Currency Index, 1987/88, 1987/88, Year ago approx. Rows include Australia, Austria, Belgium, Canada, Denmark, Finland, France, Germany, Hong Kong, Ireland, Italy, Japan, Malaysia, Mexico, Netherlands, New Zealand, Norway, Singapore, South Africa, Spain, Sweden, Switzerland, United Kingdom, USA.

Base rates: Dec 31, 1986 = 100; Finland: Dec 31, 1987 = 115.037 (US \$ Index), 98.791 (Grand Sterling) and 94.94 (Local). Copyright: The Financial Times, Goldman, Sachs & Co., Wood Mackenzie & Co. Ltd. 1987.

WestLB Finance N.V. Curaçao, Netherlands Antilles. Can\$ 75,000,000 9 5/8% Bonds due 1993. WESTDEUTSCHE LANDESBANK GIROZENTRALE. BADISCHE KOMMUNALE LANDESBANK GIROZENTRALE. BANKERS TRUST INTERNATIONAL LIMITED. BANK OF MONTREAL CAPITAL MARKETS LIMITED. CIBC CAPITAL MARKETS. COMMERZBANK AKTIENGESELLSCHAFT. COUNTY NATWEST LIMITED. CREDIT SUISSE FIRST BOSTON LIMITED. DEUTSCHE BANK CAPITAL MARKETS LIMITED. DEUTSCHE GIROZENTRALE - DEUTSCHE KOMMUNALBANK - DOMINION SECURITIES INC. DRESNER BANK AKTIENGESELLSCHAFT. GOLDMAN SACHS INTERNATIONAL CORP. IBI INTERNATIONAL LIMITED. KRENETBANK INTERNATIONAL GROUP. LTCB INTERNATIONAL LIMITED. MCLEOD YOUNG WEIR INTERNATIONAL. THE NIKKO SECURITIES CO., (EUROPE) LTD. NIPPON CREDIT INTERNATIONAL LIMITED. NOMURA INTERNATIONAL LIMITED. NORDEUTSCHE LANDESBANK GIROZENTRALE. UNION BANK OF SWITZERLAND (SECURITIES) LIMITED. VERERB-UND WESTBANK AKTIENGESELLSCHAFT. S.G. WARBURG SECURITIES. YAMAICHI INTERNATIONAL (EUROPE) LIMITED.